

QUINCY



HISTORIC UNITED FIRST PARISH CHURCH

1992 ANNUAL REPORT

QUINCY, MASSACHUSETTS

"City Of Presidents"

COVER PHOTO

HISTORIC United First Parish Church, also known as "Church of The Presidents" where Presidents John Adams and John Quincy Adams and their wives, Abigail and Louisa, are entombed in a crypt. The edifice is constructed of native Quincy granite. The city's new historical style lights at twilight add a pretty touch to the setting.

(Quincy Sun photo by Tom Gorman)

This 1992 annual City Report is printed on recycled paper

CITY OF QUINCY

MASSACHUSETTS



ANNUAL CITY REPORT

1992

Fiscal Year July 1, 1991 - June 30, 1992

This Annual Report was prepared under the
direction of Mayor James A. Sheets

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Section I
**Quincy's
Government**

PROFILE OF A CITY

QUINCY, MASSACHUSETTS

The City of Presidents
1625-1992

QUINCY - YESTERDAY

1614 - Explored by Captain John Smith
1621 - Visited by Captain Myles Standish
1625 - Settled by Captain Wollaston
1640 - Mt. Wollaston was incorporated as the Town of Braintree
1735 - Birth of John Adams
1737 - Birth of John Hancock
1767 - Birth of John Quincy Adams
1779 - John Adams drafts the Constitution of Massachusetts
in Quincy
1792 - The North Precinct of Old Braintree and part of Dorchester
become the Town of Quincy
1888 - Chartered as the City of Quincy

QUINCY - TODAY

Population: City Census 85,985
Land area: 16.77 square miles
Shoreline: 26 miles
Tax Rate: \$12.19 Residential, 26.12 Commercial
Assessed Valuation: \$4,714,214,507

THE MAYOR



Honorable
JAMES A. SHEETS

Mayor of the City of Quincy 1990-1992

Quincy City Council 1973 - 1989

President of City Council 1984 - 1985

Massachusetts House of Representatives 1975 - 1978

Mayor Sheets Second Term Inaugural, Jan. 6, 1992:

'We Have Been A City Of Light'

The goals of our administration can once again be summed up in the words of Sheldon Bennett, pastor of the United First Parish Church, The Church of Presidents, when he said of Quincy: "We want a city of greatness, not only in prosperity, but especially in spirit . . . a city in which the spirit of brotherhood and sisterhood is strong . . . a city that is not a city of hostility, but of hospitality . . . a city that forever remains a city of peace and light."

These goals of the spirit formed the foundation for all our endeavors. We have been able to plan together - because we shared our dreams together . . . we have been able to build together - because we have been able to work together . . . we have been successful together - because we were willing to share our success together. We put our faith in the creator - and believed that we were a city and a people of destiny . . . that we were mortal keepers of a sacred public trust.

The path we have travelled over the past two years has been difficult. In the last three fiscal years - we have lost \$9,748,000 in local aid. Both property tax — and fee revenues — have sharply declined — while MWRA water and sewer assessments have soared - creating further budgetary crises.

The response to meet this challenge has been painful. The school and municipal work forces have been reduced by 208 full and part-time positions in the FY '91 and FY '92 budgets. The expense line has been cut by 5.2% in each of these budgets - and, of course, there has been no capital outlay municipal budget since FY '89.

Yet - while these budget reductions were occurring, we were conducting a major search for new revenue. As difficult a decision as it was, but upon my recommendation - the City Council passed the sewer use fee, generating \$7,504,661 in FY '91 - the first full year of collection. Successful recycling preserved an additional one million dollars. In the first six months of this fiscal year, quarterly tax billing has generated a total saving of \$500,000.

Settlement of many labor contracts has also allowed us to save jobs. All FY '91 labor contracts have been negotiated and signed — with the exception of the superior police officers association — and the fire signal maintenance association. All unions agreed to a "zero" pay raise in their FY '91 contracts, subject to reopener clauses. I have asked the union presidents to attend this morning and sit as a group so I could collectively and individually thank each of

them for their cooperation and reasonableness. I recognize and thank them now. I know it has not been easy for you to go back to your membership and recommend a contract with no raises.

We have also witnessed continued new growth through development as the Quincy Mutual Fire Insurance Company and begun a seven million dollar expansion project in Quincy Square. The financially abandoned projects at the intersection of Brackett Street and Southern Artery — and on Granite Street — have been refinanced, to become the River Bay Club and 99 Granite Street, respectively. The reconstruction of the intersection of East Squantum Street and Quincy Shore Drive can now go forward because of a 1.3 million dollar mitigation agreement between the city of Quincy and the MWRA. In addition, site preparation has begun for the eight million dollar Home Depot Project.

By working together, the Mayor - the City Council - The School Committee - Department Heads - Union Leaders - and Employees - we have been able to meet the financial challenge.

I can say to you - this morning - that the city of Quincy is still solvent and economically sound. Our bond rating is still A and A+, respectively.

While we have had two years of economic challenge and difficulty, we also have had two years of achievement. We have been A City of Light. We have been a model for other cities and towns to follow in these difficult times. Let us look at the record in health care - education - environmental - and quality of life issues - as well as historical preservation and tourism.

First, let us examine the record in health care. Quincy Hospital is an institution in transition and on the move. The hospital has moved from a \$3.5 million deficit in 1989 - to a close - to "break even" point in 1991 - with only a \$297,000 deficit. Quincy Hospital expects to be in the black in 1992. 1991 - in particular - has witnessed unprecedented growth in admissions and say a total of 10,500 discharges, a seven percent increase. Emergency room visits have also risen to over 20,000. In 1990, the hospital celebrated its 100th anniversary - and during that same year it was recognized as the "business of the year" by the Quincy Business News. Over the past two years, Quincy Hospital has continued renovations in several areas. Eight labor-delivery-recovery-post partum rooms in the maternity area have been renovated and rival any in greater Boston. Quincy Hospital has continued to provide the largest midwifery service in all of Massa-

chusetts. In September 1990, the hospital opened Quincy Heights — The Center For Emotional Health — which is a twenty-bed, geropsychiatric unit. This unit specialized in psychiatric care of senior citizens — and it is one of a handful of such specialty units in Massachusetts. There has been great success in recruiting new physicians, including new obstetricians - a new urologist - several internists - an orthopedic surgeon - a neuroradiologist - several anesthesiologists (one of whom speaks, among other languages, Cantonese). Working

with our Asian Outreach coordinator, we are soon to see display signage through the hospital in Cantonese.

Look out health-care industry - here we come!

In the field of education — on September 20, 1991 - after twelve months of negotiations and hard work, the Norfolk County Probate Court approved all settlements in the legal controversy between the city of Quincy Board of Managers and the Woodward School Board of Supervisors. In December 17, 1991, the charter meeting of the new board of trustees for the Woodward School was held and began drafting its bylaws. Upon formal organization of the new board, the city will turn over all trust property to the board and a new era will begin for the Woodward School. A real liability issue for the city has been resolved. A 97-year-old educational institution - with rich historical roots in Quincy - has a new future.

Then there is Quincy College. What can I say? In each of the last two years, enrollment has increased at a rate of 11.5 percent. Its reserve surplus is approaching two million dollars. There are now 3,800 full and part-time students - and a new campus has been opened in Plymouth. Financially healthy - academically vibrant - Quincy College is a beacon during a period when public institutions are raising tuition - retrenching - cutting programs and questioning their future.

Then, as we continue to look at education, there is the Quincy Public School system. Yes — K through 12 - it is a system that continues to produce academic excellence - and let no one doubt it. Broad Meadows Middle School has been recognized by the United States Department of Education as the best middle school in the entire United States of America. It is the



MAYOR JAMES SHEETS is sworn into his second term of office by City Clerk John Gillis at inaugural ceremonies at North Quincy High School auditorium.

(Quincy Sun photo by Tom Gorman)

home of an elementary school recently highlighted by one of Boston's major newspapers. In December 15, 1991, the Boston Globe carried a feature article "How A Caring School Can Make A Difference — Snug Harbor Proves Money Isn't Everything." Quincy Public Schools is the home of the Massachusetts Teacher Of The Year from Massachusetts Art Teachers Association. Ron Adams will soon carry the Quincy example with him as he delivers his educational message to cities and towns across the commonwealth for the next year.

Yes, education has been hurt by proposition 2 1/2 - and the economic recession of the past two years. However, let no one forget that - in spite of these difficulties, the Quincy public school system is still a system of academic excellence — and to the teachers, administrators, school committee, parent organizations — and students — we are indebted and proud and - we say "Thank You!"

Third, let us look at the record on significant environmental issues. Recycling tops the list. On December 13, 1991, Katie Corneel wrote an article headlined "Quincy Sets Pace In Trash Recycling." Since recycling began, Quincy has saved one million dollars in disposal fees - and caused 11,000 tons of glass, plastic and newspapers to be recycled. This benefits the environment by conserving 102,000 trees, 42 million gallons of water and 24 million kilowatt hours of electricity. Due to recycling and good management practices - the Department of Public Works budget - for the year ending June 30, 1992 was reduced by 9.7% — or \$522,000.

Arthur Watson, Vice President at Browning Ferris

Industries, said, "Quincy is the New England region's most successful residential recycling program we have." We all say thank you to the recycling committee, the Department of Public Works and the people of Quincy.

Other environmental infrastructure improvements continue.

The West Quincy interceptor and sewer rehabilitation project was begun in November of 1990. This project, estimated at 7 million dollars, is constructing and rehabilitating 44,100 linear feet of sewers. The final section of pipe was placed December 11, 1991. Water main construction of over one million dollars is underway on Washington Street and Quincy Avenue and will commence on Dimmock Street and sections of Adams Shore and Houghs Neck this spring.

Finally, on the issue of environment and quality of life, let me say that Quincy is a better place in which to live because of our Cleaner-Greener program. Each year we begin with massive clean-ups in the spring, with hundreds of citizens turning out in each of our six wards. This effort is quickly followed by our yearly Adopt-An-Island program which continues to grow. To this, we have added our Adopt-A-Sidewalk program with over three hundred businesses agreeing, each day, to clean up outside their own establishments. The "Quip" Patrol, Quincy instills Pride Patrol, was initiated in the summer of 1991. Browning Ferris Industries provided T shirts with the Quip logo on them — and city councillors distributed them during the summer to residents who were found improving their properties and keeping them beautiful. Last year, for the first time we initiated our "Evergreen Program." This was sponsored by Jay Cashman. Twenty-six hundred used, cut evergreen Christmas trees were returned to the city and reduced to mulch. In return, 2,600 new, infant evergreen trees were distributed for planting in the spring. Once again, our heartfelt thanks to all those volunteers who made these environmental initiatives successful.

Closely related to these quality of life issues have been our efforts to restore Quincy to its rightful place of historical society and the Quincy Tourism Association and other organizations have struggled alone in this endeavor. In June of 1990, we travelled to Washington DC to secure funding for the creation of an Adams National Historic Park in Quincy — in essence, an expansion of the presence of the National Park Service on Quincy. In October of that same year, Congress appropriated into the National Park service budget - \$250,000 for Quincy. Presently, \$511,000 is being reprogrammed in the department of the interior budget which will allow the completion of the National Park Service Plan for Quincy. On December 19, 1991, an historic memorandum of understanding was signed between the city of Quincy and the National Park Service. According to Gerald Patten, National

Park Service Regional Director, "The NPS is honored to assist the city in their preservation, promotion, interpretation and development" of historical sited.

According to the NPS, a final report will be ready for congress in May of 1992, which will include a recommendation for a federally - funded "National Visitors' Center" — and also the expansion of the National Park Service into what I like to refer to as the Adams National Heritage Park.

In the meantime, downtown Quincy has taken on a more historical look. Forty-two colonial lamp posts, at a cost of \$110,000 and paid for privately, have been installed. Through the efforts of the Quincy Partnership, four historical buildings have been made more beautiful through special up-lighting. The city of Quincy says "Thank You" to the partnership.

Tourism is on the march. While across the Commonwealth of Massachusetts, tourism has been on the decline, in Quincy, it has been on the rise. In July of 1991, an information booth was opened in the lobby of City Hall with the city's support and effort. In August, the Tourism Association opened its first office at 1120 Hancock Street. In September, the Association participated in the Massachusetts Department of Tourism family tour to New England, hosting 40 tour operators from throughout the United States. Since the tourism office opened, it has responded to 350 requests from 36 different states and four different countries. To the association, we say "Thank You, Congratulations and Good Luck."

Yes, as we look at the past two years, these indeed have been the worst of economic times - but, also, they have been the best of times. We have a new spirit and a new hope - because we have met the challenge. We are indeed a City Of Light. The credit for this is not mine — it is ours. It belongs to the nurse at Quincy Hospital, who demonstrates that additional act of kindness; it belongs to the teacher who spends those extra hours at home creating new programs to stimulate young minds — it belongs to the firefighter on the emergency unit who saves a life because he has cared to secure the latest and most advanced medical training — it belongs to the police officer who takes that extra risk to protect a life — it belongs to that DPW worker who takes the extra time to help a flood victim — it belongs to a school committee which must, and does, make that tough decision between cutting teachers or security guards — it belongs to a city council that makes the tough decision on a sewer use fee and created a quarterly tax billing system even though it is not the politically easy thing to do — it belongs to the volunteers who give those extra hours and that extra creative effort — it belongs to all city employees sensitive to the needs of our citizens — it belongs to each of us and to all of us.

However, today, we begin a new journey, and the next two years will again be filled with financial chal-

lenge.

The outlook for the FY '92-'93 budget, which takes effect on July 1 of this year, is grim. It is again probable that the governor and legislature will try to balance the state budget on the already overburdened backs of cities and towns. We can expect another 10% cut in local aid — which means a loss of an additional \$2.9 million dollars. Conversely, while revenues are being cut, we can continue to expect fixed costs, including employee insurance, retirement benefits, workers compensation and chapter 766 to increase approximately \$4,500,000. By all available projections, we face a budget deficit of at least four million dollars. To meet this challenge, I propose the following: First - the 30 positions which have become vacant through normal attrition will remain unfilled and will either be cut or remain unfunded. This will save approximately one million dollars. Second, we will continue pursuit of major property tax delinquents. This effort has already yielded an additional 1.4 million dollars in this fiscal year. Third, we will continue to search out new sources of revenue. Fourth, I will recommend major reorganization of our department structure.

Once again, I will not recommend an override of proposition 2 1/2, and I do expect all departments to remain within budget. If we are to meet these economic challenges, we must again meet them together. Our ability to work together - our creative talents - our willingness to sacrifice — all will again be tested constantly. We must remember that it isn't the revenue shortfall or the budget that will make the difference in 1992. It is our collective commitment to take charge of our own destiny. To quote a recent comment in Business Week magazine of 11/18/91, "Companies that wait for a recovery to bail them out will be a long time hurtin'." This administration and this city do not intend to be a "long time hurtin'."

It is in this spirit that I intend to pursue the revitalization of downtown Quincy, Wollaston and North Quincy through the Quincy Plan. I am fully convinced that the economic future of this city depends on our success. Richard Meade, planning director, has already begun putting together a creative program for marketing Quincy's excess commercial space. The planning partnership, under the Quincy Plan, should be actively marketing vacant retail space as early as April or May of this year. It is my intention to immediately and aggressively begin pursuing the funding necessary to construct the Old Colony Station, the Center Crossway Road, and the bridge linking the Osco/Grossman retail areas with the parkingway. Infrastructure funding is absolutely essential if we are to prepare for major new retail facilities - the coming of the USS Lexington II - and the certain expansion of tourism. The months ahead will be a whirlwind of activity. These changes will not be easy. The public and private must meet this revitalization challenge

together. We must continue to communicate, we must not lose our confidence in each other — nor our willingness to work together for a greater good! We must remain committed to the soundness of our plan.

While the revitalization of Quincy's business districts involve concrete and steel — bricks and mortar — dollars and cents — we must also remember there are other quality of life issues which must be pursued with equal vigor and intensity. One such issue is public education. As I speak - the world changes. The international community of the 21st century will be vastly different from that of today. I am convinced that military warfare will be replaced by economic warfare.

If we are to avoid becoming second-rate, economically — if we are to avoid having a second-rate standard of living — we must have a first-rate educational system.

If the Quincy Public School system is to retain its level of excellence - if it is to be competitive in the 21st century, there must be major changes in administrative structure and process. Our attention must be focused on mental detectors — and not metal detectors. Our goal must be freeing up resources so that teachers have the opportunity to teach and challenge young minds. In the weeks and months ahead, based in part on the study currently being done - based partly on my experience working with the MWRA task force on education reform — and through working closely with each member of the School Committee — I intend to recommend major administrative reorganization for the Quincy public schools. Reorganization will be designed to make more resources available for teaching and curriculum improvement — thus preparing us for educational challenges in the 21st century.

Further, let me say that there is no quality of life issue more important than our city's physical environment. Over the next year I will be proposing a program that will ensure that both the Eastern and Western frontiers of our city are preserved for recreational use.

It is my goal that by the end of 1995, all our children will be able to swim in a beautiful Quincy Bay and play on its sandy beaches without fear of disease and pollution. It is my intention to transform the landfill area — and much of the Ricciuti Drive area - into a major recreational facility. This recreational facility would contain an 18 hole golf course - driving range - two new soccer fields - at least two additional baseball and/or softball fields — and a number of other amenities. I will recommend to the city council that this facility be constructed and managed privately - with the city's share of the proceeds being put back into the Park Departments to improve existing facilities. I will recommend that enterprise legislation be passed so that revenues derived from this facility will go back into park and recreation programs.

In closing - I want to thank the people of Quincy for

- once again - having the opportunity of serving them. I would like to thank the City Council and the School Committee for their cooperation. It has been a pleasure working with my dear friend, Council President Ted DeCristofaro. I look forward to working over the next two years with Council President Charles Phelan.

I would like to close with the same thoughts and remarks I used two years ago — for I have found no way to improve upon them.

We will search for solutions to our economic problems. We will grapple creatively with those quality of life issues. As the old mariner would say — whether we succeed or fail, will depend, not on the force of the gale, but the set of the sail. Not on the intensity of our problems, but on our response to them. We will succeed - not because we suddenly find four million dollars in new revenue, not because we successfully

defeated a toxic waste incinerator in Braintree. We will succeed because we have learned the secret of leadership — that the hopes of our future rest - not on the grandness of our plans, but in the character of our people. It rests - not in our own self confidence - but in the richness of our heritage, in roots planted deep in our soil by generations of men and women who have taught us common decency, respect and love for others.

We will succeed because we know that trust is more important than the exercise of power, that leadership must be conscientious and accountable, because we will listen before we act.

We will succeed because we will drink at the well-spring of life — caring about others.

Let us all continue together.



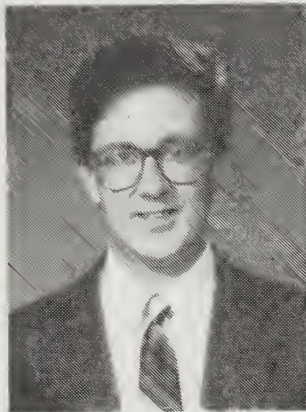
SQUANTUM SCHOOL STUDENTS listen intently to Mayor James Sheets' second term inaugural address.

(Quincy Sun photo by Tom Gorman)

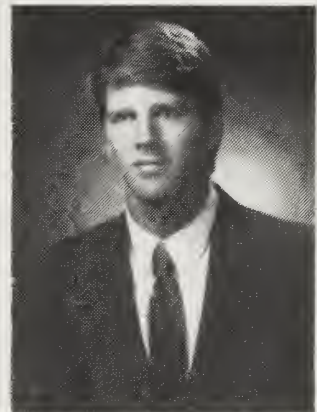
The Quincy City Council 1992



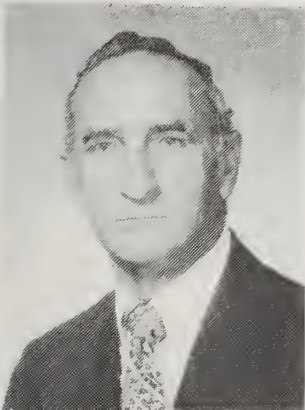
PETER KOLSON
Ward 1 Councillor



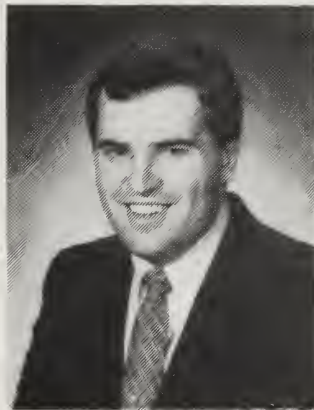
THOMAS FABRIZIO
Ward 4 Councillor



TIMOTHY CAHILL
Councillor At-Large



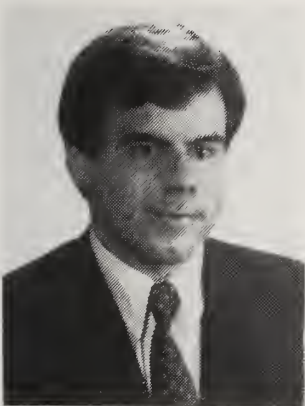
TED DeCRISTOFARO
Ward 2 Councillor



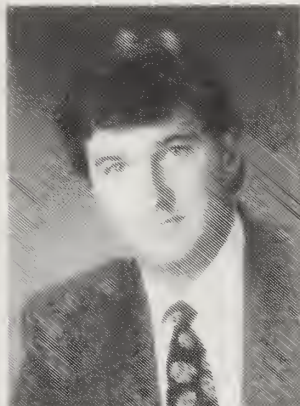
CHARLES PHELAN
*Council President
Ward 5 Councillor*



MICHAEL CHENEY
Councillor At-Large



LAWRENCE CHRETIEN
Ward 3 Councillor



BRUCE AYERS
Ward 6 Councillor



PATRICIA TOLAND
Councillor At-Large

CITY COUNCIL COMMITTEES

1992

COMMITTEES OF THE WHOLE	CHAIRMAN	VICE CHAIRMAN
FINANCE	Toland	Cahill
ORDINANCE	Chretien	Fabrizio
PUBLIC WORKS	Ayers	Kolson
OVERSIGHT	Toland	Fabrizio
DISPOSAL & RECYCLING	Chretien	Kolson
DOWNTOWN	Cahill	Chretien
PUBLIC SAFETY	Kolson	Fabrizio
STATE & FEDERAL FUNDS	Cheney	Toland
EDUCATION	Fabrizio	Chretien
HUMAN SERVICES	Cheney	Ayers
PUBLIC HEALTH & HOSPITAL	DeCristofaro	Ayers
PUBLIC TRANSPORTATION	Cahill	Cheney

OTHER COMMITTEES

(The first person named is Chairman and the second person is Vice Chairman)

(New) HANDICAPPED AFFAIRS:

Ayers, Chretien, Cahill, Kolson, Fabrizio

RULES:

Chretien, Kolson, Cahill, Fabrizio, Ayers

TOURISM:

Cheney, Kolson, Fabrizio, Ayers, Chretien

PUBLIC PARKS AND RECREATION:

Kolson, Ayers, Cheney, Chretien, Fabrizio

LAND CONVEYANCE:

Fabrizio, Kolson, Cheney, Cahill, DeCristofaro

BEAUTIFICATION:

Toland, Cheney, Cahill, Chretien, Ayers

PENSION:

Toland, Kolson, Cheney, Cahill, Fabrizio

YOUTH:

Cahill, Ayers, Kolson, Cheney, Fabrizio

VETERANS SERVICES:

DeCristofaro, Kolson, Cahill, Cheney, Fabrizio

SENIOR CITIZENS:

Ayers, Toland, Chretien, Kolson, Fabrizio

ENVIRONMENTAL CONTROL:

Cheney, DeCristofaro, Kolson, Chretien, Ayers

DATA PROCESSING:

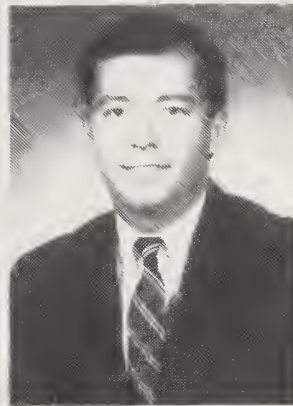
Chretien, Toland, Cahill, Cheney

The Quincy School Committee 1992



JAMES A. SHEETS

*Mayor
School Committee Chairman*

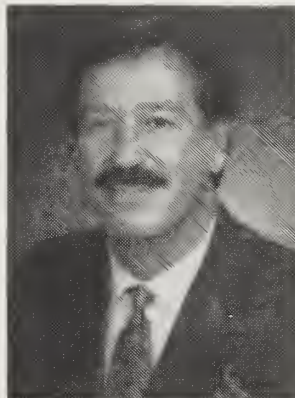


STEPHEN DURKIN

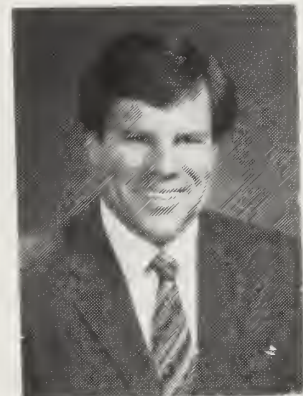
Vice Chairman



MARGARET KING



RONALD MARIANO



DANIEL RAYMONDI



FRANK SANTORO



LINDA STICE



EUGENE CREEDON

*Superintendent of Schools
Secretary to School Committee*

BOARDS AND COMMISSIONS

Quincy Council on Aging

Board of Directors

Dr. Joseph E. McDermott
Maida Moakley
Frank Kearns
Gerard Weidman
John Noonan, Chairman
John Valuntas
Kay Bamford
Kathleen Webb
Trudy Buckley
Alicia Corea
Kendall H. Kiely
Alexander P. Farquhar

Planning Board

Samuel Tuttle
Joseph McConville, Jr
Dean Nicasro
Neal Sullivan
Nicholas Verenis
James F. Kelley

Rent Grievance Board

Lawrence J. Falvey
Jane Reikard
Edward Flavin
Elenda Lipsitz
Paul W. Hogan
Ruth Linehan
Donald Uvanitte

Building Board of Appeals

Walter J. Hickey, Chairman
Atty. Frederick D. Smith
Anthony Losordo
Taylor Ahearn
Russell Erickson

Board of License Examiners

George Pasqualucci
Alan J. MacLeod
Walter MacDonald

Zoning Board of Appeals

Maureen Mazrimas
Allan F. MacDonald
John F. Keenan
Martin Gordon

Quincy Housing Authority

Gov's Appt:
Rosemary Wahlberg

Mayor's Appt:

Mary Kay Bamford
Frank Kearns
James P. MacDonald
Rev. James Kimmell

Fair Housing Committee

Abe Cohen, Chairman
Phyllis Rudnick
Annie Wan
Jane Reikard
John Chen
Elaine Graham
Normand Grenier
Margaret Milne
Beth Ann Strollo
Emily Ostrow
Veronica Collins
Nancy Callanan
John Burrell
Frank Kearns
Edward Nelson
Raymond Yeung
Mary Lucier
Sgt. Tom Casey
Carlene G. Shavis
Caroline Johnson
Councillor Michael Cheny
Tina Kluetmeier
Betty Yau
Marie Cunningham
Dorothy Friendly
Fr. Frank Kelley

Cemetery Board Of Managers

Peter P. Gacicia
Arthur Wahlberg
Paul M. Mauriello
Arloa Webber
Richard T. Sweeney
Earl Eaves

Historic District Commission

Joyce Baker, Chairman
John Lockhead
Frank Evans, Jr
Mary Clark
Doris Oberg
James Edwards

Conservation Commission

Lawrence Heffernan
Christopher Carroll, Chairman
Dr. E. James Iorio

William Nugent
Olin A. Taylor
Mary Ann T. Lencki
Walter Gantley

Park and Recreation Board

J. Thomas Mullaney
Kathleen Mitchell
Bryant L. Carter, Jr.
A. Ernest Aristide
Howard Crowley
Charlotte DiGiacomo

Quincy Hospital

Board of Managers

Norma Gacicia
Dr. Norman L. Wilson
David MacIntosh
Trudy Buckley
Louis Mazzini
Daniel B. Dunn
Robert J. Griffin
Daniel Chia-Sen Lee, MD
Stephen Lenhardt, Sr

Trustees of The Thomas Crane Public Library

Sandra McCauley
Arthur Ciampa
Phillip G. Curtis
John A. Luongo
Thomas Hurlebaus

Board of Registrars of Voters

Louise Randall
Dennis Tardo
John Papile

Industrial Development Finance Authority

Walter J. Hannon
James F. Eddy
Vito A. Baressi
Ann L. Binder
Barbara Lynch

Quincy Community Television

Charles N. Ross
Maida Moakley
Donald Houghton
M. Jane Gallahue
Barry Welch
John Schmock
William J. Eazley

Designer Selection Committee

Gregory Doyle, CH
David P. Tenney
Robert D. Wilson

Fence Viewer

Gary D. Fine

Quincy Arts Council

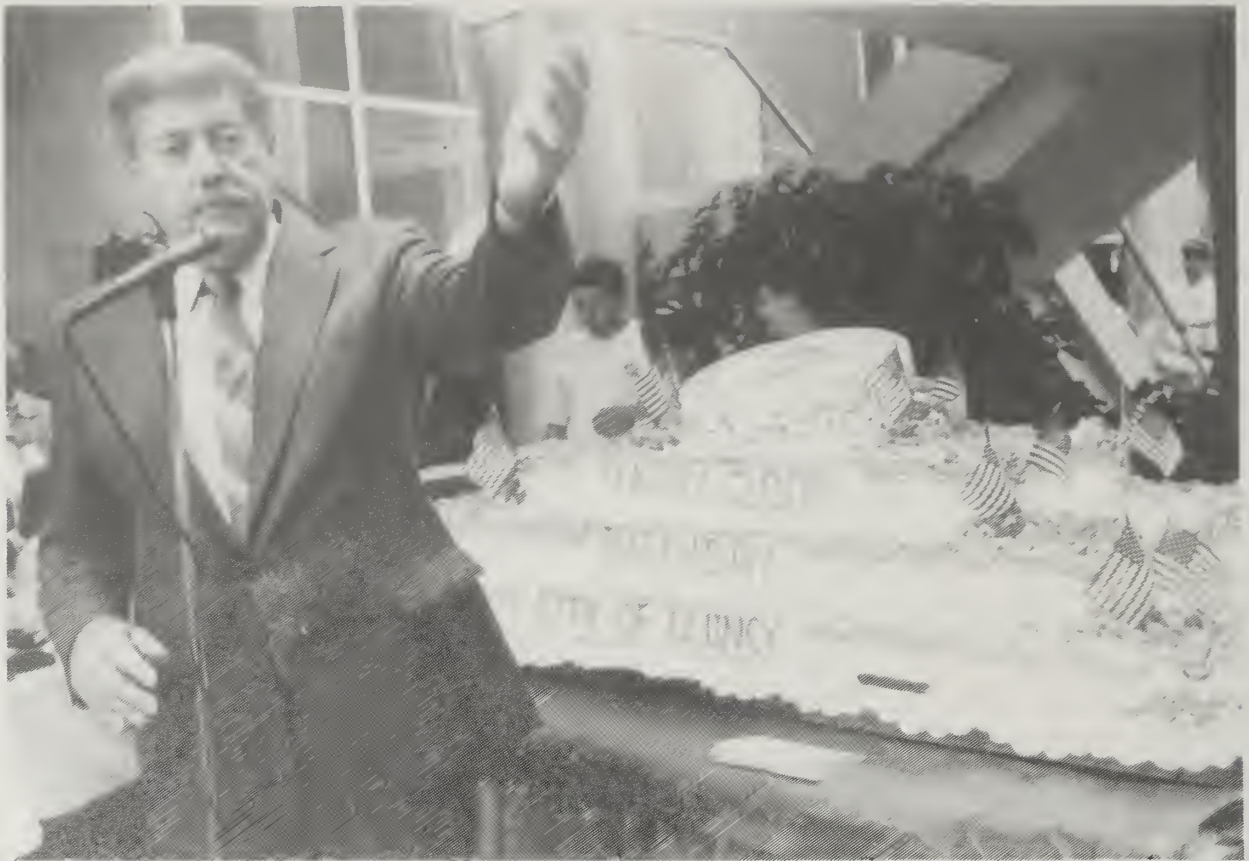
Edith Perry
Thomas Hurlebaus
Robert Howard
Laura Bogan
Maria D'Arcangelo
Deborah Orman
Diane Murphy
Carl Winderl

Commission on Handicapped Affairs

Nancy Follett
Judie Dacey
Mary Lucier
William Murphy, Chairman
John Harper
Elizabeth Stiles

Quincy Youth Hockey

Mrs. Margaret O'Connor
Wilbur Lewis
Bruce E. Wood
Mrs. Pamela Craig



HAPPY BIRTHDAY, QUINCY—Mayor James Sheets extends a welcome to guests at a cake cutting ceremony at Presidents Place commemorating the 200th anniversary of Quincy. The North Precinct of Braintree was incorporated Feb. 22, 1792 as the town of Quincy. The town was incorporated as the city of Quincy June 11, 1888.
(Quincy Sun photo by Tom Gorman)



THE TIGER SCOUTS of Pack 11, St. Chrysostom's Church, Wollaston, visited City Hall to earn their Community Badge. Here, meeting with Mayor James Sheets are, from the left, Stephen Price, Christopher Dunlea, Kenneth Belovarac, Ryan McFarland and Michael Lind.

Section II

**Municipal
Departments**

BUILDING DEPARTMENT

MATTHIAS MULVEY, BUILDING INSPECTOR



New Construction Up \$16 Million

FY 92 showed a notable increase in the amount of construction that took place in the City.

Construction worth \$16 million more than FY 1991 took place; a definite improvement in the economy and hopefully the start of a better economic future.

I do not think anyone will see the amount of construction that took place in the 80's again, but if we see consistent growth in the construction industry, it will translate into better times for all citizens.

Several notable projects that started in FY92 and their estimated costs of construction are: Demolition of the Lincoln School, \$52,874.00; Office renovations at 61 South Road, \$4,000,000.00; Addition and aeration to Quincy Mutual Fire Insurance Co., \$4,700,000.00; MRI structure and equipment at Quincy Hospital, 611,310.00; Alterations to the office building at One Monarch Drive, \$4,000,000.00; Repairs to the parking garage at 3 South Road, \$1,065,954.00; Renovation and alterations to building at 550 Adams Street for Walgreen's, \$467,000.00 and Office space renovations at 151 Penn Street, \$354,000.00 to name

a few projects.

The Building Department staff has assisted many property owners in the Variance/Special Permit process in addition to ensuring Building and Zoning Code compliance with all projects taking place.

Building Department staff has initiated an education outreach program with the School Department, explaining to our school children the reasons for construction regulation.

In addition, we have maintained a Flood Plain Information Library along with an annual public meeting for our residents to explain flood plain retrofitting.

Public Safety inspections of places of assembly, schools and multi-family dwellings continue to take place, along with inspections on behalf of the License Board.

In closing, the Building Department wishes to extend our thanks to the Mayor, City Council and other departments for their cooperation in assisting us in our duties.

The FY 92 breakdowns are as follows:

BUILDING REPORT FY92

<u>No. of Permits</u>	<u>Description</u>	<u>Estimated Cost</u>
10	One Family Dwellings	\$ 781,000.00
1	Two Family Dwellings	\$95,000.00
1	Three Family Dwellings	\$180,000.00
1	Four Family Dwellings	\$240,000.00
	Multi Family Dwellings	
3	Mercantile	\$4,791,310.00
	Manufacturing	
	Storage	
7	Garages	\$77,300.00
985	Residential Alterations	\$6,181,130.00
259	Other Alterations	\$23,728,262.00
39	Removals	\$174,154.00
99	Signs	\$154,164.00
129	Miscellaneous	\$876,179.00
1534	Totals	\$37,278,499.00

19 Dwelling Units added through new construction, 4 Dwelling Units added through alteration.

Receipts for FY 1991-1992.....\$704,642.50

1088	Plumbing Permits Issued	14,683.00
751	Gas Permits Issued	9,824.00

CITY CLERK'S OFFICE

JOHN M. GILLIS, CITY CLERK



City's Vital Statistics

HUNTING LICENSES

Resident	162
Sporting	154
Sporting (Free)	115
Sr. Citizen Hunt	16
Sr. Citizen Sport	0
Non Resident - Alien	2
Resident - Alien	4
Archery Stamp	58
Mass. Waterfowl Stamp	109
Duplicate	7

FISHING LICENSES

Resident	445
Non-Resident	3
Minor	19
Sr. Citizen Fish	14
Resident - Alien	22
Fish-Bind-Paraplegic & Over 70 (free)	8
Duplicate	1

DOG LICENSES

Male	1213
Female	1034
Kennel	0
Free	0
Transfer	4
Late Charge	55

VITAL STATISTICS

Births	1703
Deaths	1151
Marriages	805

POPULATION - JANUARY 1, 1992

85,370

REGISTERED VOTERS July 1, 1992

44,366

WETLANDS CONSERVATION

Non-Resident	0
Resident	825

QUINCY LICENSE DEPT.

DESCRIPTION	AMOUNT
1 Day General License	\$150.00
1 Day All -Alcohol	\$290.00
Club All Alcoholic	\$8450.00
Druggist All Alcoholic	\$600.00
Gen. On The Premises	\$3300.00
Ammunition Inflammables	\$21.50
CV All Alcoholic	\$79700.00
Ret-Store All Alcoholic	\$24000.00
Veterans/Legions All Alcohol	\$2450.00
Bowling Lanes	\$180.00
Common Victualler	\$12300.00
Dancing Alcohol Est.	\$200.00
Dancing School	\$25.00
Garage	\$30.50
Gasoline/Repair	\$1812.00
Gen. Premises-No C.V.	\$1850.00
Innholder	\$1300.00
Junk Wagon/Shop	\$100.00
Lords Day	\$160.00
Lodging House	\$3900.00
Motor I	\$100.00
Motor II	\$2750.00
Motor III	\$50.00
Managers	\$70.00
Movies \$40 Screen	\$320.00
Cabaret Music	\$280.00
Old Gold/Silver	\$125.00
Pinball/Video	\$12300.00
Pawnbroker	\$200.00
Parking Space(s)	\$225.00
Pool Tables	\$2100.00
Secondhand	\$200.00
Self Service	\$800.00
Hackney	\$420.00
Club Wine & Malt	\$900.00
C.V. Wine & Malt	\$6000.00
Ret-Store Wine & Malt	\$6750.00
Explosives	\$.50

\$174409.00

1991 City Election Results

Final Election

OFFICES AND CANDIDATES							
MAYOR	WARD I	WARD II	WARD III	WARD IV	WARD V	WARD VI	TOTAL
James A. Sheets	2240	1987	2011	1552	2059	2346	12195
Blanks	1114	1023	888	613	817	954	5409
TOTAL	3354	3010	2899	2165	2876	3300	17604
COUNCILLOR AT LARGE							
Louis A. Zagami			1	1	2		4
Timothy P. Cahill	1669	1501	1603	1109	1594	1577	9053
Michael T. Cheney	2270	1201	1440	959	1322	1655	8847
Patricia M. Toland	1642	1202	1543	1068	1656	1652	8763
Joseph J. LaRaia	10751384	1802	978	1003	1329	6850	
George Miller	899	1255	746	664	814	1044	5422
William J. Ryan	494	461	684	488	594	674	3395
Blanks	2013	2026	1598	1228	1643	1970	10478
TOTAL	10062	9030	8697	6495	8628	9900	52812
COUNCILLOR WARD 1							
Peter Kolson	2319						2319
Gail Glover	700						700
Blanks	335						335
TOTAL	3354						3354
COUNCILLOR WARD 2							
Theodore P. DeCristofaro		1757					1757
Blanks		1253					1253
TOTAL	3010						3010
COUNCILLOR WARD 3							
Lawrence F. Chretien			1800				1800
Blanks			1099				1099
TOTAL			2899				2899
COUNCILLOR WARD 4							
Thomas A. Fabrizio				1449			1449
Blanks				716			716
TOTAL				2165			2165
COUNCILLOR WARD 5							
Charles J. Phelan Jr.					1826		1826
Blanks					1050		1050
TOTAL					2876		2876
COUNCILLOR WARD 6							
Thomas J. Nutley						1356	1356
Bruce J. Ayers						1776	1776
Blanks						168	168
TOTAL						3300	3300

	WARD 1	WARD 2	WARD 3	WARD 4	WARD 5	WARD 6	TOTAL
SCHOOL COMMITTEE (4 Years)							
Stephen J. Durkin	1609	1105	1308	916	1323	1550	7811
Mary Jane Powers	1079	878	917	618	954	1015	5461
Jo Ann Bragg	1109	755	1092	703	1209	1368	6236
Margaret King	1211	1161	1136	788	977	1207	6490
Daniel G. Raymondi	1647	2001	1356	1259	1188	1558	9009
Linda K. Stice	1441	1095	1282	866	1426	1432	7542
Blanks	1956	2035	1606	1345	1551	1770	10263
TOTAL	10062	9030	8697	6495	8628	9900	52812

Preliminary Election

COUNCILLOR WARD 6							
Joanne Condon Walsh						425	425
Bruce J. Ayers						1227	1227
Thomas J. Nutley						726	726
Blanks						91	91
TOTAL						2469	2469
SCHOOL COMMITTEE							
Daniel G. Raymondi	609	942	508	453	516	1105	4133
Sean L. Barry	173	169	266	174	467	402	1651
Michael Jovanovic	70	81	52	64	75	118	460
Jo Ann Bragg	370	219	407	170	555	809	2539
Stephen J. Durkin	473	320	441	232	541	950	2957
Edward S. Lee	351	133	222	126	230	394	1456
Mary Jane Powers	251	282	250	136	331	429	1679
Margaret King	392	472	438	240	405	636	2583
Toni Kabilian	166	281	174	286	130	185	1222
Frank Anselmo	246	365	200	179	237	407	1634
Linda K. Stice	558	390	569	268	635	799	3219
Blanks	667	858	649	522	813	1173	4682
Totals	4326	4512	4176	2850	4935	7407	28206

1991 Special State Primary Election State Representative 3rd Norfolk District

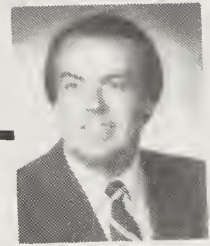
REPUBLICAN PRIMARY PRECINCT TOTALS						
	WARD 2 Prec. 1	WARD 2 Prec. 2	WARD 2 Prec. 3	WARD 2 Prec. 4	WARD 2 Prec. 5	WARD 3 Prec. 1
William Jay Izbicki	23	85	25	13	25	52
Blanks	4	10	2	8	4	5
Totals	27	95	27	21	29	57
DEMOCRATIC PRIMARY PRECINCT TOTALS						
Ronald Mariano	342	333	318	317	316	309
John J. McGlone, III	75	106	88	58	44	183
Blanks	12	14	11	10	10	7
Totals	429	453	417	385	370	499
INDEPENDENT V. PARTY PRIMARY PRECINCT TOTALS						
Ronald Mariano		1	8	4		
Joseph J. LaRaia			1			
Cheryl Balzano			1			
Francis Sandy Eaton			1			
William Jay Izbicki				1		
Blanks						
Totals	0	1	11	5	0	0

1991 Special State Final Election State Representative 3rd Norfolk District

	WARD 2 Prec. 1	WARD 2 Prec. 2	WARD 2 Prec. 3	WARD 2 Prec. 4	WARD 2 Prec. 5	WARD 3 Prec. 1
William Jay Izbicki	54	88	64	48	72	91
Ronald Mariano	392	453	374	378	323	374
Cheryl Balzano	9	13	11	5	12	13
Francis Sandy Eaton	22	48	24	24	15	82
Blanks	21	10	13	7	10	11
Totals	498	612	486	462	432	571

CITY SOLICITORS OFFICE

STEPHEN J. McGRATH, CITY SOLICITOR



A Successful Year

Under the direction of the Mayor, the Office of the City Solicitor provides legal services for the City of Quincy.

The Solicitor, his assistants, and counsel are responsible for defending the City against all lawsuits and claims brought against the City, its offices, employees, and departments. They must also commence and prosecute all legal actions arising from claims, rights or privileges of the City or any department or administrative board of the City.

These responsibilities usually include litigation; the review of legal documents and the rendering of legal opinions upon request from the Mayor, City Council or Department Heads.

During fiscal year 1992, the office of the Solicitor, under the direction of Solicitor Stephen J. McGrath, successfully protected the City's interest in a variety of lawsuits and claims brought against the City or municipal personnel, many of which involved complex

legal principles and varying degrees of potential financial exposure to the City.

The department also defended the City's positions in numerous civil service and other labor related proceedings, and, through the Worker's Compensation Agent, in many worker's compensation claim cases.

Bankruptcy cases continue to be pursued aggressively by the Solicitor's Office, with collections exceeding \$4 Million Dollars.

Legislation was authored by the Solicitor's Office creating the Quincy 2000 public/private partnership and the USS Lexington Commission.

The City of Quincy Solicitor's Office concluded a very successful year wherein numerous new projects were undertaken and where the attorneys and support staff continued to provide professional services for the citizens of Quincy.

CONSERVATION

HEATHER SARGEANT, ENFORCEMENT OFFICER



Large Projects Underway

The fiscal year of July, 1991, to June, 1992 was a year in which several large projects were started in the City of Quincy.

The Notices of Intent for the new Neponset River MBTA bridge and the modification of the Furnace Brook Bridge were filed with the Quincy Conservation Commission. After a lengthy appeal process revolving around the presence of saltmarsh at the intended Quincy Side Crossing, the State Dept. of Environmental Protection issued a superseding Order of Conditions permitting the work. Commencement of the bridge work is expected in 1994.

The Mass. Water Resources Authority had several applications filed and issued, primarily for work at Nut Island. Digesters are being torn down, and a tunnel shaft is being built to connect with a shaft in the Fore River area.

Jordan Marsh is continuing the time-consuming removal of jet fuel products from old underground tanks as well as generally securing the site, located at 500 Commander Shea Boulevard. After final closure of the site, it is intended for use as passive recreation/open space, possibly to be part of a bicycle or walking trail along Neponset River.

Residential applications to do work in the wetlands made up about 2/3 of the Notices of Intent filed which indicated greater cooperation from the citizens of

Quincy, and a better understanding of the wetlands regulations that the Commission enforces, and related flood plain regulations.

The past winter storms damage again brought many people to the Conservation Commission for Emergency Certificates to repair damaged structures.

The Conservation Commission looks forward to the challenges of the 1992-1993 fiscal year.

Enforcement Orders issued:	9
Court Complaints issued:	1
Requests for Determination of Applicability filed:	22
Determinations of Applicability Issued:	22
Notices of Intent Filed:	53
Requests to Amend Orders of Conditions:	11
Orders of Conditions issued:	22
Certificates of Compliance issued:	6
Emergency Certificates of Work requested:	4
Order of Denial Issued	1

Members of the Conservation Commission are:

Christopher N. Carroll
Walter Gantley
E. James Iorio
Paul Kennedy
Mary Ann Lencki
William Nugent
Olin A. Taylor



Many Services Offered To Senior Citizens

This past year, the members of the Council on Aging staff continued to provide the senior citizens of Quincy with the services and information needed to help maintain a suitable life style in their senior years. The Council on Aging's referral service matches the needs of seniors with agencies and services available to the elderly. The many services referred to the seniors include housing and transportation issues, health and nursing home information, senior social clubs, counseling and support groups, as well as volunteer opportunities.

The focus of the Council on Aging has been to expand its communication and outreach work to involve local community centers, senior clubs, housing complexes and those living in private homes.

The staff members include a director, three senior corps aides and seven outreach workers. The Council on Aging board of directors includes fifteen members. Twelve of which are appointed by the mayor, and three ex-officio members, one each representing the Recreation Department, the Health Department, and the Housing Authority. The board brings a wide range of expertise representing agencies such as the South Shore Elder Services, Quincy Hospital, U-Mass Gerontology, the Division of Elderly Health, Handicapped Affairs, and Continental Cablevision. The board meets once a month to discuss issues concerning Quincy's senior population.

The transportation program which is made up of six vans, transports seniors to three nutritional lunch sites coordinated by the South Shore Elder Services. This service is also available for shut-in shopping, food shopping trips for small groups of seniors, and transportation to the Farmers Market. The most vital program serviced by the Council on Aging is the medical transportation. The vans offer free transportation to local doctors, hospitals and dentists. Also one van makes two daily trips to the major Boston hospitals. Each van is equipped with a two-way radio and four vans are wheel chair equipped to accommodate disabled seniors.

The Drop in Center located on High School Avenue is maintained by the Quincy Council on Aging for non-profit groups such as Alcoholics Anonymous, South

Shore Center for the Blind, World War I Veterans and Granite City Grange. It also accommodates senior social groups such as the Nite Owls, the Stamp Club, Cribbage and Chess groups.

The ninth annual Senior Olympics was successfully supported by the Council on Aging in cooperation with the Mayor's office, the Quincy Recreation Department and the Beechwood Community Life Center. The activities, lasting one week, included a volleyball game between the senior citizens and city officials, as well as softball, bowling, swimming, golf and track and field events. The senior olympics ended with the award ceremony held at the Beechwood Community Life Center.

The Shine (serving health information needs of elders) is a program sponsored by the Council on Aging and is available to the senior citizens of Quincy. The Shine is staffed with a Shine Counselor and a network of trained volunteers who undergo training in the areas of medicaid, medicare, health maintenance, long term care insurance and a host of health benefit related matters.

The annual Thanksgiving dinner was coordinated by the Council on Aging and was again funded and sponsored by the Mayors office. With the help of many volunteers, the Thanksgiving dinner was served to many senior citizens.

The Quincy Health Department, and the Council on Aging provided the Flu vaccine to thousands of local seniors. Also the community centers throughout the city sponsored blood pressure clinics free of charge.

The Council on Aging provides other programs such as the M.B.T.A. pass program. The local drop in center distributed hundreds of passed to seniors and handicapped persons, allowing them discount fares for transportation. Also, the Senior Citizen I.D. program provided seniors with cards allowing them discounts at participating merchants.

The Department of Agriculture, the Mass Department of Public Health and the Council on Aging distributed the coupons for the Quincy Farmers Market to local senior citizens.

The Tax Assistance program is coordinated by the

Council on Aging and AARP, and uses the IRS trained volunteers. This program provided over 600 senior citizens with tax preparation. A reception was held, and certificates distributed by the mayor to recognize the volunteers. Thank you letters were also sent from the IRS, Mass Department of Revenue and AARP.

Elderly shut-ins and handicapped citizens were aided by the Government Surplus Food Program. The Council on Aging delivered the food to the seniors through community centers and the Community Action Program.

The Council on Aging distributes over 60,000 newsletters as a source of information to seniors. Each month the newsletter contain events, activities, and resources available throughout the city.

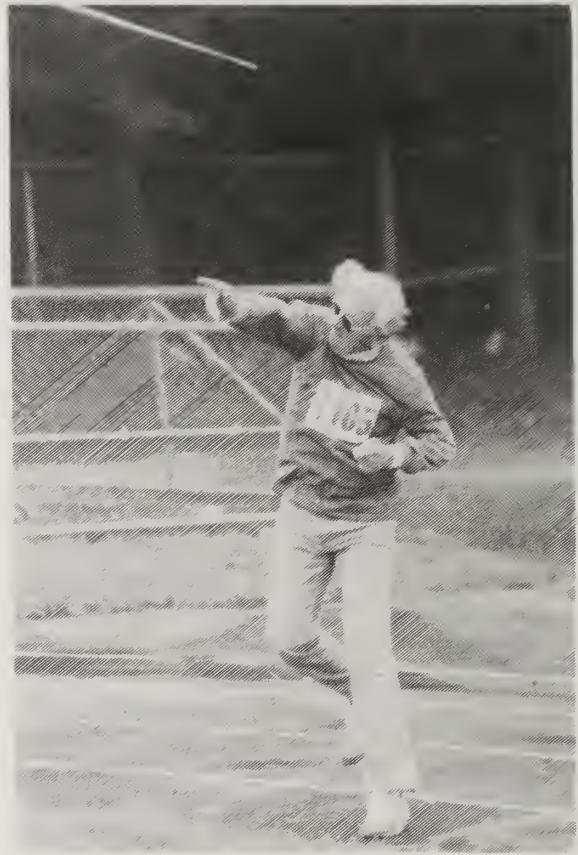
PROGRAMS AND SERVICES

Outreach.....	3,180
Referral.....	5,241
Medical Transportation.....	19,025
General Information.....	14,315
Blood Pressure/Flu.....	3,780
Recreation.....	1,992
Newsletter (per Month).....	5,000
Drop-In-Center.....	16,230
I.D. Cards.....	45
Tax Preparation.....	648
MBTA Passes.....	450
Senior Olympics.....	175
Farmers Market.....	1,000
Shopping Trips.....	4,944
Congregate Meal Transportation.....	5,356

Senior Olympics



MINA CAREY concentrates before her shot put attempt in the Quincy Senior Olympics. Carey placed fourth in the event.

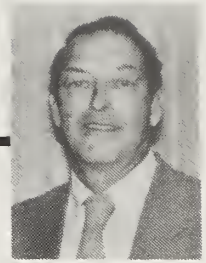


TED DOWLING follows through on his javelin throw at the Quincy Senior Olympics. Dowling's toss earned him fifth place.

(Quincy Sun photos by Tom Gorman)

DATA PROCESSING

ROBERT BRENNAN, DIRECTOR



Quarterly Tax Billing Begins

OPERATIONS

Quarterly tax billing was commenced using the Xerox laser printer installed in June 1991. The laser printer also enabled us to print department letterheads and commence the conversion of custom printed forms to on-demand laser forms. It is expected to reduce our inventory of over fifty (50) custom forms to under five (5). The estimated annual savings on this alone is \$40,000.

A folder/insert machine was purchased to allow in-house mailing of the real, excise, water and census forms. It is also used by other departments such as City Council and Mayors office for their mailings. One application, the annual census mailer, enabled us to reduce the cost to the City by \$5000 annually.

The computer at 55 Sea Street was moved to a secured and clean area. Additional disk storage was added to the computer at City Hall, increased capacity by 50%.

In January the City converted to a city wide (except hospital and police) Centrex telephone system. Included with this we also installed voicemail for 250 persons and call processing for all major departments. In addition to the personnel savings, 1 1/2 operators, we increased public services in many ways.

After hours and on weekends when the public call, they received an answer and directions in case of emergencies.

The recreation and library departments with their call processing are able to provide around the clock information to the public. This information is given with timely recorded messages. The library department is handling over 1200 and the recreation over 400 calls per month that are not requiring staff to handle. The school department has a mail,box for each school as well as one for current events and emergency notices. We are averaging 9,000 calls per month from the public that were previously 'no answers' or staff had to take time to provide the information.

Each city councillor has his/her own voice mailbox

where the public may leave messages as well as the councillor leaving recorded timely notices. In addition to these mailboxes, three information mailboxes were set up to answer questions, 24 hours per day, on voting information, names and addresses of federal, state and city elected officials.

A reception area was set up in 'new' city hall with the day telephone operator in attendance. Now in addition to answering general public telephone calls, she is able to provide a welcome and general information to the walk in public.

Each City worker with an authorized telephone number can now be dialed directly by the public. In addition, each telephone is computer programmed to only allow certain calling and answering features on a phone by phone basis.

It is estimated that this new centrex telephone service will save the city over \$100,000 annually over the next seven years.

APPLICATIONS

The Summer and Fall were spent programming quarterly real estate and personal property bills as well as programs for the new laser printer (letterheads and customer forms).

New applications added during the year were:

- marriage licenses, data entry and printing
- municipal lien certificates printing on demand
- employee cafeteria payroll plan
- payroll direct deposit benefit
- school building rental
- building permits, data entry and printing
- school athletic, data entry and reporting
- telephone billing from NET magnetic tape

Over fifty (50) new reports were created for the police department. In April 1992 the system administration work for the police computer system was taken over by the data processing staff. MSDOS 5.0 was installed on the fire stations personal computers. More than one hundred fifty (150) changes were made to existing applications.

FIRE DEPARTMENT

THOMAS GORMAN, JR., FIRE CHIEF



7,567 Incidents During Year

In 1992 there were 7,567 separate incidents in the City of Quincy that fire apparatus responded to, 676 of these incidents were fires. Of these fires, 16.1% were structural in nature, with a dollar loss of \$1,973,675. This is a significant decrease from last year, indicating that steps taken to reduce the fire loss are indeed taking effect.

The busiest engine company was Engine 1 at 1,540 runs, Engine 5 was second with 1,20. Ladder 1 was the busiest piece of fire apparatus having responded 2,324 responses. There were 740 false alarms in fiscal 1991-1992.

TRAINING DIVISION

Captain Robert Kay was reassigned back to the Training division. The Supply and Training Divisions were then combined and now occupy new quarters in building #5 at the MWRA Fore River Staging Area. The new Light Maintenance/Material facility is fulfilling a requirement long needed by the Department. Training video tapes are being transmitted daily over the departmental cable network. All hydrants in the City have been tested as well as all of the hose carried on the apparatus and i storage. Captain Kay has reinstituted many EMS programs. Plans are to check into the feasibility of automatic defibrillators of the apparatus.

FIRE PREVENTION

Under the supervision of the Fire Prevention inspections were continued in the areas of removal of underground tanks, building demolition, blasting op-

eration, oil burner installation, new and building construction. Permits and smoke detector compliance certificates were up significantly from last year. Manpower in the Bureau is down slightly due to the retirement of Inspector Jack Dwyer. Access to the fire prevention office is difficult for handicapped residents, it is recommended that larger more accessible quarters be found.

FIRE DEPARTMENT MAINTENANCE

The Maintenance Division has moved from Headquarters to new quarters in the former General Dynamics fore station in the shipyard. All pumping and Aerial apparatus continue to be tested and undergo comprehensive service checks. The rebuilt former Boston aerial ladder truck has returned from Middleboro and had been placed in service at Atlantic as Ladder 5. Old Ladder 5 has been retired from active service and is stored at the shipyard. Ladder 2 is presently being modernized at the facility.

PERSONNEL OFFICE

Lt. Thomas O'Connell is the Personnel officer and operates the new computerized personnel record keeping system. The following changes have occurred during the fiscal year.

FF Michael Orseno was promoted to Lieutenant.

FF Donald Greenwood returned from Military Leave, (Desert Storm).

Lt. Walter Clair and FF's Joseph LaPointe & John Dwyer retired.

INCIDENT REPORTS FOR FISCAL 1992 BY STATION FOR QUINCY FIRE DEPARTMENT

In 1992 in the City of Quincy there were 7,567 separate incidents on the Quincy Fire Department. The breakdown of incidents per station.

Engine 1	2,324
Engine 2	1,074
Engine 3	743
Engine 4	1,092
Engine 5	1,157
Engine 6	402
Engine 7	251
Engine 8	524

Fiscal 1992 YEARLY INCIDENTS BY STATION

Engine 1	30.7%
Engine 2	14.2%
Engine 3	9.8%
Engine 4	14.4%
Engine 5	15.3%
Engine 6	5.3%
Engine 7	3.3%
Engine 8	6.9%

MOVEMENTS OF INDIVIDUAL PIECES OF APPARATUS

Quincy had 7,567 incidents involving 15,484 separate vehicle moves. The breakdown of moves:

Engine 1	1,540	Ladder	12,229
Engine 2	956	Ladder 5	841
Engine 3	819	Ladder 2	986
Engine 4	1,179	Other	2,933
Engine 5	1,202	Haz-Mat, Mutual Aid, supply	
Engine 6	430	Fire Prevention, Ladder 3, Tower 1,	
Engine 7	317	etc.	
Engine 8	556		

THE SEPARATE INCIDENTS INCLUDED:

676 Fires
255 Automobile Accidents
1,834 Medical Emergencies
163 Hazardous Material Incidents
1,306 System Malfunctions
740 False Alarms
2,593 other runs including Smoke Scares, Lockouts,
Lockins, Water Leaks, Malicious/Mischievous Calls, Bomb
Scares, Electrical Problems, Police Assists, Public Assist,
Fireworks, etc.

Of the 676 Fires there were:

109 structure fires with a loss of \$1,973,675.
94 vehicle fires with a loss of \$346,150
337 grass fires
34 other fires

There were 97 fire casualties during this year:

88 Fire Department personnel and 9 civilian.



Public Health Problems Addressed

The Health Department's activities continue to address the public health problems facing the community through the provision of preventative health services, the institution of environmental and sanitary control measures and through educational activities. A summary of these services and activities is provided below.

Preventive AIDS Education Activities-The Health Commissioner worked with Libby Paine, Volunteer Producer, and other staff of Quincy Cablevision again this year to produce the fourth, "Quincy's Response To AIDS." The program discussed; the impact of the disease, nationally, state-wide and locally, the high-risk behaviors; preventive measures; treatments, services available and the need to have concern and compassion for people with AIDS. Additional copies of the AIDS RESOURCE DIRECTORY were made available to the large numbers of people requesting this booklet. The directory lists a number of different services for people concerned about HIV infection and AIDS. Our staff continues to make referrals and to offer consultation to individuals inquiring information about this fatal disease. In addition, The Health Commissioner is an active member of the Quincy AIDS Consortium. This important coalition of health care providers works diligently to obtain direct services in the South Shore area for people with AIDS and their families.

Substance Abuse Prevention Activities-The Health Commissioner is an active member of the Methadone Review Committee which meets throughout the year to monitor the progress of the clients who are receiving methadone and counselling services. The program was instituted in Quincy to help clients overcome their illegal IV drug use and thus prevent their high risk of contacting and spreading AIDS and Hepatitis B. The Health Commissioner is also a member of Project Impact, a coalition of agencies and individuals committed to prevent and control substance abuse in our community. In addition, the health commissioner is a board member of The Quincy Detox-Faxon Advisory Committee. This latter committee is comprised of a group of professionals who continually provide education on substance abuse prevention to youths of our schools.

Prevention of Food Borne Illness-Our health inspectors conduct inspections in over 400 establishments in the city serving food on average at least two times a year to investigate violations of The State Sanitary Code and to enforce corrective actions. Education along with informational materials on those violations capable of causing a food-borne illness, are routinely provided. Site inspections of outdoor functions and festivals serving food are conducted during the year as well. Both our health inspectors and nurses conduct immediate investigation of alleged and actual cases of food borne illnesses reported to out office. "A Safe Food Handlers" Workshop was presented to owners and managers of restaurants in Quincy in December. Certificates of attendance were awarded to the many participants attending.

Prevention of Lead Poisoning Activities-Our housing code inspector conducts lead determination inspection and lead inspection upon request. The important corrective actions are ordered as required. The public health nurses provide monthly lead screening clinics for children ages nine months to six years to determine their exposure to lead and to refer children for further testing and treatment, when required.

Prevention Health Services-Clinics and Screening Programs-Our public health nurses have increased their weekly screenings clinics for tuberculosis control and now also screen eighth graders and newentrers in parochial schools and Woodward School. Vision, hearing assessment of students immunization status are also provided by the nurses to children enrolled in these schools in the city.

The nurses monthly adult immunization and blood pressure clinics and yearly flu clinics are also held at our Health Center. Over 5,8000 doses of flu vaccine were given to Quincy residents at public and private housing facilities, neighborhood centers, the health department and to shut-ins through home visits. Vaccine was also distributed to private physicians and to nursing homes. An annual glaucoma clinic was also held this past year, again in conjunction with the Lions Club.

Our Annual Rabies Clinic was held again in April to provide important immunization for cats and dogs as

a preventative measure against rabies. Our animal inspectors regularly quarantine all dogs reported to our department as having bitten individuals in the city for control of rabies. With an outbreak of wildlife rabies among raccoons expected to reach Massachusetts this year, a number of additional measures were instituted. One such measure was the development of a brochure by our environmental sanitarian to help residents critter proof their home and yard. This brochure was adapted from other materials produced on this subject and from information received from the State agencies involved in the prevention and control of rabies.

Environmental Activities-The majority of residents' complaints concerning potential and actual air pollution, eater quality, drainage, sewerage problems and hazardous waste complaints are investigated and resolved by our environmental sanitarian. As a member of the MWRA/Fore River Advisory Task Force, the Sanitarian meets regularly with professionals, MWRA officials and appointed representatives of Quincy, Braintree, and Weymouth to monitor the operations of the sludge facility for odor and noise control. Another noise related project of the sanitarian involved an investigation and report for control of the Noise Level along the MBTA Red Line. Specific water quality related project involved the analysis of DEP's new lead and copper rule for impact of the city's water supply and the analysis and summation of the water sampling program results of bathing beaches throughout the summer months.

The Sanitarian also regularly reviews sub-division plans, special permits and the zoning board of appeals plans. She also has the responsibility for conducting training of employees regarding their Right to Know of hazardous materials in the workplace. To illustrate environmental hazards in the home, our Sanitarian and secretary participated in The City's Annual Environmental Fair. School children thoroughly enjoyed viewing our model of a home showing the sources of indoor air pollution and environmental hazards.

Our Shellfish Warden enforces the City's Shellfish Management and Regulation Plan. This plan requires: the licensing of all diggers; the testing, opening and closing of flats in accordance with The Division of Marine Fisheries requirements and the daily monitoring of all clams dug from approved flats to make sure that all clams are purified before reaching the market place. The Warden is authorized to issue fines and can suspend or revoke licenses for violation of the City's Ordinance and the relevant Massachusetts General Laws. In addition to insuring that our shellfish and clams are safe for consumption, the shellfish warden collects water sample of our ten bathing beaches weekly during the summer months to make

sure that bathing beaches are safe for swimming.

Inspectional and Licensing Services-Our health inspectors, as stated previously, inspect all establishments in the city serving food and also routinely inspect and license all massage parlors, health clubs, suntanning facilities and stables. In addition the health inspectors and code inspectors inspect and license all public and semi-public pools in the city on a regular basis each year. All inspectors respond to and resolve numerous complaints regarding litter, debris, and dumpster problems. Code inspectors respond to housing complaints daily, order corrections when required and proceed to court when necessary. Housing Code Inspectors also inspect all rooming houses, motels and hotels yearly.

Our public health nurses monitor and license twenty-five group day care centers in Quincy to make sure each center complies with the Office for Children's health and Safety Regulations.

Development of Ordinances- The Health Commissioner and a Special Mayors Task Force developed a Dumpster Ordinance to control litter and debris from dumpsters in the city. Health Department staff worked with The City Solicitor's to institute a Non-Criminal Ticketing Ordinance to fine violators of the dumpster ordinance. The Health Commissioner developed a Tanning Ordinance which will incorporate all aspects of The State Tanning Ordinance, when promulgated.

Special Projects-The Health Commissioner assumed the Chairmanship of The City's Disaster Planning Committee this past year. The Committee focused on a number of concerns for the safety of all residents during a disaster. An evacuation plan was developed for and by Nursing Homes Administrators to care for and protect their residents in a disaster. Another project to help elders led to the development of the Elders-At-Risk Committee to help frail elders in the community. A series of meetings were held with health professionals, the police, attorneys, and the Council on Aging to identify and develop resources needed to assist frail elders.

The Health Commissioner and public health nurses worked with the principles of the private schools to begin developing a School Health Manual for their use. The completed manual will be distributed to all private schools prior to the opening of school this September. A special educational session was also presented for all staff in the private schools on First Aid and with responses to health problems occurring in children during school hours.

The Health Department staff works with and participates on a number of committees comprised of a wide range of dedicated individuals in the city. We are all committed to continually improve the health and quality of life of the residents of this city.

QUINCY HEALTH DEPARTMENT
NURSING DIVISION
ANNUAL REPORT
1991-1992

I.	Total Home Visits	134
II.	Total Office Visits	1565
III.	Total Telephone Visits	4777
IV.	Total Child and Adult Health Clinics	64
	Total Patients Served	4880
V.	Total School Visits	140
VI.	Total Day Care Center Visits	52
VII.	Total In-Service Education	115
VIII.	Total Conferences	263
IX.	Total Meetings	146
X.	Tuberculosis	
	Cases Reported	8
	Contacts	50
	Suspects	1165
	Positive Reactors	182
XI.	Health Guidance	4687
XII.	Communicable Diseases Reported	188
XIII.	A.I.D.S. Informational Referral	40
IV.	Alien Evaluations	39
XV.	Biologic Services	312

QUINCY HEALTH DEPARTMENT
ENVIRONMENTAL SERVICES
ANNUAL REPORT
1991-1992

Inspections:	Routine	Complaints
Restaurants	1770	439
Retail Food Stores	1135	330
Mobile Food Service	31	
Catering Service	60	

	Routine	Complaints
Bakery	51	2
Temporary Food Service	84	
Motels	13	
Swimming Pools	95	
Health Clubs, Steam Baths, Saunas	16	
Other		
Group Homes	10	1
Day Cares	22	7
Stable	5	
School	41	
Hospital		
Home Bakery		
Animal Hospital		
Launderette		
Library		
Day Camp		
Special Investigations:		
Air Pollution		29
Noise Pollution		4
Asbestos		8
Hazardous Waste		4
Sandblasting		3
Drainage		5
Consumer Complaints (Food)		37
Rubbish/Debris		192
Toilet Facilities		24
Subdivision/Special Permit (Plan Review)		4
ZBA		23
Overgrown grass/bush		55
Drinking Water Quality		6
Poison Ivy		8
Water Shut Off		4
Heat		20
Leaves		25
Massage		0
Water (Bathing Beach)		3
Suntanning		0



Change Is A Constant

Risk is essential to success. If one is unwilling to try something new, unwilling to invest in an idea, unwilling to fail, there is no opportunity to develop something better. Quincy Hospital has taken calculated risks to ensure that this organization continues to meet the health care needs of the community and remain financial viable. We recognize that no business can survive or grow if it is unwilling to invest in its future. The year just ended proves the wisdom of daring to do things differently.

Change Is A Constant

Quincy Hospital has faced numerous challenges over the course of this year. Programs changed, equipment changed and the regulatory environment changed. Through all this, Quincy Hospital positioned itself successfully and strategized about how to improve. During the year, our number of discharged remained strong at 10,421. The number of surgical cases at the hospital grew from 5,120 to 5,535. The number of emergency visits increased from 30,366 to 31,668. We have stabilized our financial situation, and in fact expect to be \$1.5 million in the black. It is great progress for a hospital that experienced three years of substantial losses. This type of success can be attributed to the fact that Quincy Hospital was both innovative and flexible.

Quincy Hospital does a great deal of research and study before investing in new programs or purchasing new equipment. One of the backbones of a thriving hospital is its computer information system. In a highly competitive and intensely regulated market, an integrated, powerful computer information system is essential and can give a hospital a significant market advantage. Quincy Hospital's computer systems were, for the most part, archaic. Different departments had different computers and software, and it was difficult to gather important, comprehensive data.

We spent months developing a Request for Proposals, evaluating those proposals, and negotiating a contract that would bring Quincy Hospital's information system into the 21st Century. The final decision led to a contract with Meditech of Canton, Massachusetts for the software and Data General for hardware at a cost of \$3.2 million. Meditech is one of

the most flexible and high powered health care solutions in the United States. This enormous project will take three years to complete, and requires the co-operation of each and every employee. In addition to having the entire hospital networked on one computer system, our physicians' offices will be networked to the system. The risk of making this large a capital investment is offset by the absolute necessity of this project and the expected enhancement and efficiencies which will accrue to the hospital.

Investing in the physical facility is a continuous process that must be supported if we are to maintain our high quality care. The operating rooms have been renovated one at a time over the last two years. We have made improvements in five of the operating rooms with two still remaining. Two new Day Surgical procedure rooms opened this year, designed to be particularly beneficial for pediatric and ophthalmologic patients who need minor surgery. And two new Cesarean Section Rooms were completed which are directly adjacent to the Labor, Delivery, Recovery, Postpartum (LDRP) room in our maternity unit.

The hospital has also added a variety of surgical equipment as we develop our laparoscopic surgery program. Our surgeons and several nurses received special training for laparoscopic surgery. Our medical records show this type of surgery has gone smoothly, with very low risk of complications for our patients. In addition to general laparoscopic surgical equipment, we purchased ob/gyn endoscopic equipment, sinus endoscopic equipment, sinus endoscopic equipment for our ear, nose, and throat physicians, another gastroscope with a new fiberoptic light source for our gastroenterologists.

Certain programs have proven so successful that we have expanded them. The Partial Hospitalization Program, which is an extension of the Quincy Heights Center for Emotional Health inpatient psychiatric unit, opened in November, 1991. People who complete an inpatient psychiatric stay can continue to receive intense treatment on an outpatient basis with The Partial Program. The program is also open to community residents who need day treatment, and there is a van to provide transportation for those who need it.

Quincy Hospital's commitment to meeting the ob-

stetrical/gynecological needs of the women in this region, and particularly the Medicaid populations, is represented by our long-standing support of the Center for Women's Health. Over the years, this practice has required the hospital to assume some financial risk in order to maintain the continuity of the group. Dr. Max Borten, formerly of Beth Israel Hospital, was ultimately chosen to manage the Center. The Center for Women's Health delivered 750 babies this year!

The impact of technological advances is particularly acute in the Radiology Department. This department's physical environment had not changed significantly in quite a few years. It was time to make major improvements. The hospital's CT scanner was seven years old, and at the end of its operational life. When an opportunity presented itself to purchase a new CT Scanner for \$800,000 rather than the usual cost of \$1.2 million, we made an immediate purchase. The new equipment was installed over the summer and became operational in September.

Quincy Hospital also became the first community hospital in the State to have a permanent, on-site Magnetic Resonance Imaging (MRI) unit. A new building was constructed to house the unit, and we began seeing patients in August. The MRI is a joint venture between Quincy Hospital and Mobile Technologies, Inc. of Los Angeles. As a result, it was constructed at no cost to Quincy Hospital. The new building also allowed us to expand our Radiology waiting area to make it more comfortable for patients and their families. We also created a new radiology registration area so patients do not have to go to the main Admitting Department first.

In addition to enhancing the technology in this area, there is great attention to the services provided. This year, the American College of Radiology granted a one year mammography accreditation to our mammography program. This is another demonstration of the caliber of our services.

The Laboratory Department within the hospital developed an innovative strategy to increase their business by creating outreach laboratories to local physician offices. Blood drawing stations were established at the Center for Women's Health and Crown Colony OB/GYN. This had a significant impact on the income generated by this department and demonstrated the initiative of our department managers and employees.

The introduction of new programs and high technology is often impacted by the Commonwealth's Determination of Need program in the Department of Public Health. We have a number of DON applications submitted for a variety of programs, and we received some very good news about our Radiation Therapy DON this summer. Quincy Hospital was granted preliminary approval to develop a radiation therapy service in conjunction with South Shore Hospital. The

Department of Public Health merged our two applications for a radiation therapy service in order to better serve the residents who live south of Boston. We will be equal partners with South Shore Hospital, working together to find a mutually agreeable location, identifying a tertiary hospital with which to affiliate, and making a number of other arrangements.

Reaching out to physicians and meeting their needs requires a variety of strategies. The hospital did a great deal of investigation to determine the most cost effective method to make the active members of our medical staff make more effective use of their time in the hospital responsibilities. We hope this program will prove extremely beneficial to our physicians and their patients.

We concentrated on helping physicians cope with changes in how they practice. Considering the inroads that managed care plans are making in Massachusetts, the solo practitioner or small practice is feeling a great deal of pressure to retain their patient base. In order to accomplish this goal, we created a Managed Care Task Force to help develop a physician/hospital organization. In a competitive health care environment, the physicians and hospital must partner together and develop a comprehensive strategy for contracting with managed care plans. It is a partnership that will be vital for survival.

In February, the hospital started a computerized physician referral program, called The DoctorLine. This service allows a caller to select an appropriate physician. The computer has extensive background about each physician, including the types of insurance he/she accepts, office hours and locations and educational background. This information is provided at no charge to the caller and helps promote our physicians in the community.

And being responsive to physician needs means evaluating their requests and suggestions and implementing the ones with the best potential outcome. A group of very highly regarded podiatrists approached the hospital to rent space in the hospital for their practice. Arrangements were made to rent them space in our Ambulatory Care Department. The group began practicing here in April, seeing almost 30 patients a day. The additional traffic in the hospital has introduced many people to our facility.

We must be doing something right. In the past year we were able to attract 24 physicians to our active medical staff in a wide range of specialties from internal medicine to neuroradiology.

Continuous Improvement Supports Change

Quincy Hospital recognizes that the long term viability of the hospital is bound inextricably with our ability to change and improve our systems. This commitment to the concept of continuous improvement led to some interesting developments over the year.

Our Continuous Improvement Council (CIC), primarily comprised of our senior management team, offered "Search for Tomorrow" sessions to provide our employees, medical staff, volunteers, Auxiliary members, Board of Managers and local officials with an opportunity to express where they would like to see Quincy Hospital in five years. The ideas generated by these sessions led to immediate changes in the hospital, as well as generating suggestions for our 1993 Management Action Plan. The values expressed by some of the programmatic suggestions were incorporated into a draft vision statement, which has not yet been finalized.

Another facet of this effort to improve our services is reflected in the hospital's Guest Relations program, known as "Quincy Cares." The hospital, through its Quorum contract, had outside consultants come in to evaluate how we might improve our customers' experiences with us. One of the consultants acted as a "phantom patient" and was admitted as an inpatient and came into the Emergency Department for treatment. She evaluated our systems and the personal interactions during her personal medical experiences with us. We received a report with recommendations, including education modules we could use with all our employees.

The program was initially introduced in the Spring to all managers and a group of employees who volunteered to serve as a committee of trainers. The committee went through a "train-the-trainer" program so that they could educate their fellow employees. This Fall, they rolled out this program to all the employees in the first module, known as "Favorable First Impressions." There will be three other modules taught through Spring, 1993.

All of our activities are focused on becoming ever more responsive to our customers. One of the ways we gain information about areas in need of improvement is from our statistically valid "Hospital Quality Trends" survey tool. We have used this survey for four years, and the information from the most recent survey demonstrated continuing improvement in our systems and in people's image of our hospital. The news was important to share with our staff, so we held a departmental meeting to explain the results and thank the staff for their efforts.

In response to feedback from this questionnaire, the Finance Department established a Customer Service Center to answer a patient's questions about their bills. Although people have always been able to contact the Billing Department, the three people who staff the Center, handle customer questions exclusively. Their responsibilities are entirely devoted to helping the customer, and they are empowered to search until they can answer a patient's questions. Recent HQT surveys have indicated a statistically significant improvement in the public perception of

the Billing Department.

Another area in need of more improvement was the dietary department. Their ranking had been increasing, yet we felt change needed to be more dramatic. A Request for Proposals was sent out and after substantial evaluations and negotiation, we signed a new contract with Seiler's. Seiler's proposal seemed the most responsive to the types of improvements we wanted to see, and we have already made numerous changes in our cafeteria and on the patient floors.

One aspect of continuous improvements that can sometimes be difficult to accomplish, and involves a certain amount of risk, is developing partnerships with vendors. Our vendors need to understand our organizations so that they constantly work to improve their product for our utilizations. An amendment to the Uniform Procurement Act, Chapter 30B, was passed this year which allows municipal hospitals to develop long-term relationships with vendors, rather than publicly bidding all projects over \$4,000. Instead of using a vendor simply because they are the cheapest, we can evaluate the quality of their product and their commitment to be responsive to our needs, in relation to the price. This allows us to work with our vendors to assure our patients the highest quality products. This also puts our purchasing practices on a level playing field with all other community hospitals.

Another important feature of continuous improvement is the development of a learning organization. Whether it is our Manager's Training Program, or the development of affiliations with local medical programs like the Quincy College Allied Health Preparatory Program, or the Blue Hills Regional Vocational School Practice Nursing Program, Quincy Hospital encourages staff to challenge themselves through new learning experiences.

It is important to offer people as much support as possible in order to foster this type of atmosphere. The Labor Shortage Initiative Grant application between Quincy and Milton Hospitals was initiated for this reason. The grant was awarded to the hospitals and has provided funding for our laboratory technicians to receive further education and to earn certification. They receive financial support for tuition, books, lab fee and tutoring, and the hospital receives funding for personnel replacement while they are in school. The grant has now been funded twice, and is another step on the road to enhancing staff's job satisfaction.

Throughout the process of continuous improvement, we look to improve our efficiency and appropriately use our resources. One group that has concentrated on these types of concerns is the Value Analysis Committee. They investigated and implemented suggestions that were both efficient and effective and in no way comprised the quality of patient care. Savings were valued at \$165,000 in

Addressing Changes In The Environment

This past year introduced major changes in health care financing and access in the state of Massachusetts. Governor William Weld achieved his desired goal of making the state's health care environment more competitive, in hopes of reducing costs. Under the new law, all insurers, including Blue Cross, may selectively contract with some and not all hospitals. However, we were able to introduce some provisions into the legislation to ensure fair contracting. While there has been no immediate negative impact from this legislation, the long-term ramifications may be dramatic. As health insurers try to ratchet down their costs, Quincy Hospital must continue to improve its financial situation to ensure that we can offer competitive rates, while offering high quality medical care.

The state's new emphasis on cost control through competition also affected us in other ways. The development of a Medicaid provider network for mental health services provided us with an opportunity to expand our psychiatric services. Quincy Hospital prepared diligently before submitting its response to Mental Health Management Association (MHMA) to ensure that our bid would be competitive. We underwent a site visit and seemed to have a viable proposal. However, our proposal was not accepted. It was a discouraging turn of events, but one that the hospital will compensate for with additional geriatric patients.

In the competitive spirit, Quincy Hospital worked hard to ensure that it remained on a level playing field to attract customers, particularly patients and physicians. To enhance our physician relations, it became imperative to ensure that it remained on a level playing field to attract customers, particularly patients and physicians. To enhance our physician relations, it became imperative to address the State's Ethics Commission 1985 ruling that municipal hospitals' medical staff members are considered municipal employees and therefore subject to conflict of interest laws under Chapter 268A. This legal constraint did not allow Quincy Hospital to work with its physicians on developing a physician/hospital organization or a medical office building. Mayor James Sheets and the City Councillors recognized the untenable position of the hospital and our physicians and voted to grant a home rule petition to exempt Quincy Hospital's medical staff from this law. Fortunately, once the Ethics Commission was fully apprised of the ramifications of their decision, they reversed it. The hospital has begun discussions on the development of these projects.

Another piece of legislation also had the potential to negatively impact the hospital. The Public Records Law required all public hospitals to make third party

contracts with insurance companies public. This might have affected our ability to negotiate contracts with managed care plans, since each plan could compare the rate offered to another plan. An amendment to the Public Records statute was passed which removes these third party contracts and settlements from the public records law for public hospitals.

Quincy Hospital must remain an active participant in helping shape our health care environment. For that reason the Hospital has been proactive in meeting with legislators to familiarize them with our hospital and our concerns. We had a legislative breakfast on October 8, 1991 as part of this ongoing effort. We held a voter registration in February. And we regularly contact state and city legislators to inform them of any developments of which they should be aware. State and federal legislators often visit and tour Quincy Hospital.

For the past two years, Quincy Hospital has had representatives sitting on the City's Insurance Advisory Committee. The purpose of this Committee was to determine the primary health insurance concerns of city employees and then determine which single health insurance carrier could best provide the needed services. After a great deal of hard work, careful investigation and planning, the Committee made its recommendation to Mayor Sheets that Pilgrim Health Care would seem to be the best insurance provider. This was a major change for many employees throughout the City, and Quincy Hospital spent a great deal of time educating our employees about the benefits of this change and how it would impact them. Every union associated with the hospital ratified the change.

A Commitment That Doesn't Change

As a public hospital and a community resource, Quincy Hospital is proud of its many outreach activities. We have substantive health education programming like the Women's Health Series, Wellness Wednesday, Medical Watch and Families First. Thousands of people attended our lectures and screening and watched our television program.

We enthusiastically supported the Patient Self-Determination Act, which became effective December 1, 1991. This law has helped change the face of health care. A "Health Care Proxy" is a legal document which enables a person to choose a health care agent. The health care agent speaks on the patient's behalf if the patient should ever become incapable of taking part in planning the course of his/her medical care. We have educated our employees about this Act and have provided programs in the community about the importance of identifying a health care proxy.

The hospital continued to demonstrate its awareness of community needs by offering its support in a

variety of ways to various organizations. The WIC Program, which is located in Gordon House, received a five year contract from the state to continue and expand their service. Over the years, this program has grown from helping about 1300 families to helping almost 2600 on the South Shore. It is a valuable service that is receiving greater state support. In addition, the hospital offers meeting space to groups such as Alcoholics Anonymous, Debtors Anonymous, Emotions Anonymous and Overeaters Anonymous to name a few.

Being a good neighbor is also a responsibility that we take very seriously. Whether it is a meeting with our neighbors to discuss plans for Gordon House, or responding to our neighbors with a letter explaining odors in the area, we tried to answer their concerns. And to develop a more positive relationship, we offered our third annual Blacktop Barbecue to have a chance to say hello.

The community recognized the excellence of service available at their hospital. The Community Rounds program brought in numerous leaders to see our facility, and each visitor expressed admiration for our transformation. To expand that program to a larger audience, the hospital developed a slide show/video

tape based on the Community Rounds experience. We show it to audiences throughout the region to help them better understand our hospital and its role in their lives.

Our mission is to provide for the health care needs of our community, and that is a commitment that does not change.

In The End

As always, our greatest resource is our people. The reappointment of David MacIntosh, Trudy Buckley and Dr. Norman Wilson to our Board of Managers continued a tradition of leadership. The entire Board shouldered great responsibility for helping the hospital stay the course during turbulent times. Our local elected officials provided incredible support for hospital activities. Our physicians provide outstanding medical care. Our managers work tirelessly to support their staffs and implement new programs and services. Our employees remain dedicated and committed to making Quincy Hospital the premiere health care institution on the South Shore. It is an environment where risk is accepted, challenges are met and goals are achieved.



A NEW UROLOGY Operating Suite was opened at Quincy Hospital in June. Ready to cut the ribbon were, from left, Dr. William Helfrich, Hospital Director Ellen Zane, Dr. Norman Wilson, David MacIntosh, chairman of the Hospital Board of Managers and Ward 2 Councillor Ted DeCristofaro. The suite, equipped with the most up-to-date technology for urological procedures, was dedicated in honor of Dr. Wilson who served as a urologist at the hospital for more than 40 years.

(Richard Shuman photo)

QUINCY HOUSING AUTHORITY

JOHN P. COMER, DIRECTOR



A Public Body Corporate

The Quincy Housing Authority was organized by a vote of the City Council in April of 1946 under Chapter 121 of the Massachusetts General Laws. The Authority is a public body corporate, whose function is to administer the local public housing programs. An Authority is not a Federal, State or City department, but is a political subdivision of the Commonwealth.

The Authority is composed of five members — four appointed by the Mayor, subject to confirmation of the City Council, and one appointed by the Governor — each to serve a term of five years. Collectively the Housing Authority is regarded as similar to a board of directors of a corporation. It has sole responsibility for achieving the purpose for which the Authority was established by State and Federal statutes.

A Housing Authority handles its own finances, borrows on its own notes, and issues its own bonds — none of which are obligations of the local government. It makes its own contracts for construction of projects and purchases of materials and hires its own personnel necessary to administer its programs.

In all of its operations, an Authority is guided and controlled by two agencies — the Executive Office of Communities and Development (for State projects) and the U.S. Department of Housing and Urban Development (for Federal projects). The basis of this relationship with these agencies is contractual. It is represented by the Contract for Financial Assistance with EOCD and the Annual Contributions Contract with HUD. These contracts, predicated on, or augmented by Federal, and State legislation and regulations promulgated by the two agencies, define the responsibilities and obligations of the Authority.

The records relating to the tenants residing in the developments are inspected by representatives of the two agencies for the purpose of determining whether the Authority has complied with the regulations concerning eligibility for admissions and continued occupancy. In addition, the books of account of the Authority are audited annually.

Board Members As Of December 31, 1992

Chairperson:	Rosemary Wahlberg 264 Southern Artery Quincy, MA 02169
Vice-Chairman:	James McDonald 14 Watson Road Quincy, MA 02169
Treasurer:	Frank Kearns 162 W. Elm Avenue Quincy, MA 02169
Member:	M. Kay Bamford 80 Clay Street Quincy, MA 02170
Secretary:	John P. Comer 45 Lancaster Street Quincy, MA 02169

Meetings are held at the office of the Authority, 80 Clay Street, Quincy, Massachusetts, 02170. Regular meetings are on the third Wednesday of each month and the Annual Meeting on the third Wednesday in April.

PERSONNEL

As of December 31, 1992, The Authority had a total of 60 employees — 32 on the Administrative Staff and 28 in the Maintenance Department.

FACILITIES OF THE QUINCY HOUSING AUTHORITY

FEDERAL

20-1	<u>RIVERVIEW</u> Completed in 1952 — located on Yardarm Lane, Quarterdeck Road, Doane Street, and Sextant Circle, consisting of: 14 one-bedrooms 90 two-bedrooms 62 three-bedrooms 14 four-bedrooms	<u>180 FAMILY UNITS</u> 45-Four-Family Units
20-2	<u>COSTANZO PAGNANO TOWERS</u> Completed in 1971 — located at 109 Curtis Ave., consisting of: 156 one-bedrooms	<u>156 ELDERLY UNITS</u> 14-Story Bldg.
20-4	<u>CLEMENT A. O'BRIEN TOWERS</u> Completed in 1971 — located at 73 Bicknell St., consisting of: 275 one-bedrooms	<u>275 ELDERLY UNITS</u> 8-Story Bldg.
20-6	<u>ARTHUR V. DROHAN APARTMENTS</u> Completed in 1980, located at 170 Copeland St., consisting of: 40 one-bedrooms	30 ELDERLY UNITS <u>10 HANDICAPPED</u> 3-Story Bldg.
<u>SECTION 8</u>	SCATTERED SITES Rental Rehabs. Existing Vouchers	<u>666 ELDERLY AND FAMILY</u> 24 41

STATE

200-1	<u>SNUG HARBOR</u> Completed in 1950 — located on Binnacle Lane, Captain's Walk, Palmer St., Taffrail Road, Bicknell Street, Quadrant Circle, Figurehead Lane and Yardarm Lane, consisting of: 220 two-bedroom 160 three-bedrooms 20 four-bedrooms	<u>400 FAMILY UNITS</u> 100-Four-Family Homes
667-1	<u>DAVID J. CROWLEY COURT</u> Formerly Snug Harbor Court Completed in 1950 - located on Shed St., consisting of: 45 one-bedrooms	<u>45 ELDERLY UNITS</u> 12 Buildings (Garden Type)
667-2	<u>LOUIS GEORGE VILLAGE</u> Completed in 1965 - located at Martensen Street, consisting of: 75 one-bedrooms	<u>75 ELDERLY UNITS</u> 11 Buildings 2-story and Garden Type

667-3	<u>VICTOR SAWYER TOWERS</u> Completed in 1970-located at 95 Martensen Street, consisting of: 150 one-bedroom	150 ELDERLY UNITS 10-Story Building
667-4	<u>SENATOR ARTHUR H. TOBIN TOWERS</u> Completed in 1976 — located at 80 Clay Street, consisting of: 190 one-bedroom 10 two-bedrooms	190 ELDERLY 10 HANDICAPPED UNITS 12 Story Building
705-1	<u>73-75 SOUTH STREET</u> Acquired in 1975, this two-family home consists of: 1 3-bedroom apartment 1 four-bedroom apartment	2 FAMILY UNITS
705-2	<u>WESTACRES</u> Completed in 1948 — located on Sullivan Road and West Street consisting of: 36 Two-bedrooms	36 FAMILY UNITS 9-Four-Family Homes
705-3	<u>373 FRANKLIN STREET</u> Acquired in 1981, this single family home consists of: 5 bedrooms	1 FAMILY UNIT
689-1	<u>215 SAFFORD STREET</u> (Program to be operated by South Shore Mental Health Center through the Department of Mental Retardation)	Community Residence for 8-10 Handicapped Clients
689-2	<u>269 WATER STREET</u> (Program operated by South Shore Mental Health Center, through the Department of Mental Health)	4 Units for 12 Handicapped clients
689-3	<u>75-77R SOUTH STREET</u> (Program operated by South Shore Mental Health Center through the Department of Mental Health)	3 Units for 10 Handicapped Clients
707-1-2	Rental Assistance (Scattered sites) MFHA (Owned by S.C. Management) MFHA (Owned by Wollaston Manor) S.R.O.'s - Caritas S.R.O.'s - So. Shore Mental Health	209 Units 3 Units 25 Units 12 Units 12 Units

Message From The Executive Director

I am proud to present this report on the activities of the Quincy Housing Authority for the year 1992. In these pages, we highlight the Authority's efforts to provide quality housing and support services for our residents and to be an integral member of the community.

Providing decent, safe and affordable housing for lower income citizens remains our number one priority. Efficient maintenance and modernization of our properties ensures that they will continue to serve residents for years to come. We are continuing to make progress on several major improvement projects and in developing our fourth facility for mentally retarded adults.

However, while well managed and maintained housing provides a stable base for residents, it alone is not sufficient to overcome the barriers to economic independence. We are proud of the programs and services provided by our Support Services Department that can help residents achieve self-sufficiency.

The success of the programs described in this report is a direct result of the hard work and dedication of the Authority's skilled staff and its Board of Commissioners. To them I offer my sincere thanks. I would also like to thank the many government and private agencies, public housing and leased housing resident and citizens of the City of Quincy who have recognized the importance of affordable housing in our community. I would like to mention two of these very special supporters.

In January, we were saddened by the passing of our good friend, Thelma Rogers, who was a model to a generation of public housing leaders. For twenty

years Thelma led the charge at the statehouse on behalf of public housing tenants, was a moving force in the Massachusetts Union of Public Housing Tenants, served as a Board Member and later as President of the Massachusetts Law Reform Institute; and served on the Board of Commissioners of the Quincy Housing Authority. Her dedicated efforts were not limited to public housing, and she was recognized as an all-around community leader. She was a gracious lady who is sadly missed. The memory of Thelma's willingness to give of herself to those who needed help is an inspiration to all of us who were fortunate to have known her.

This year the community honored another outstanding advocate, long-time employee of the Authority and friend, Jean Kennedy. A tot lot, donated by the City of Quincy, through Community Development Block Grant funds, was installed at our Riverview family development, and named in Jean's honor. There was an overwhelming turnout of public housing tenants, community members, government officials, Jean's many friends, and her devoted family, in recognition of her contribution and support to so many public housing-related organizations, community groups, and a special friend to the children in Germantown. She is, as was her good friend Thelma Rogers, a role model to all of us, through her constant hard work and help and support to those who need it.

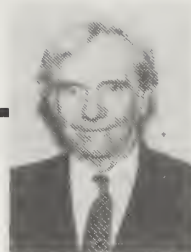
We look forward to another productive year at the Quincy Housing Authority, and again thank all of you who continue to support us.

**QUINCY HOUSING AUTHORITY COMBINED BALANCE SHEET
DECEMBER 31, 1992**

	FEDERAL LEASED	FEDERAL CONVENTIONAL	STATE LEASED	STATE CONVENTIONAL	STATE HANDICAP
CASH	181,432	83,049	121,608	138,353	74,531
ACCOUNTS RECEIVABLE	4,126,564	60,589	23,402	86,625	79,793
ADVANCES	21,000	65,000	3,000	83,000	
HUD ANNUAL CONTRIBUTIONS RECEIVABLE		573,453			
INVESTMENTS	648,666	725,615	16,860	262,925	74,448
DEFERRED CHARGES		32,254		24,169	
LAND, STRUCTURE & EQUIPMENT	21,316	17,680,738	11,253	9,924,687	692,790
	4,998,978	19,220,698	176,123	10,519,759	921,562
ACCOUNTS PAYABLE	4,763,544	418,773			59,517
ACCRUED LIABILITIES		1,036,299		11,460	2,550
ACCRUED PAYMENT IN LIEU OF TAXES					2,714
DEFERRED CREDITS			100,294	(307,826)	
FIXED LIABILITIES		8,752,736		9,660,387	
CUMM. HUD CONTRIBUTIONS	39,871,278	25,657,217			
SURPLUS FROM OPERATIONS	(39,635,844)	(19,271,716)	75,829	1,155,738	141,069
GRANTS ISSUED		2,627,389			715,712
TOTAL SURPLUS AND LIABILITIES	4,998,978	19,220,698	176,123	10,519,759	921,562

THOMAS CRANE PUBLIC LIBRARY

WARREN WATSON, DIRECTOR



BOARD OF TRUSTEES

L. Paul Marini, *Chairman*
Arthur Ciampa, *Treasurer*
Sandra McCauley, *Secretary*

Philip G. Curtis
Thomas F. Hurlebaus
John A. Luongo

Access To Be Improved

Trustees

In February of 1992, Mayor James Sheets appointed Mrs. Sandra McCauley to the board. A well known advocate of library service, Mrs. McCauley made her presence felt right from the start. Her appointment is bound to be beneficial to the library, to the director and ultimately to library services.

Architectural Barriers

With the passage of a sweeping civil rights bill known as the Americans with Disabilities Act (ADA) the city is forced to look more seriously at ways to improve access to and within its buildings. The Thomas Crane Library, for all its many fine architectural features, is notoriously inaccessible. Almost every feature needs attention, from its pathways to its outer stairs and doors, from its inner stair, undersized elevator, inaccessible toilets and multi-tiered stacks that cannot be reached by any but the able bodied.

Accordingly, we selected an architect to prepare a plan for the removal of those many barriers. His report is due in the Fall of 1992.

INPUT vs. OUTPUT MEASURES

Materials Budget:

City of Quincy	\$185,463
Trust Funds	18,296
Eastern Region (State) Budget	<u>33,850</u>
	\$237,609

LIBRARY USE

A total circulation of 428,579 for the year reveals the following:

Increase over previous year	4.1%
Items per capita of total population	5
Non-book circulation	23,618
Book & periodical circulation	404,961
Turnover of print collection	1.7
Circulation per register borrower	12.4
Circulation per dollar of materials budget	1.8

REFERENCE TRANSACTIONS

Walk-in and telephone inquiries per week	446
Reference transactions per year, more than	23,000

COMPUTER NETWORK, OCLN

On December 3, 1991, Quincy's main library went on-line in the Old Colony Library Network (OCLN). That was only a couple of months beyond our forecast of a year ago. Final training and testing of library staff to operate the on-line circulation system took place a week earlier. All training manuals, operating manuals, written aids and cue-cards for the many on-line functions were prepared by a staff committee consisting of Deborah Mohr, Jane Granstrom, Betty Hillcoat and Megan Allen. Those are the same personnel who, in the preceding months, gave training to every staff member. Their efforts are recognized and are applauded with thanks.

Work remains to enter periodicals and non-book holdings into the OCLN data base and to get our three branches on-line in the coming year.

ACKNOWLEDGMENTS

Finally, thanks are due, as always, to our talented and dedicated staff. They not only kept up our services, though short-handed, but they successfully completed the transition to on-line computer-based operation. Both the staff and library users will reap the benefits of that transition for years to come. The superior effort needed to make that leap into modern times must be recognized and applauded.

To our trustees for their collective and individual support and guidance, the library is indebted.

The Mayor and City Council were responsive to our efforts to maintain the standards required to continue to qualify for state grant-in-aid and they merit thanks for their enlightened support.

Respectfully submitted,
Warren E. Watson
Director of Libraries

CIRCULATION

Books and Periodicals	Adult	Juvenile	Total
fiction	120,651	107,153	221,263
non-fiction	134,975	42,182	177,157
TOTAL	255,626	149,335	404,961
NON-PRINT			
Audio cassettes	5,839	4,330	10,169
video cassettes	5,609	4,880	10,489
compact discs	511		511
felt boards & stories		32	32
films & filmstrips		163	163
games, toys etc.		272	272
phono-records	603	562	1,165
pictures		34	34
PRC		326	326
talking books	373		373
other		84	84
TOTAL NON-PRINT			23,618
TOTAL ALL MATERIALS			428,579

BOOK COLLECTION

	Adult	Juvenile	Total
No. of volumes 7/1/91	172,565	55,255	227,820
No. of volumes added FY 92	7,577	2,844	10,421
No. withdrawn FY '92	6,034	2,625	8,659
No. of volumes 6/30/92	174,108	55,474	229,582
RELATED HOLDINGS			
phono-records	8,522	738	9,260
audio cassettes	2,271	345	2,616
video cassettes	1,071	797	1,868
compact discs	392		392
microfilms	5,500		5,500
filmstrips		538	538
PRC	7	345	352
games		178	178
kits		32	32
paperback circ.	22,679	27,450	50,129
periodical circ.	28,968	2,446	31,414
outreach	1,074		1,074
non-residential circ.			34,684



THOMAS CRANE PUBLIC LIBRARY was designed by famed architect Henry Hobson Richardson and built in 1882 on a foundation of Quincy Granite.

PARK-FORESTRY-CEMETERY DEPARTMENTS

RAYMOND C. CATTANEO, EXECUTIVE DIRECTOR



City Hit With Two Major Storms

On August 19, 1991, a potentially dangerous Hurricane Bob swept through the city knocking down trees and limbs creating power outages and blocking roadways. Twenty-eight city owned trees were blown over during the height of the storm and approximately another thirty trees were damaged sufficiently enough that they will require removal at a later date.

Preliminary estimates to clean up the city and remove and replace the tree damage were estimated at \$50,000.00. Park, Forestry and Cemetery Departments along with the Department of Public Works and private contractors worked night and day cleaning up debris from the streets and private homes in the city. It took approximately four to five weeks before the city was back to normal and the departments could resume their regular work schedule.

Again on October 30, 1991, the city was the target for a severe northeast storm causing severe damage to coastline property due to abnormal high tides at the height of the storm. All the city beaches were strewn with litter and debris and for the second time in two months, Park and Forestry employees were involved in a major cleanup of city property. At Perry Beach in the Houghs Neck section, approximately 230' of a four foot high chain-link fence was destroyed by the force of the water. An estimate to replace the fence amounted to \$2200.00. The fence at Nickerson Beach in Squantum received only minor damage. The total estimate for repairs and cleanup of city beaches amounted to approximately \$10,000.00. Wind gusts from the October storm weren't as severe as Hurricane Bob causing only minor problems. A huge pine tree on Whitwell Street was laying on electrical wires, endangering service to Quincy City Hospital. Forestry personnel and Massachusetts Electric Company workers removed the tree before any service was lost in the hospital.

FORMER BOARD COMMISSIONER

JOSEPH E. BURKE SUCCUMBS IN TEXAS

Commissioner Joseph E. Burke retired from the Park and Recreation Board in February of 1991 after 25 years of dedicated service. Mr. Burke was Chairman of the Board from 1972 through 1978, an unprecedented seven years. He was one of the founders of the Quincy Little League in 1953 and served as Commissioner of the Quincy Youth Baseball League

from 1954 to 1960. He was also very active in the Quincy Youth Hockey Program as a coach, manager and league director. Mr. Burke's dedication to the youth of Quincy and long-time involvement with sport activities provided him with the expertise and knowledge to become an outstanding Commissioner on the Park and Recreation Board. After his retirement from the Board, Mr. Burke sold the family home in Quincy and went to live with his daughter in Houston, Texas, where on November 20, 1991, he suddenly passed away.

PARK DEPARTMENT REFURBISHING ADAMS FIELD

With the recommendation of Mayor James A. Sheets, the Quincy City Council on Monday, October 21, 1991, unanimously approved \$6500.00 to be appropriated to Park and Forestry Capital Outlay for the purpose of installing a sprinkler system and renovating the infield portion of Adams Field. The last time the field had extensive work performed on it was after Hurricane Gloria in 1985. The Quincy Schools Athletic Contribution Committee had previously donated \$1000.00 to the Park Department to help finance the work involved. The low bidder for the project was Foye and Letendre Landscaping at \$7100.00.

The field was completed in November of 1991 and after a mild winter, free from snow and ice, the playing surface was in excellent condition for the start of the high school season in April of 1992.

The heavy scheduling at the site adds to the deterioration of the palying surface and every five to six years a complete refurbishing is necessary in order to maintain Adams Field as one of the finest baseball facilities in the state.

PARK DEPARTMENT PICNIC FACILITIES

The Quincy Park and Recreation Board approved and the Park Department Administration Office issued a total of 98 permits during the 1991-92 fiscal year for picnics, outings, clambakes and special events, 4 less than the previous year.

The two public picnic areas within the jurisdiction of the Park Department include Pageant Field, Merrymount Park, Wollaston and Faxon Park, South Quincy. The larger of the two facilities, Pageant Field, is a large open recreational site excellent for active picnics and outings while Faxon Park is a wooded

area that offers extensive shade but has limited open space for athletic activity. Pageant Field accounted for 50 of the dates, 2 more than last year, while Faxon Park was utilized 35 times, 2 less than the previous year. The 13 remaining dates were at other park facilities that included the 4th of July programs sponsored by community organizations at the neighborhood playgrounds.

Approximately 15,000 persons of all ages utilized the two picnic locations from May through October with weekends as the most popular time for use. Groups using the Faxon Park and Pageant Field municipal recreational areas include school, church, Boy Scout, Girl Scout, fraternal, civic and community organizations who annually schedule family picnics and outings for the enjoyment of their membership.

It is estimated that another 5,000 more persons use the picnic sites as individuals, families or groups without a permit to visit, walk, jog or relax and enjoy nature's beauty that is so prevalent at the two locations.

Collins Rest-A-While on Southern Artery is another municipal picnic area used by people passing by or enjoying the tot playground at the site. However, no permits are issued to allow one area to be free and open at the public's convenience.

The two beautiful parks, Faxon and Merrymount, containing Pageant Field, were left to the city through the generosity of the Faxon and Adams Families who donated the 50 and 80 acre tracts of open space respectively to the residents of Quincy in 1885 for recreation purposes.

BALLFIELD REQUESTS CONTINUE TO RISE

Due to the increasing number of adults between the ages of 20 through 40, the Park Department issued a total of 2,774 dates for the utilization of public baseball and softball fields under the jurisdiction of the Park and Recreation Board and Park Department, an increase of 23 over the previous year. Each individual request is approved by the Park and Recreation Board during the spring and summer months with the youth activities receiving priority and adult groups according to number of years established and utilizing park facilities. The breakdown is as follows: 1831 for men and women's softball, 498 for Little League and 445 for regulation baseball.

In addition, the Quincy Youth Soccer League in its tenth year of operation was issued 221 dates during its spring and fall program. Quincy Youth Soccer provides activity for approximately 1000 boys and girls in the City of Quincy.

Quincy Youth Football has dropped to four teams in the City League and from August to the second week in November utilized over 200 dates for practice, scrimmage and regulation games. During the 1991-92 season, Adams Field was the most used athletic facility in the city with 216 permits issued for

the spring and summer at the Southern Artery site. The Quincy Youth Baseball League, Babe Ruth Division, schedules two-light games at the site while three American Legion Baseball Teams and the Quincy Sheriff's of the Semi-Pro Cranberry League play scheduled games under the lights. A total of 95 Babe Ruth, 61 American Legion and 27 Cranberry League scheduled contests along with Quincy High School and North Quincy High School with 24 games for a total of 216 baseball games played on this well-groomed facility.

In order to continue the operation of facilities by a municipality despite financial curtailment, a share of the cost must be borne by organizations or teams utilizing the various recreational sites. Since the inception of Proposition 2 and 1/2 in 1980, the old method of the city's responsibility for the entire cost has been restricted.

The Kincaide Park lighted softball field used by the South Shore Bankers League absorbs the total cost of electricity while Mitchell and McCoy combination little league baseball and women's softball fields are paid for by the Quincy Women's Softball League, prime users of the site.

Three American Legion baseball teams and the Quincy Sheriff's of the Cranberry League using Adams Regulation Field during the evening hours were requested to contribute \$400.00 per season toward the cost of lighting.

ROTARY FIELD

The Park and Recreation Board in a cooperative agreement with the Y.M.C.A Board of Directors assigns permission of use each year to the Quincy Men's Softball League and in turn the League is responsible for the electricity cost and any major improvements during their scheduled season. Operating for 21 straight years, the men's league has spent a total of approximately \$40,000.00 to refurbish and modernize the lighting system, install fences and maintain the playing surface at no cost to the City of Quincy. The men's league also absorbs the cost of the lighting at Welcome Young Field, North Quincy, for softball games.

Each year the men's league organizes a cleanup day prior to the season's opener the first week in May. League playoffs are held after Labor Day and the season is officially over by the last week of September.

Rotary Field is also utilized on Saturday and Sunday morning by the Quincy Police Department Softball Team and each year three to four benefit games are held at the Coddington Street site.

PARK DEPARTMENT BEACHES

In the City of Quincy there are 10 city beaches that are under the jurisdiction of the Park and Recreation Board. Of the 10, there are six larger areas that include Avalon Beach and Mound Street in Quincy

Point, Perry Beach in Houghs Neck, Baker and Palmer Park Beaches in Germantown and Nickerson Beach in Squantum.

During the summer months the Quincy Health Department provides a weekly fecal coliform count to determine if the water is safe for bathers but in the past year because of the pollution in Boston Harbor and the South Shore coastline, the number of beach days that the water is safe for swimming has been drastically limited. The Quincy Recreation Department who supervised the swim stations in the past no longer provides the service because of the poor quality of water along the Quincy Shoreline. Park Department personnel maintain the beaches on a periodic basis according to tide and weather.

NATURAL ICE SKATING AREAS

The Park Department provides and maintains two natural ice skating areas in the city, Manet Lake in Houghs Neck and Sailor's Home Pond in Wollaston. A few years ago, the asphalt tennis court facilities were flooded and utilized for skating but due to the close proximity to the ocean the number of days were limited and the labor cost to flood the areas did not warrant the hours used by Quincy residents. Manet Lake is flooded by the Park Department when the frost in the ground and banking surrounding the site measures four to six inches, firm enough to hold water. Sailor's Home Pond is a natural spring area and after three to four days of below freezing weather the ice is measured each day for safety reasons and the entrance gate left open or closed according to the thickness of the ice.

PLAYGROUNDS FOR THE SMALLER CHILDREN

There are 37 locations throughout the City of Quincy at parks, schools, ballfields and beaches where playgrounds are located with swings of various sizes according to ages, slides, benches and numerous specialty items of playground equipment. Each year the Recreation Department conducts an eight-week supervised municipal recreation program at twenty-six of the thirty-seven locations.

Early in May of each year, the Park Department installs the equipment at the individual playground site and then removes the same the first week of October storing it at the Fore River Clubhouse for refurbishing during the winter months. At that time of the year, the workload of the department has decreased slightly. Park employees are assigned to repair, clean and paint the equipment for use the following spring. This preventive maintenance program that was initiated in the early seventies has saved the city hundreds of dollars in prolonging the life of the equipment. Replacement of bolts, swing slats and other small items that have been vandalized or worn add years and strengthen the equipment, preventing serious accidents.

BASEBALL AND SOFTBALL FIELDS

The Park Department is responsible for and maintains a total of 32 little league softball diamonds and eight regulation baseball fields that are located on school property. The City of Quincy is most fortunate to have many civic and community organizations that sponsor athletic and recreation programs with a total volunteer supervision force at no cost to the city. The Park and Recreation Board approves permits to the organizations for the use of the fields while Park personnel maintain the facilities on a scheduled basis.

Each spring the most active playing fields are refurbished with a mixture of 70% silt and 30% stonedust that is applied to the basepaths and dirt part of the infield replacing material that has dissolved over the winter months. In fiscal 1991-92 the School Department purchased 100 yards of a premium sand and stone dust mixture for facilities utilized by the School Department at a cost of \$1200.00.

During the playing season, the Park Department schedules a crew to line the fields according to the league and amount of activity held on the facility.

LOAN OF EQUIPMENT

Park Department employees each year are called upon to provide bandstands, tables, chairs, public address systems, reviewing stands, picnic tables, bleachers, flags, bunting, barrels and podiums for the various civic, veteran and community functions throughout the city including the Christmas Parade, Veterans Day, Memorial Day, Flag Day Parades, Christmas Lighting in Quincy Square, Houghs Neck and Wollaston, Fourth of July celebrations, dedications, graduations of the two high schools and Quincy College. All these events require some type of equipment that is the property of the Park Department.

With the decrease in personnel and the elimination of overtime when suitable organizations are invited to use the equipment, groups are encouraged to pickup, transport and return the equipment following its use at their own expense.

During fiscal year 1991-92 there were 73 requests received and processed by the Park Department and while many of the events are held on weekends, equipment is delivered or picked up on Friday and returned on Monday.

BASKETBALL AND TENNIS COURTS

The Park Department maintains 36 outdoor basketball courts on municipal property with 24 located on park land and 12 on school property. Also maintained are 36 outdoor tennis courts, 29 on park land and 7 on school sites throughout the city, with at least one court within walking distance of every residential neighborhood in the city.

Fenno Street is the only lighted basketball court for nighttime activity from April through October. Quincy Vocational School has five lighted tennis courts in

operation throughout the summer season. The Quincy Recreation Department hosts an annual tennis tournament at the facility during the month of September.

In addition, there are 10 lighted outdoor courts at the Wollaston Recreational Facility, owned and operated by Norfolk County, that are in good condition.

Most basketball and tennis courts require a minimum of maintenance, only the changing of nets and a periodic cleanup of the asphalt area because of graffiti, litter and glass are required to keep the courts in playable condition.

In the past few years, only Community Development Block Grant Funds have been available for resurfacing or repairing the most active circles.

FORE RIVER CLUBHOUSE

The Fore River Clubhouse, located at 16 Nevada Road, Quincy Point, is one of the largest public buildings in the city. The main hall has a seating capacity of over 300 people and is used annually by civic, church and youth groups for banquets, meetings, fund raisers and community meetings. City residents have also rented the hall for weddings, wedding showers, anniversaries, baby showers and dances.

In contrast to other municipal agencies whose building improvements and maintenance costs are absorbed by the Department of Public Buildings, the Park Department must maintain the facility within the appropriation of its budget.

A full-time custodian is assigned to the Clubhouse from 7 a.m. to 3:30 p.m., Monday through Friday, to maintain the facility. When functions are held on weekends or in evening hours, he is assigned to work the event with his overtime cost absorbed in the fee for the rental. The custodian is also responsible for the grounds and parking lot plus Fore River Field adjacent to the building. Expended for fiscal year 1991-92 was \$3921.97 for fuel or heating oil, \$1982.51 for electricity, \$1031.96 for gas and \$228.13 for telephone, for a total of \$7146.57.

The Fore River Clubhouse has been a voting precinct for many years and is the office or headquarters of the Ward 2 Civic Association and the Quincy Fire Fighters Association, Local #792. In June of 1984, a Ward 2 Community Center Executive Office was opened through the efforts of Ward 2 Councillor Theodore DeCristofaro and is staffed from 9 a.m. to 3:30 p.m., Monday through Friday.

PARK DEPARTMENT FORESTRY SECTION

Forestry Department personnel removed 127 city trees that were dead or diseased not including the 58 trees that were felled by Hurricane Bob for a total of 185 street trees that were lost to the city in fiscal 1991-92.

The contractual obligation for excavation of stumps that remain after the removal of the trees was awarded to Timber Tree of Dedham for the third straight year.

The contractor grinds up the remaining butt which is then filled up and leveled by Forestry personnel. Over 125 stumps were removed by the contractor at a cost of \$3400.00 for 8 1/2 days worked at \$400.00 per day.

Every year the Park Department receives numerous calls from residents to plant trees. This list is compiled by the office staff along with requests from each of the six city councillors. Specifications are drawn and a contract is awarded to the lowest bidder to provide and plant city trees. Holden Farms Nursery of Holden, MA was engaged to supply the city with the following species: 196 Crimson King Maples, 6 Norway Maples, 2 Honey Locusts and 6 Kwarzan Cherry Trees that were evenly distributed throughout the city at a cost of \$26,068.00 for the 208 trees.

GYPSY MOTH SIGHTINGS IN WOODED AREAS

In 1980-81 the city was infested with gypsy moths that required an intensive spraying by a contractor and Forestry Department employees.

In the summer of 1991 there were a few sightings from residents that border the Blue Hills but no outbreak occurred that would require a spraying program.

NORFOLK COUNTY MOSQUITO CONTROL

The Norfolk County Mosquito Control unit was again engaged by the City of Quincy at a cost of \$35,110.00 to schedule spraying during the spring and summer months and on days preceding events, the marshlands adjacent to Black's Creek, the Ruth Gordon Amphitheater and ballfields in Merrymount Park and other areas in the city where social or athletic events are being held on a regular basis. Keys are provided for access to woodland and marsh areas not directly accessible from the street. At one time this service was provided by the Forestry Department but because of the fiscal problems and shortage of manpower over the past ten years the city had to find another means to continue the spraying program.

PARK DEPARTMENT STAFF AND RESPONSIBILITIES

The Executive Director of the Park, Forestry and Cemetery Departments administers the Park Department and Forestry Section and oversees the Cemetery Department operation. He assigns work schedules, oversees projects, prepares budgets, prepares and presents the Park Department Agenda at Park and Recreation Board Meetings and also prepares reports and letters for the Mayor, City Council and Board Members regarding Park and Forestry business. In addition, he is responsible for issuing permits, scheduling ball games, picnics and requests for the utilization of the Fore River Clubhouse.

The Secretary prepares and types all payrolls, warrants, bills, requisitions, permits, letters, Park and Recreation Board minutes of the meetings and annual reports and is the bookkeeper for the Park Department and Forestry Section Administrative Office

at the Park and Recreation Complex, 100 Southern Artery, Merrymount Park, with office hours from 8:30 a.m. to 4:30 p.m.

In addition to the Executive Director and Secretary, the Forestry Section consists of seven employees, one is the General Foreman, leaving six workers to maintain the city trees, McIntyre Mall, Freedom Park and numerous traffic islands in the city. The Park Department work force includes a General Foreman, a Motor Equipment Repairman responsible for all motorized equipment in the Park, Forestry and Cemetery Departments, a Building Maintenance Man that is the custodian for the Fore River Clubhouse year round resulting in seven employees to maintain the vast properties and facilities under the jurisdiction

of the Park Department.

Previous to Proposition 2 1/2, the Park Department had thirty-seven permanent employees versus nine today. Record indicate the Park Department had a total of twenty-six permanent employees in 1948 while the Forestry Section had 22.

The Park Department shall continue to do its utmost to provide the best possible maintenance and service despite its drastic cutbacks.

The above report has been compiled and is respectfully submitted by Raymond C. Cattaneo, Executive Director, Park, Forestry and Cemetery as the 1991-92 Annual Report of the Park Department and is the 107th consecutive annual report of the municipal agency according to available records.

520 Interments During Year

During fiscal year 1991-1992, the following transactions were recorded with the City Treasurer:

	<u>Mt. Wollaston</u>	<u>Pine Hill</u>
Sale of Lots	0	62
Perpetual Care	1	62
Deeds	12 (copies)	65 (3 copies)
Interments	327	193
Foundations	41	84
Removals	0	1
Perpetual Care	\$200	\$23,200
Sale of Lots	0	39,800
Interments	117,075	71,075
Foundations	5,510	12,120
Deeds	120	675
Miscellaneous	9,375	8,810
	<hr/>	<hr/>
\$132,280		\$155,680

Combined Total: \$287,960

6 Board Members, Executive Director Appointed

Mayor James A. Sheets, in a letter of confirmation on Feb. 3, 1992, appointed six Park and Recreation Board members and allowed the Executive Director for a one year term commencing with the first Monday in Feb., 1992 until the first Monday in Feb., 1993.

Those selected to represent the Sheets Administration on the Park and Recreation Board included Peter M. Kenney of Ward 1 to a first term, Charlotte E. Digiacommo of Ward 2 to an 11th term, Howard F. Crowley of Ward 3 to an 8th term, A. Ernest Aristide of Ward 4 to a 7th term, J. Thomas Mullaney of Ward 5, to his 11th consecutive term and Bryant L. Carter, Jr. as the Ward 6 representative for a sixth term.

The three City Council Representatives elected at the Feb. 18, 1992 City Council meeting were Gerard A. Colletta, Jr. who was elected to an unprecedented 31st term going back to the merger of the Park and Recreation Board in 1962. School Committeeman Frank C. Santoro was appointed to a third term while Kathleen T. Mitchell was appointed to replace Joseph E. Burke as a Council Representative. Mr. Burke retired from the Board in April of 1991. Ms. Mitchell represented Ward 1 on the Board for two years as a Mayor's appointee and is now appointed by the City Council.

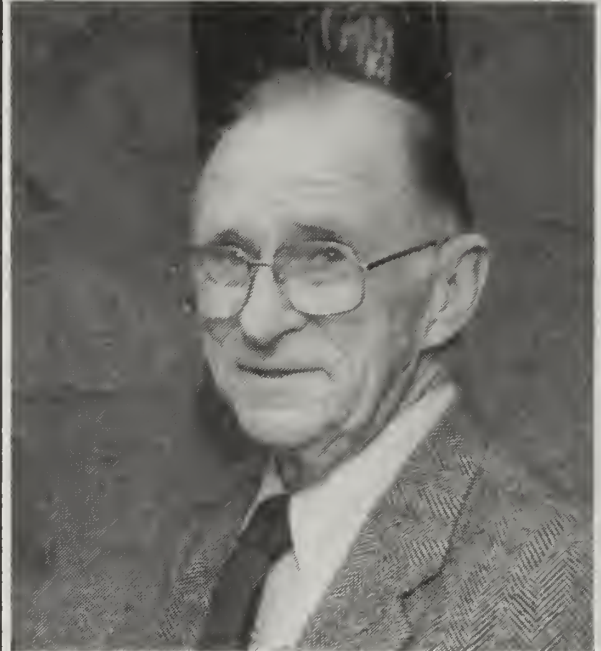
The Park and Recreation Board consists of nine members, six appointed by the Mayor, one from each ward in the city and three appointed by the City Council, one of which must be a member of the Quincy School Committee.

On March 2, 1992, the Park and Recreation Board held their annual organizational meeting and elected the following: Bryant L. Carter, Jr., Chairman, Frank C. Santoro, Vice Chairman. Kathleen T. Mitchell was elected Secretary for the second straight year.

Also, at the March 2 meeting, the Board approved a motion to uphold the 22 designated Rules and Regulations governing municipal park, playground and beach property within the jurisdiction of the Park and Recreation Board and to distribute sufficient copies to the Quincy Police Department.

The Park and Recreation Board is a policy making agency that governs the direction of Park Department facilities and Recreation Programs and is responsible to guide the direction of the administrative entities. The many hours of uncompensated services by Board Members over the years have resulted in today's

In Memoriam



Joseph E. Burke

JOSEPH E. BURKE who served with distinction on the Quincy Park and Recreation Board for 25 years, died in November, 1991. He was originally appointed to the board by the City Council in 1966 and served continuously under Mayors James McIntyre, Walter Hannon, Arthur Tobin, Francis McCauley and James Sheets. He also served as chairman of the board for seven terms, from 1972 to 1978.

success of our park and recreation programs.

The Park and Recreation Board meets in the Richard J. Koch Family Park and Recreation Complex, 100 Southern Artery, Merrymount Park, Quincy on the first Monday of each month during the year at 6:30 p.m. The meetings are open to the public. However, active participation by residents should be by appointment or recognition by the Board Chairman and members. Meetings are governed by the legislature's open meeting laws and advance notification of meetings are posted at City Hall and through the news media.

PERSONNEL DEPARTMENT

KATHLEEN D. YAEGER, PERSONNEL DIRECTOR



Focus On Health Insurance

The focus for Fiscal 1992 continued to be the economy and the status of City finances. Personnel Director, Kathleen Yaeger, continued to work with the Employee Insurance Advisory Committee toward controlling the escalating costs of providing group health insurance. The Committee, which was formed in April 1990, reached a consensus in April 1992 and recommended to Mayor James A. Sheets that the City change its health insurance program over to Pilgrim Health Care. Their recommendation included offering an H.M.O. (health management organization), a P.P.O. (preferred provider organization), and a Medicare supplemental plan.

Mayor Sheets accepted the Committee's recommendation and negotiations commenced in early May 1992 with most of the City's 24 unions. Ten of the unions cooperatively joined forces to form a coalition of unions to expedite the negotiation process. Intense negotiations were still underway as Fiscal 1992 drew to a close.

However, another major change in health insurance which resulted in major savings for both the City and the retirees was made during Fiscal 1992. The Quincy City Council, upon the recommendation of Mayor James Sheets and Personnel Director Kathleen Yaeger, voted to accept the provisions of M.G.L. Chapter 138, Sections 121 and 122 which mandates retirees who are Medicare eligible to enroll in a Medicare supplemental plan. Previously, Medicare supplemental coverage was an option available to

retirees, but not mandated. As a result of this cost-saving measure, the City estimated its savings for Fiscal 1993 at approximately \$1,000,000 while the retirees also enjoyed considerable savings in premiums without a significant reduction in benefits. Over 800 retirees changed plans during this period. Benefits Coordinator, Dot Cucinatta was assisted by Personnel Assistant Carol Keene and Personnel Analyst Francine Prear during this extremely busy time.

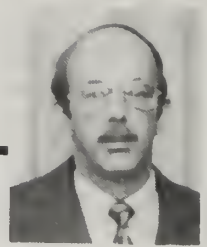
Contract negotiations continued into Fiscal 1992 with the Fire, Public Safety, Police Superior Officers, Local 1139 (Laborers) and the H.L.P.E. unions reaching agreements. Contracts for the period 7/1/90 - 7/1/92 provided for no wage increases. As a result, layoffs were kept to a minimum as FY '92 came to a close.

There was very little hiring activity this fiscal year. Only those positions which were deemed "absolutely essential" were filled upon termination of retirements. In Public Safety positions, there were two Police Sergeants, two Police Lieutenants and one Fire Lieutenant promoted.

Carol Keene, Personnel Assistant, processed 294 Labor Service applications (233 male and 71 female), almost double the previous fiscal year. As the Labor Service record keeping is now computerized, applicants are able to know exactly where they are on a list on any given day.

DEPARTMENT OF PLANNING AND COMMUNITY DEVELOPMENT

RICHARD H. MEADE, DIRECTOR



Revitalization Of Central Business District Continues

The Department of Planning and Community Development, in conjunction with the Administration, the City Council and Quincy's residential community, continues to work towards creating positive economic alternatives for the community, while maintaining the integrity of our historic neighborhoods and vast commercial areas.

ECONOMIC DEVELOPMENT

The Department is pleased with its progress in the continuing efforts to revitalize Quincy's Central Business District. Presidents Place, a 350,000 square foot, mixed-use commercial and retail complex, has seen continuing leasing activity during the past year. Phase II was completed and saw the opening of a branch of the Harvard Community Health Plan. CNA Insurance, a Chicago insurance company, has recently leased 67,991 square feet. With this, almost 100% of the available office space is presently leased. First floor retail and shopping spaces continue to be leased in the first building over the past year.

Phase II of the Quincy Center Traffic Improvement project, a direct outgrowth of the "Traffic 2000" study, was completed during this past year. Designed to improve the vehicular and pedestrian traffic flow and to upgrade the visual environment of the area, the improvements have seen the continuation of Phase I, including new roadway construction, new sidewalks, benches, landscaping and trees. Overall, with the significant reduction in pavement, we are now able to provide greater area for sidewalks, landscaping, and pedestrian amenities. In addition, Quincy Center has seen the installation of 42 new historic street lights.

Quincy Mutual Fire Insurance Company, a long time Quincy Company, completed its \$5 million expansion project that has doubled its office space and added two levels of underground parking to their facility on Washington Street. This addition created a grand total of 55,000 sq. ft. of usable office space and has been designed for further expansion.

Although the economic downturn has reduced the number of major developments which the City's Planning Board has reviewed this year, a number of

projects are either under construction or completed. Lincoln Heights, a 336-unit rental housing complex located off Centre Street, was completed and is already completely occupied.

Another major development, Home Depot, received approval for a P.U.D. Special Permit to construct a 102,000 square-foot, retail facility; a 20,000-sq.-ft. garden center and 612 parking spaces on an 11.8-acre parcel of land located on Willard Street in West Quincy. Completion of this project is expected by August and opening in September.

HOUSING

The Planning Department is currently participating in the "Soft Second" program sponsored by the Massachusetts Housing Partnership. This is a first time homebuyer program serving people with household incomes less than \$36,000. The program addresses the major barrier to homeownership by providing downpayment assistance with a graduated payment interest subsidy. Both the City, through Community Development Block Grant funds, and the State are contributing funding for the program. The Partnership is working with local area banks to originate the loans.

The City also assisted the Quincy Housing Partnership in the acquisition of a residential structure at 30 Wayland Street that assists in providing six units of additional rental housing for the community.

With the passage of the 1991 Cranston Gonzalez Affordable Housing Act, the Partnership has received additional funding for new initiatives. The City of Quincy has entered into a consortium with the Town of Weymouth to receive a \$900,000 allocation from the HOME program. Both municipalities will receive an annual allocation of funds from the federal government which will be specifically earmarked for new affordable housing projects.

HISTORIC DISTRICT COMMISSION

With the approval by the City Council for the expansion of the Quincy Center Historic District, the City now has some control over the visual environment of areas directly adjacent to several of our most

historic landmarks. The intent of the expansion was not to hinder change and development, but to ensure that these changes are compatible with neighboring buildings and signs and with the existing scale of the area.

This past year, the Commission members' case review level increased, primarily due to the expansion of the Quincy Center Historic District into the heart of the Downtown. Many applicants appreciated the fact that, with the expansion, a welcome "visual review" for appropriateness has been instituted which will eventually help all of the downtown businesses achieve a more cohesive look.

As a Certified Local Government, the City and the Quincy Historical Commission (through the Planning Department), have participated in a number of historical inventory and survey projects. Each year's work has increased the level of information available to help preserve our heritage. Because of the Massachusetts Historical Commission's funding aims and limits, it was recommended that the Commission apply for funding to assist in implementing the Preservation Plan's recommendations and to pursue intensive research on other properties this past year.

COMMUNITY DEVELOPMENT

Federal Community Development Block Grant funding has been, and remains, a primary source of revenue to finance a wide variety of programs, services and activities which benefit all of the residents and businesses within the City.

Since 1975, the first year that the City received funding for the CDBG program, nearly \$31,000,000 of the federal funds have been spent within the City. Many of the programs operate year round, such as our neighborhood community centers, housing rehabilitation services and transportation of elderly Quincy residents to the meal sites and to necessary hospital and medical appointments. Other projects develop as a result of community input from our yearly neighborhood CDBG meetings, from various requests made to our local City officials (such as street resurfacing and providing new parks and playgrounds) and from long-term goals as set by the Mayor, the City Council and the Federal Department of Housing and Urban Development (HUD).

Housing Rehabilitation continues to be the cornerstone of the Community Development Block Grant (CDBG) program. This year, 119 units received rehabilitation assistance amounting to nearly \$840,000 through the City's various loan and grant programs. Early in the history of the CDBG program, Quincy established a revolving loan fund which will allow home rehabilitation loans to still be available in the event of future Federal funding reductions. In FY 91, a total of 11 units were rehabilitated for a low-interest loan expenditure of about \$100,300. The grant pro-

grams, which provide rehabilitation work on single or multi-family units where the owners' income is insufficient to qualify for a loan, rehabilitated a total of 54 housing units at an expenditure of \$450,000 for this fiscal year. A total of 8 handicapped residents of Quincy were provided with grants, totaling \$56,000, for necessary handicapped modifications to their residences. Private de-leading contractors removed lead paint from 10 units in the City for a total cost of over \$75,000.

In addition, the City has continued to support the Quincy Neighborhood Housing Services program, a local, non-profit corporation that has been formed to improve the overall housing stock in selected neighborhoods within the City. QNHS is presently working in several areas of the City including Quincy Point, North Quincy and Houghs Neck after spending almost 6 years in South-West Quincy.

Another HUD funded housing program, the Rental Rehabilitation Program (RRP), provided a total of \$67,000 to eliminate substandard housing conditions, remove blight, repair major structural elements or introduce critical energy related improvements on 25 rental units. This year, RRP funds leveraged another \$70,000 from the property owners to complete the rehabilitation of their units.

What is called "infrastructure" is a significant expenditure in any City's budget. This year, the CDBG Public Works Improvement Program aided the City by spending a total of \$460,000 on a wide variety of projects. The reconstruction of the street, sidewalks and the traffic facilities in the Downtown; the engineering design for the reconstruction of Palmer Street and the installation of new play equipment at the City's parks and playgrounds were undertaken in order to maintain the quality of life for the City's residents.

The CDBG program has the responsibility for funding and administering the various neighborhood community centers which serve a wide variety of community groups of all ages. A number of specific programs, targeted to assist the elderly, the disadvantaged and special needs groups are run through the Centers by outside agencies and volunteers. Health programs, such as blood pressure clinics, and social and recreational activities, such as day trips and senior social events are only a portion of the ongoing activities. The Centers are designed to respond to the needs and requests of the differing neighborhoods within the City and, because of this, every year offer a different assortment of programs and make their space available to a broad range of community groups, support groups and neighborhood associations. The neighborhood center directors serve as a source of information on a wide array of topics, activities, events and programs for the City's residents. In FY 91, these Centers received a total of \$221,284

of CDBG funds.

The CDBG program maintains a contract with the Quincy Elder Citizens to fund the Council On Aging office to directly address the needs of our older residents. Programs such as the transportation provided to seniors to the South Shore Elder Service meal sites, to medical appointments, and to do food shopping for home-bound seniors are operated out of the C.O.A. with funds provided by the CDBG program and additional State and City grants. \$105,154 was spent for this activity in FY 91.

Specific programs operated at the Beechwood Community Life Center are supported by CDBG funds. Scholarships are provided to children from low and moderate income Quincy families for both music and academic work. The very popular Elder Day program is, in part, supported by CDBG as is the Alzheimers Support Group and the Special Needs program. An after school daycare program for low income residents' children is continuing to be suc-

cessful, as is the new Home Repair (for seniors) program. Designed to assist our older residents who are trying to maintain their homes despite limited incomes, physical handicaps or the limiting infirmities with which they must sometimes cope, this program accomplishes the "small" tasks which seniors sometimes cannot do - change faucet washers, fix a broken step, repair the broken window. This service has been extremely well received and very much appreciated by the older people in our City.

The CDBG program also funds the coordinator for the Quincy Youth Commission. The Youth Commission has responsibility for a number of services targeted toward the young people of Quincy and for the operation of the group homes and Rent-A-Kid program. Since many of the programs which the Commission operates are aimed at disadvantaged young people, the use of CDBG funds as a measure of support for these activities is appropriate.



SEASONAL BANNERS
hanging from the historical style lights add a handsome touch to the Quincy Center Business District, one of the key interest areas of the Department of Planning and Community Development.



THE POLICE DEPARTMENT

FRANCIS MULLEN, CHIEF



Crime Prevention Programs Accented

During Fiscal 1992, the Crime Prevention Officer conducted several "Safety for Women" seminars both at the Police Department and at various locations throughout the City.

The Crime Prevention Officer published weekly tips to homeowners, tenants, senior citizens, baby sitters, merchants, etc., which greatly assisted us in our efforts to prevent crime.

We also started the Quincy Crime Watch Program on Cable T.V. This monthly program explores either one particular crime problem or does an in-depth report on the functions of some particular division/bureau in the Department.

The Crime Prevention Officer made over one-hundred appearances at businesses, schools, apartment complexes, senior citizen homes, churches, banks, neighborhood centers and numerous other facilities where residents or employees expressed concerns.

During the Holidays, all merchants in the "Square" area were visited and given tips on how to protect their businesses against shoplifters, robberies, etc. The merchants in Wollaston Center were also contacted to find out what, if any, concerns they may have regarding security.

ARRESTS BY MONTH FOR THE FISCAL YEAR 1992

MONTH	ARRESTS
July	229
August	220
September	238
October	207
November	215
December	189
January	178
February	169
March	183
April	204
May	211
June	200
Total	2,443

Calls For Service By Area

Area	Area Total of Calls For Service	% Of City Total Of Calls For Service
A1	3,923	6%
A2	3,045	5%
A3	7,889	12%
B1	6,191	9%
B2	4,305	7%
B3	6,056	9%
B4	1,762	3%
C1	2,179	3%
C2	3,747	6%
C3	3,079	5%
D1	6,778	11%
D2	10,706	17%
D3	4,876	7%
Total	64,536	100%

Most calls were recorded on Saturday (10,690 - 16%) and Friday (10,307 - 15%). The least number of calls were recorded on Sunday (8,675 - 13%).

Domestic Violence Reports

Area	# of DOVE Reports	% of Total DOVE Reports
A1	70	5%
A2	75	5%
A3	243	18%
B1	99	7%
B2	66	5%
B3	134	10%
B4	30	2%
C1	79	6%
C2	168	13%
C3	41	3%
D1	61	5%
D2	228	17%
D3	50	4%
Total	1,344	100%

NUMBERS OF ACCIDENTS BY AREA

Sector	# of Accidents	% of Total Accidents
A1	108	6%
A2	73	4%
A3	170	10%
B1	193	11%
B2	162	9%
B3	141	8%
B4	28	2%
C1	29	2%
C2	24	1%
C3	93	6%
D1	230	14%
D2	268	16%
D3	187	11%
Total	1,706	100%

Most accidents happened on Saturday (281-17%), Thursday (276-16%) and Friday (272-16%). The least number of accidents occurred on Sunday (196-11%).

Most accidents happened between the hours of 5:00 p.m. and 6:00 p.m. (138), 4:00 p.m. and 5:00 p.m. (131) and 2:00 p.m. and 3:00 p.m. (120). The least number of accidents occurred between the hours of 5:00 a.m. and 6:00 a.m. (8), 4:00 a.m. and 5:00 a.m. (11) and 6:00 a.m. and 7:00 a.m. (18).

TRAFFIC/RECORD ROOM STATISTICS

Accidents (Police Reports Written)	1712
Fatal Accidents	2
Citations Issued	8973

Parking Permits Issued	516
Firearm Identification Cards	451
Licenses to Carry Firearms (New or Renewals)	494

JUVENILE BUREAU

Juvenile Arrests:

Male	186
Female	66

Juvenile Diversions:

Male	35
Female	14

Juvenile Court Cases:

Male	201
Female	64

The DARE Officer instructs students at all fourteen Elementary Schools in the City, both public and private. Students receive instructions about drug and alcohol abuse along with violence at home and in the schools.

The DARE Program targets children before they are likely to have been led by their peers to experiment with tobacco, drugs or alcohol.

During Fiscal Year 1992, there were approximately 1,020 students participating in the DARE Program. Also included were the four Middle Schools involving 240 students at the sixth grade level.

Night programs were also offered during this year so that parents could become more actively involved in the DARE Program.

CLASS I CRIMES BREAKDOWN BY AREA

	A1	A2	A3	B1	B2	B3	B4	C1	C2	C3	D1	D2	D3	TOTAL
ARSON	1	1	4	4	3	2	2	1	2	1	3	3	4	31
ASSAULT	21	11	50	43	30	33	12	11	43	14	54	71	35	428
B&E	65	47	141	104	89	101	18	20	49	27	114	178	71	1024
DISORDERLY	2										1	1		4
FORGERY			1	6	1					1			4	13
FRAUD				1										1
LARCENY	54	39	130	104	71	103	43	26	45	20	107	202	93	1037
LQR LAW	1					1								2
MV THEFT	56	46	142	75	62	104	8	9	30	11	83	193	80	889
DRUGS						2		1	1		1			5
ROBBERY	1	2	12	16	7	4		1	5	1	12	21	7	89
SEX OFFN					2	1			1					4
STLN PRP		1	2						1			3		7
VANDALISM	14	11	37	35	24	22	13	13	20	6	27	50	16	288
SUSPCN	6	1	1	5	3	2	2				4	5	1	30
TOTAL	221	159	520	393	292	375	98	82	197	81	406	727	311	3862

QUINCY EMERGENCY MANAGEMENT AGENCY

July 1, 1991 - June 30, 1992

The Quincy Emergency Management Agency has had another active year. All divisions, namely: Auxiliary Police, Auxiliary Fire, Civil Air Patrol, Communications, Shelter, Rapid Response Unit, Transportation, Lighting and Power Unit, Underwater Recovery Unit, Volunteer Emergency Services Team and R.O.T.C. logged in a total of 88,797 hours of volunteer services to the City of Quincy and its citizens.

Two natural disasters took place, namely, Hurricane Bob, 8/19/91 and the Halloween Northeast Coastal Storm on October 30, 1991. The Emergency Management Agency was fully activated for both.

The Quincy Emergency Management Agency was coordinator through Federal Emergency Management Agency and Massachusetts Emergency Management Agency and able to obtain over \$1,000,000

for the City of Quincy, residents & non-profit organizations in the City for damages due to the storms.

DIVISION	VOLUNTEER HOURS
Auxiliary Police	14,944
Auxiliary Fire	978
Civil Air Patrol	38,505
Communications	2,553
Shelter	13,920
Rapid Response Unit	1,600
Transportation	738
Lighting & Power Unit	3,003
Underwater Recovery Unit	12,556
TOTAL VOLUNTEER HOURS	88,797

ANIMAL CONTROL DEPARTMENT

July 1, 1991 - June 30, 1992

Stray Dogs and cats reclaimed by owners	232
Unclaimed stray dogs euthanized	56
Dogs adopted	78
Cats or kittens adopted	11
Cats or kittens euthanized	106
Dogs and/or Cats transferred to Humane Society for Adoption	16
Citations issued	305
Sterilizations Completed	15
Complaints in writing investigated and serviced	511
Hearings with Chief of Police	1
Hearings with Clerk of Courts	3
Trial and/or conferences at District Court	2
Deceased animals removed from city streets	299
Emergency calls serviced (nights, Sundays & Holidays)	37
1991 dog license issued 4/1/91 to 3/31/92	2,279
1992 dog licenses issued 4/1/92 to 6/30/92	1,882

Fines on citations payable to Quincy District Courts	\$11,580
Cash Receipts for Adoption and Board on Strays	6,911
Neuter and/or Spay deposits (72)	1,380
Neuter deposits refunded (Sterilization Completed)	300

Licenses are due and payable April 1, 1992. A \$10.00 late fee is charged after April 30, 1992. The license fee is \$10.00.

Commencing July 1, 1988, all shelter animals adopted must comply with a mandatory sterilization according to Chapter 331, Commonwealth of Massachusetts Law.

Phyllis Berlucci, Dog Officer
Bruce DiBella, Assistant Dog Officer

PUBLIC WORKS

DAVID A. COLTON, COMMISSIONER



DPW Takes New Direction

Fiscal Year 1992 marked a new beginning for the City of Quincy Department of Public Works. A reorganization plan was developed by Commissioner David A. Colton and the Public Works management staff which was approved by the City Council and Mayor in early 1991. The plan included the creation of two new management positions, the of Public Works Operations Manager and Public Works Program Manager.

In creating the two new positions, new job descriptions were written which broadened the focus of these individuals, enabling the Department to move in a direction it had not considered in the past. Moreover, they provided key components of a comprehensive reorganization of the department which moved it from the traditional hierarchal style to a contemporary teamwork oriented organization.

The results of this reorganization are many and begin to show in the following annual report. Projects such as the Post Island Marsh Restoration could not have been undertaken by the old DPW but was seen as a very natural and exciting venture by the new team. Comparing this report to past reports, one will note an increase in the number of projects where the City of Quincy is listed as designer. Reinvigorating our in-house planning design capabilities are a direct result of our improved management organization.

In the future, citizens will continue to see a Department of Public Works that is pro-active, based on teamwork and community oriented. Our annual celebration of National Public Works Week, including privately sponsored "Community Service Awards" and "Employee Recognition Day: represent the Department's new vitality and sense of community spirit.

POST ISLAND MARSH

The 10 acre Post Island Marsh Project re-established the tidal flow for soil salinity by remodifying a tidegate chamber, installing a cast-in-place headwall structure and altering an outlet pipe in Quincy Bay. These actions, together with vigorous mowing, resulted in the revitalization of the eco-system, the eradication of mosquito larvae beds and the risk of fire was reduced. The Massachusetts Conservation Trust provided the city with \$100,000.00 for the project which was part of the EPA lawsuit involving the clean-up of Boston Harbor.

The rehabilitation of the marsh showed great empirical improvement when testing between May and June read an increase of 23 parts per million of salt. Thus starting to restore the marsh to past levels of salinity and preserving the estuarine micro climate. Several multi-disciplinary scientist from Europe and North America studied this restoration project in hopes of reviving their own marshes.

PUBLIC WORKS WEEK

The Department inaugurated its first annual Public Works observance after the American Public Works Association program. The 1992 theme was "Quality of Life through Public Works." The Quincy department response took many forms which included:

1. Project displays by consultants and Engineering Department
2. Equipment Show by consultants and Highway Department
3. Employee recognition
4. Community Service Award
5. Open house tours
6. City-wide improvement projects

Allowing the public the opportunity to learn more about the mission and function of the department through the Public Works Week observance helped implement a goal of the management.

HURRICANES

In August 1991, Hurricane Bob with winds up to 115 m.p.h. hit the City of Quincy. Fifty residents, mostly from Houghs Neck, Squantum and Germantown were evacuated and brought to one of the five emergency shelters. One hundred volunteers assisted the DPW operational crews, Fire, Police and Quincy Emergency Management staff and worked an estimated 2,500 man hours in clean up efforts. DPW hired New England Recycling Company with their industrial tub grinder to process storm related debris for \$4800.00

Two months later in October, Quincy endured the no-name hurricane. Winds were up to 80 m.p.h. and waves were 35 feet. Almost one hundred people took refuge in one of the city's emergency shelters and nearly 200 people were evacuated from their coastal homes. Five feet of water flooded Sea Street. DPW and related crews worked an additional 2,000 man

hours in clean up operation.

CLEANER GREENER

Once again, the DPW played a major role in the third year of Mayor Sheets' city-wide clean up program which focused on litter control, street sweeping, weed abatement, painting and repair of street furniture, fences, railings, fire hydrants and other appurtenances.

RECYCLING

The weekly curbside collection of recyclables was expanded to include tin cans and phone books in addition to glass, newsprint and plastics. The DPW initiated a drop off facility at the rear of the Administration Building for recyclable to accommodate apartment and condominium dwellers. Earlier in the year, the mayor signed an executive order for all departments to purchase recycled products whenever practical and affordable.

PROJECTS COMPLETED

1. Alrick Rd. Dewatering System Phase I
Designer: Weston & Sampson
Contractor: Jon D'Allessandro
Price: \$227,599.88
2. Cleaning of Town River Bay Interceptor Sewer
Designer: Whitman & Howard
Contractor: Nat'l Watermain Cleaning
Price: \$95,228.80
3. Quincy Avenue Water Main
Designer: City of Quincy
Contractor: Walter Reed Corp.
Price: \$213,915.69
4. Sewer System Evaluation Survey
North & Central Quincy
Phase I
Designer: Weston & Sampson
Price: \$492,193.00

OTHER PROJECTS

1. Quincy Bay Pollution Project
Designer: Weston & Sampson
Price: \$146,193.00
2. Sewer System Evaluation Survey
Central Quincy
Designer: Whitman & Howard
Price: \$203,600.00
3. Sewer System Evaluation Survey
Squantum Main
Designer: Whitman & Howard
Price: \$71,560.00
4. Sewer System Evaluation Survey
Town River Bay Intercepts
Designer: Whitman & Howard
Price: \$52,190.00
5. Tidegate & Outfall Pipe at Milton & Hollis
Designer: City of Quincy
Contractor: D&C Construction
Price: \$84,210.53
6. Washington St. & Quincy Avenue

Watermain Construction

Designer: City of Quincy

Contractor: M.F.P. Corp.

Price: 1,111,360.50

7. Washington St. Roadway Construction

Designer: City of Quincy

Contractor: Barden Trimount

Price: \$318,687.00

8. W. Quincy Sewer & Manhole Rehabilitation

Designer: Whitman & Howard

Contractor: P. Caliacco

Price: \$588,771.20

SPECIAL FUELS

The Special Fuel Program is responsible for the fueling of 28 departments throughout the city. In FY92, fuel bids were combined with other cities and towns in order to secure the best possible prices for fuel.

STREET LIGHTING

The DPW continued to maintain tight control of analyzing its billing submitted by Mass Electric Company. The department also converted 830 mercury vapor lights to sodium vapor lights on 45 main streets in the city.

ABANDONED VEHICLES DEPARTMENT

The Abandoned Vehicles Department is responsible for the removal of abandoned vehicles. The Department received 1,580 complaints and from that number there are 22 complaints pending.

ENGINEERING DEPARTMENT

The Engineering Department receives numerous request for technical services from various individuals, agencies, City Boards and departments on a regular basis,

The department prepares various record drawings for easement, utilities, roads, land parcels and utility lines (water, sewer and drain) etc.

1. PUBLIC WORKS IMPROVEMENT

DESIGN EFFORTS

- a.) Watermains on Sea Avenue, Island Avenue and Dimmock Street
- b.) East Squantum Street Transportation Improvements Project
- c.) Sachem Brook & Northwest Quincy
- e.) Street Resurfacing Contract
- f.) Quincy Center Improvements Phase II

2. VARIOUS BOARDS & OTHER CITY DEPARTMENTS

- a.) Law Department:
Investigation and preparation of +/- 50 accident claim and reports.
- b.) Building Department:
Preparation of +/- 20 building grade reports
- c.) Quincy Police Dep't.:
Confirmation of +/- 5 field distance reports for court cases
- d.) Assessor's Dep't.:

Updated relevant plans and records for property transfers and subdivisions, building additions, new construction and demolitions.

HIGHWAY DEPARTMENT

For the second year, the composting area continue operations. Leaves were collected and dumped into 4 windrows for processing. Two thousand seven hundred tons of compost were produced, most of which was placed as a cover for Phase III of the landfill.

Special work also was performed at Beechwood Community Center, Quincy College, Ross Parking Garage, the sidewalk at the Pneumatic Scale site on Newport Avenue and 4,000 Lineal feet of new sidewalk on Granite Street.

ASPHALT WORK

Asphalt sidewalks were repaired at 121 locations including the entire length of Wilson Avenue. A new pad for salt and sand was formed in the Corporation Yard as a result of the reorganization master plan.

CONCRETE WORK

Concrete sidewalks were repaired at 122 locations including the entire length of Haviland St., Andrews St. and Dickens St.

MUNICIPAL SOLID WASTE

The city's vendor Browning Ferris Industries collected 28,700 tons of urban trash. This amount was down 6,400 tons from the seven year seasonal average due to tonnage diverted by the recycling and composting programs.

OTHER WORK COMPLETED

- a.) Accident repair: The Highway crew repaired 22 accident locations.
- b.) Carpenter/Painter: Provided support services for 13 public buildings with ongoing maintenance and replacement and helped the Cleaner Greener Program.
- c.) Cleaning crew: Focused on business districts keeping areas free of debris, maintaining the 84 trash barrels daily.
- d.) Disposal area: Since the Order of Closure in 1987, the city keeps records, provides security and inspects these areas. South Shore Pumping of Duxbury, MA pumps the leachate from Phase III.
- e.) Grading crew: Eighteen streets were improved. Gravel roads are inspected and regraded as needed in the spring and fall.
- f.) Motor equipment: Highway mechanics maintained 63 vehicles and various related equipment necessary to the operation of the Public Works Department
- g.) Patch work: Year round repair of potholes, depres-

sion and pavement shifting on as needed basis.
h.) Snow/ice Control: During the winter of 1991-92, there were 11 snow storms with a total accumulation of 26.5 inches of snow which required operations. In addition to city crews, private sanders were required in 12 individual storms.

i.) Trench work: One hundred seventy one locations in cooperation with the Sewer, Water & Drain crew.

PUBLIC BUILDING/UTILITIES DEPARTMENT

Public Building/Utilities Department includes 6 buildings comprised of City Hall Annex, DPW Administration Building, Sewer, Water, Drain Building, Health Center, Police Maintenance Garage and City Hall Building. In FY92, the department converted the Sewer, Water, Drain Building from oil to a natural gas system.

SEWER, WATER & DRAIN DEPARTMENT SEWER DEPARTMENT

The sewer crew maintains and operated 2 sewage pump stations: Quincy Point and Fort Square. They also clean and maintain the Quincy Point Low Level Main and other sewer mains that are trouble spots.

EMERGENCY SERVICE CALLS

- a.) 721 house calls
- b.) 198 blocked sewer mains
- c.) 20 manhole cover replacements
- d.) 22 mark out for contractors
- e.) 21 sewer manhole cover replacements
- f.) 9 mains were repaired

WATER DEPARTMENT

The Water Department installed and repaired water meters, leaking services, replaced hydrants, inspected all new services and assisted residents in time and assisted residents in time of emergency.

- a.) 35 main breaks
- b.) 48 hydrants repaired or replaced
- c.) 81 renewals of water service
- d.) 20,422 meters in service (166 more than FY91)
- e.) 321 cross connection devices tested

DRAIN DEPARTMENT

The Drain crew maintains tidegates, keeps brooks open, rebuilds catch basins and manholes, repairs broken drain pipes and monitors oil spills on Quincy Bay and Town Brook.

EMERGENCY CALLS

- a.) 21 brooks
- b.) 12 cellars
- c.) 28 flood gates

The crew monitors the cleaning of catch basins (4,000 this year) by the City contractor in addition to maintaining and repairing flood gates.

DEPARTMENT OF PURCHASING

ROBERT F. DENVIR, JR.



\$31,070,129 In Purchases

Contract Purchase Orders.....	217
Regular Purchase Orders	9136
All Purchase Orders	9353
 Bid Calls	 106
 Dollar Value Contract P.O.'s	 \$7,851,330.42
Dollar Value Regular P.O.'s	\$23,218,798.83
TOTAL DOLLAR VALUE ALL P.O.'s	\$31,070,129.25

RECREATION DEPARTMENT

BARRY J. WELCH, DIRECTOR



A Leader In Innovative Programs

The Quincy Recreation Department continued in FY92 providing for Quincy residents, a variety of enjoyable leisure opportunities that were accessible, safe and well supervised. Attendance at most activities was equal or exceeded similar programs in preceding years.

The Recreation Department continued to be recognized as a leader of innovative programs. In May of 1992, Mr. John Neumann Chairman of the Massachusetts Senior Games, presented the department of a gold plaque, "In recognition of the Quincy Senior Olympics as the first recognized Senior Games in Massachusetts-Leading to the Qualification of Senior Athletes for the U.S.N.S.O. National Competition." The plaque was presented at the awards ceremony for the 10th annual Quincy Senior Olympics.

From July 1, 1991 to June 30, 1992, the department was funded \$355,638 at the annual budget session. This is approximately \$4.03 for each of the 88,122 residents of Quincy. The budget was appropriated as follows: \$324,091 Personal Services; \$23,480 Current Expenses; \$8067 Contractual Obligations. Revenue collected from fee structured programs amounted to \$42,169. This additional outside revenue brings the tax supported liability to \$313,469 or \$3.55 per resident. The budget and per resident expenditure are down from FY91. The Department continued to offer a variety of programs on a self supporting basis.

STAFF

The staff of the Recreation Department are its most valuable resource. Dedicated, knowledgeable leaders with a large variety of skills and abilities consistently met the high expectation of our residents for well supervised programs. The success of the department belongs to these leaders. In FY92 there were 136 part-time and seasonal leaders hired to supervise programs. The Director of Recreation and secretary are the only full time personnel in the department.

SUMMER PROGRAMS

The department supervised 22 neighborhood playgrounds from 8:30 to 1:30 for a seven week period. The Monday thru Friday program began on

July 1. Activities such as sports, games, arts and crafts, as well as field trips and special events were scheduled by the playground district supervisors. Traditional field trips were held to the Trailside Museum, New England Aquarium, and Museum of Science. For the second year 115 youngsters travelled to Rhode Island's McCoy Stadium, home of the Pawtucket Red Sox, to participate in Youth Day. Then, 125 boarded busses for a full day of activity at Water Country in Portsmouth, N.H. End of season playground championships were held in Baseball, Basketball, Tennis, Archery and Pepsi-Hot Shots. The playground activities were for boys and girls age 6-16.

Arts and Crafts continued to be an important activity for the summer playgrounds. Faxon Park captured first place in the annual Arts/Crafts display held at McIntyre Mall, with a papier mache of Robin Hood. LaBreques' "Salute To The Toops" came in second with Russell Park third with a model of their playground.

The National Wham-O-Frisbee Disc Tournament was conducted at Faxon Field in early July. City Champions were crowned in several age categories for boys and girls. Over 200 participants took part in this annual event supervised by playground staff.

The Ruth Gordon Amphitheater was the location of an encore performance "Foolsproof Follies," this daytime presentation entertained over 300 youngsters and family groups. Rob and Linda Peck's vaudeville style revue and workshop was cosponsored by the Quincy Community Television Council and the Recreation Department.

CAMPS AND WORKSHOPS

The self-supporting camps and workshops continue to grow in number of offerings and total participation. The week long camps are developed to give Quincy residents a low cost alternative to residential programs. Each camp provides youngsters who desire specialized instruction from highly motivated and qualified teachers and coaches an alternative to higher priced residential programs. Offered were Youth Garden Workshop, Basketball, Competitive Swimming, Television Workshop, Baseball, Ceramics, Dance, Soccer, Cheerleading, Volleyball, Track,

Field and Distance, Tennis, Arts and Crafts and Baseball Hitting. For the past nine years, the programs were self-supporting.

The Hershey National Track and Field Meet was held at Veteran's Memorial Stadium. 23 of Quincy's champions qualified for the State Championship held in Braintree, MA. 153 youngsters participated in the local event supervised by staff of the Quincy Recreation Department and volunteers from the Quincy Track Club.

WILLIAM F. RYAN BOATING AND SAILING FACILITY

A distinctive feature of the summer program, are activities at the Ryan Boathouse. A staff of seven offered instruction in rowing, sailing, canoeing and windsurfing from beginner to advanced. Youth age 8-16 took part in the day time program from 9:00 a.m. to 4:00 p.m., adults 4:00 to 8:00 p.m. Family programs dominated the weekend activities. Despite strict entrance requirements that require all participants to pass a qualifying swim test enrollment continued to remain steady. With twenty seven miles of waterfront, the natural salt water lagoon where Blacks Creek meets the sea, remains the place where "Quincy Learns to Sail."

HAPPY ACRES

50 Campers were greeted by the Happy Acres Staff for the 28th year of Day Camping for Quincy's Special Needs population. The program operated from 9:00 a.m. to 3:00 p.m., Monday thru Friday for seven weeks. The usual activities of games, field trips, boating and sailing, and swim lessons were held throughout the schedule. Bowling and car washes added to the diversity of activities, while the overnight campout and boat cruise of Boston Harbor provided traditional enjoyment for these most deserving of participants. The Quincy City Club provided a special barbecue for the camp as they have done for over ten years. Camp Director John Osgood supervised a staff of eight and teenage volunteers who contributed countless hours of leadership.

COMMUNITY VOLLEYBALL

The "Christopher F. Kennedy" Volleyball Court saw considerable activity in its second summer of use. The sand courts were created to address the outstanding popularity of volleyball and to make food use of the no longer utilized lawn bowling facility. Located in Merrymount Park the site was supervised for playground field trips. The Quincy Volleyball Association worked cooperatively with the Recreation Department to insure a constantly utilized and well supervised and second season for the unique municipal facility.

SENIOR OLYMPICS

The tenth Annual Senior Olympics was conducted

from May 10-15. Over 168 participants took part in the following events; softball throw, horseshoes, basketball, free throw, running long jump, javelin, standing long jump, swimming, golf, 1 mile walk, 1/2 mile walk, 3 mile walk, 1 mile run, bowling, bocce and billiards. The event was sponsored by the Quincy Recreation Department and Beechwood Community Life Center. Corporate sponsors were the Quincy Hospital, Continental Cablevision, River Bay Club, Rotary International and Q.U.N.A. Participants ranged from age 55 to 98 years of age. This program has attracted state-wide attention and was televised to 19 communities on Continental Television.

TWENTY-FIRST ANNUAL TENNIS TOURNAMENT

For the 13th year the Granite Bank stepped forward again to cosponsor the 21st Annual Tennis Tournament for Quincy residents of all ages. 100 players started play in eleven divisions. The 1991 champions were: Lionel "Shine" Buckley Cup, (men's singles) Tom Savoie; The William F. Ryan Cup (mixed doubles) Pam Trafton and Peter Trafton; Men's 35 and over Wayne Chatterton; Men's doubles Bruce Riddick and Lenny Ciavarrro; Women's singles Pam Trafton; Women's doubles Sandra Burke and Susan Burke; Boy's 16 and under Ben Israel; Men's "B" Ed Montejo.

WINTER PROGRAMS

Eleven schools were utilized for the supervised after school and Saturday program which provide a base for the department's winter recreational programming centers. Staffed by at least two leaders, each location hosted a variety of games, sports and activities for a 22 week period from November to April. Thousands of participants took part in these free programs offered in all neighborhoods of Quincy.

The Snug Harbor Center was the senior and middle school division champion in the annual all city basketball championship.

The annual elementary basketball clinic had over 100 participants and Merrymount was the winner of the Jamboree Cup in the post clinic tournament.

The Elks Lodge 943 joined with the Recreation Department to conduct the Elks National Free Throw Contest. City champions were crowned in six divisions. Colleen Nichol, Brian Miller, Christine Fitzpatrick, Brian Doyle, Carolyn Williams and Geoffrey Meade all advanced to the district championship. There were more than 250 participants 8-13 years of age.

For the second year the department was a participating sponsor in the Boston Celtic Red Auerbach Basketball Clinic at the Boston Garden. All were treated to a special treat when the entire team demonstrated skills as instruction was given by Coach Chris Ford.

Eleven gyms were open on expanded schedule during the Christmas and February vacation schedule. Supervision was provided from 9:00 a.m. to 2:00 p.m. and this schedule proved an ideal outlet for participants. Working parents support these program expansions as they find activities during working hours a necessity and a particularly scarce commodity.

Two ten-week ceramic programs were conducted for children at the Dawes Memorial Estate. Twenty-six youngsters had work displayed at the annual end of season showing in the window of the Quincy Sun. The program was for boys and girls age eight through middle school.

Skiing continued as a popular activity. The five week lesson program at Blue Hills were full to capacity. The program featured a one hour forty-five minute lesson, and supervised bus transportation on Tuesday afternoons. Boys and girls age eight through high school were eligible to participate and 60 youngsters took part.

Two day ski trips were held to Pat's Peak and Gunstock Ski areas in New Hampshire. Chaperoned busses took youth and family groups for a low cost, fun filled day of skiing. All ski programs were operated on a self supporting basis. Group rates helped reduce the cost and make this an affordable attraction for Quincy residents.

Over 120 participants completed one of the two nine week programs of instructional ice skating supervised by the department. Boys and girls age 6-14 participated in the Wednesday program at the Quincy Youth Arena. Mrs. Anne Eagles has been the program's professional for sixteen years.

Adult programs were conducted with an emphasis on fitness. Men's pick up basketball continued on Monday evenings at Atlantic Middle School. This program was fee supported. A Women's Fitness and Exercise were offered at the Fore River Clubhouse and the Lincoln Hancock Community School. The Lincoln Hancock program offers low impact aerobic twice weekly while the Fore River program meets three times a week for more traditional routines of exercise. Both programs were fee supported.

The Saturday Program for Special Needs was conducted at the Lincoln Hancock School for 21 weeks. This Saturday morning gymnasium program is for more active special needs participants. For the second year the Quincy Lodge of Elks expanded and modified it's annual Elks National Free Throw Contest to include a Special Needs Division. Alyson Borden and Anthony DiBona were the first champions of this special event. Other activities included floor hockey, basketball and gym games. The Quincy City Club hosted the annual Christmas Party by providing entertainment, gifts and refreshments for all participants.

On Wednesday evenings for 40 weeks the Recreation Department and Cerebral Palsy of the South

Shore cosponsored a program for adult special needs participants. Over 50 persons took part in this program that has ceramics, arts and crafts and special events as its featured activities. With the assistance of a Quincy Arts Lottery grant, a year long musical production was produced. In June a standing room only crowd enjoyed a one hour revue of song and dance. This production was filmed and rebroadcast on cable television.

SWIMMING PROGRAMS LINCOLN HANCOCK COMMUNITY SCHOOL

The safety of each participant is the most important responsibility of our aquatic program. The safety record of this well trained and dedicated staff has once again been a model for municipal facilities. The cooperation of recreation and school officials has insured the continued operation of this facility into the future.

In the twelve month period of Recreation Department supervised swimming, the total attendance was 26,423. The summer instructional program continued to attract the greatest portion of the yearly attendance. A combined July/August Instructional Program attendance was 6,950. Water safety instructors were trained by and taught classes in accordance with the standards of the American Red Cross. Red Cross introduced a new National Lifeguard Training Program which were taught by instructors in the department's instructional program. The annual end of season show conducted for the 16th year was "To The Couch Potato," and featured 150 of the participants in the summer instructional program. This activity was taped for rebroadcast on Quincy Community Television. There were over 200 spectators in attendance as the children demonstrated their newly acquired skills.

In FY92 all lifeguards and Water Safety Instructors continued recertification of their Lifesaving and Water Safety Instructors ratings as part of a national reorganization of the standards required for these most important positions.

LOANED EQUIPMENT

The Loaned Equipment Program continues to be one of the most popular public services of the department. Non-profit organizations, youth groups, Quincy businesses, and families have taken advantage of the unique offering. These groups are able to reserve and borrow equipment for outings and field days. This recreation equipment was loaned to 57 different persons or organizations for an enjoyable day of play and relaxation.

DAWES MEMORIAL ESTATE

The Director of Recreation continues to serve as the managing trustee of the Dawes Memorial Estate.

Through the services of the South Shore Bank, the

interest on the principal of the Dawes Family Trust is utilized to sustain the building in accordance with the bequests of the Dawes' will. The site at 657 Quincy Shore Drive was used extensively by a wide variety of small groups. The building is ideal for small staff meetings, elderly meal sites and senior citizen organizations from the Beechwood Community Life Cen-

ter. Each had summer outings, taking advantage of the cool ocean breezes and a panoramic view that the Dawes house provides. The Wollaston Mother's Club, Wollaston Garden Club, Quincy Youth Baseball, Men's and Women's Softball Leagues, as well as other organizations are regular monthly users.

PARK AND RECREATION BOARD

July 1, 1991 to February 28, 1992

HOWARD F. CROWLEY
CHAIRMAN

BRYANT L. CARTER, JR.
VICE CHAIRMAN

JOSEPH E. BURKE
SECRETARY

A. ERNEST ARISTIDE
GERARD A. COLETTA, JR.
CHARLOTTE E. DIGIACOMO
PETER KENNEY
J. THOMAS MULLANEY
FRANK C. SANTORO

February 1992 - June 30, 1992

BRYANT L. CARTER, JR.
CHAIRMAN

CHARLOTTE E. DIGIACOMO
VICE CHAIRMAN

FRANK C. SANTORO
SECRETARY

A. ERNEST ARISTIDE
GERARD A. COLETTA, JR.
CHARLOTTE E. DIGIACOMO
PETER KENNEY
J. THOMAS MULLANEY

ADMINISTRATION

BARRY J. WELCH
DIRECTOR OF RECREATION

MARY ELIZABETH DOWLING
SECRETARY

NANCY JOYCE
SUMMER PROGRAM DIRECTOR



MAYOR JAMES SHEETS and American Legion National Commander, Dominic DiFrancesco (seated) sign a contract for an American Legion Regional Baseball Tournament to be played at Adams Field. Looking on, from left, are Mike Preble, Department Commander of Sons of American Legion; Legion Past National Commander, John (Jake) Comer; Department Judge Advocate Paul A. M. Hunt; Renardo Matteucci, Aide to the National Commander; Norfolk County Commander Mary Timcoe; Department Vice Commander Hank Bradley, chairman of the Regional Tournament; Ray Cattaneo, manager of the Morrisette Legion Post baseball team, host for the tournament; Beverly DiFrancesco, wife of the National Commander; and Roy Holt, Department Baseball Chairman.

(Quincy Sun photo by Robert Bosworth)

SCHOOL DEPARTMENT

DR. ROBERT RICCI, SUPERINTENDENT



Superintendent's Vision Statement And Assessment

Last year Superintendent Robert Ricci concluded his five years as Superintendent of the Quincy Schools by developing a strategic plan for the school system. In this, my first annual report as superintendent of schools, I would like to make known my vision for the Quincy Public Schools and an assessment of where we are.

Vision

Let me state emphatically how important I believe it is to have a sense of vision. For vision simply stated is the hopes, dreams and ambitions that each one of us have in our lives—for our children, for our families, community, nation and yes, for ourselves.

My vision for our school system is that we continue to be a truly American public school system. I look for a school system where faith, ideals, spirit are the bedrock of success. My whole life as an educator has been grounded in enthusiasm and spirit, a belief that we can overcome any obstacle if we only believe in ourselves. Twenty-seven years in the Quincy Public Schools has taught me that, as a leader, I will get from those I lead, far more than I could ever give. I look forward to a school system that faces every challenge with enthusiasm, spirit and confidence. Col. Francis Parker, our first Superintendent of Schools, stated that he had an overwhelming desire to find out what was true and false, what should be eliminated and brought into the lives of children and young people. He declared that he longed for an opportunity to study with thoughtful teachers, to study children in order to ascertain that which was best adapted to them. There was not one question of progress about which he was fully decided, except to study education with the right attitude toward genuine development. These words constitute a principle for me and they are the very heart and soul of my vision for our schools. Everything I hope to do will evolve from this belief; for as John Dewey often said, "What the wisest and best of parents wants for his/her child, the Quincy Public Schools must want for all its children and young people." And that is my vision for each and every one of our schools. Today, we in education talk very much about site-based decision making. Yet the genesis of site-based decision making is that teachers and ad-

ministrators should become free through self-study and reflection. The very authority that I have as superintendent I will relegate to our teachers and administrators and, in return, I will demand close study, original thought, creation, observation, reformation and independence. I intend to make meetings with teachers, administrators, parents and the community; the central means of moving our school system from the excellence it has known in the past to an even greater excellence in the future! My vision for this school system is that it will be permeated instinctively with an all-controlling love for children and young people and a strong desire to help them to lead good, productive and self-fulfilling lives. As your superintendent, I stand ready to accept criticism and yes, even ready to acknowledge failure, but convinced that both must lead to progress. Finally, my vision could probably be summed up in one sentence: Make the people understand what you are doing. This then leads me to my second point. What are we doing to face the challenges before us?

ASSESSMENT

Let's begin with something very recent. On Friday of last week I received the first enrollment count of this year-to date we have enrolled: 4,127 elementary students, 1,691 middle school students & 2,285 high school students.

Last year in our enrollment of over 8,000 students, 579 students required ESL/TBE instruction. In 1981 that number was 64. The 579 students receiving ESL/TBE instruction represented about 7% of the total school population and spoke one of 27 languages. Last year 17.9 percent of our students were minority students with 13.4 percent being Asian. In 1981 our minority population was approximately 2%. You can see that in a relatively short time we have had to develop an expertise in education the linguistic minority child.

I don't think anyone outside the school system understands the magnitude of this effort on the part of administrators, classroom teachers at all levels and specialists. Our programs are excellent, proving once again that if there is a Quincy method of teaching, then it is one of everlasting change. Our teachers are

dealing with the greatest challenges ever given to Quincy teachers and they are succeeding.

Today we are confronted with issues of Child Abuse, AIDS, the sexually active adolescent, experimentation with drugs and alcohol beginning already in grade four. What have we done about these issues? During the past five years we have worked tirelessly to develop a comprehensive health education program, early childhood through grade 12. Perfect, no, but on target, yes! Our DARE program, complete with a parenting component, is a model in this state and it has consumed hours of my time and rightly so in its design and implementation. We will do more!

How do we face the challenge of President Bush's goals that every child be ready to enter school successfully. We have responded by examining our early childhood and primary programs. We need, in Quincy, to focus in on early childhood education. Our plans to build an Early Childhood Center on the site of the Lincoln School is but a part of the answer.

As important as it is that children meet with success when they enter school, so it is that their schools must be safe throughout their 13 years of schooling. This challenge has been met head-on by our School Committee, Mayor, City Council, administrators and teachers. The School Committee since January has tightened up our attendance policy. The Mayor and School Committee have provided funding for a reorganized security force. The City Council has passed a new, enforceable No Trespassing Ordinance for our schools and principals and teachers have accepted the responsibility for a heightened vigilance for school safety and security. Last year the School Committee took unprecedented action in this state by expelling 3 students under the age of 16 for possession of weapons. And finally, our Mayor wholeheartedly endorsed an undercover operation at our two high schools which has yielded us valuable information in planning strategies to maintain the security and safety of our schools. One such strategy will be presented to the School Committee on Wednesday evening, a Pilot Alternative Learning Proposal for students who pose a serious threat to the health, safety and security of our schools. Believe me, the safety and security of our schools at all levels is an issue that is with me every minute of the day and night.

Like every school system throughout the country, we too, are greatly concerned with the competency of our students in challenging subject matter including English, mathematics, science, history and geography.

I do, however, want to call to your attention a new effort which holds great promise for the future and that is our Tech Prep Program. Tech Prep is a program that offers a sequence of courses during grades 10-12 resting on a career exploration/education component beginning in middle schools and articulation

with a two-year post-secondary technical education program. Tech Prep is the cornerstone of revitalized vocational/technology programs in the Quincy Public Schools. It requires the development of, or adaptation of, existing national applied curricular at the 11th and 12th grade levels in English (communications), math and science and concurrent collaboration with our high schools and several area colleges, Quincy College, Franklin Institute, Aquinas, Bunker Hill Community College and UMass/Boston, to name a few. The Quincy community will hear much more about Tech Prep in the coming year.

From personal experience as a parent as well as intensive experience as an educator, I can state emphatically that there is no greater challenge known to man than dealing with the young adolescent, the pubescent as they are called in the professional literature.

Our middle school reorganization, directed by the School Committee some ten years ago, is bearing fruit and is an affirmation of that decision by the School Committee.

Atlantic Middle School, where 18% of the school population are minority students, has been reorganized through the State Department of Education and particularly the Network, as a model school in its efforts to respond to the cultural diversity of its student population. Mrs. Laura Bogan, principal of Atlantic Middle School, has worked indefatigably in bringing grant money to her school for the re-training and in-service of her teachers.

Central Middle School is undertaking a self-study of the APC program utilizing the Middle School National Study Evaluation Criteria, a program similar to the accreditation review that our high schools undergo by the New England League of Schools and Colleges. This review, the first ever of our Advanced Placement Center, may lead to changes and new directions in the AP program. Sterling Middle School has been accepted into the network of Accelerated Schools, a program out of Stanford University, and the teachers of Sterling completed in August a two-day intensive workshop in the philosophical foundation of an Accelerated School. Just this week we received word that Broad Meadows Middle School, our Blue Ribbon Middle School, has been accepted as a member in the Massachusetts Turning Point School College Partnership Project. Another significant recognition for the state's outstanding middle school.

The educational reform package so hotly debated during the past months still came up empty-handed in providing badly needed funds for teacher in-service and staff development. Our response-the School Committee in its budget deliberations cut its own expense line and directed that I transfer that money to teacher in-service. Every cent of Dwight Eisenhower Chapter II money that is an entitlement for us has

been carefully spent to support a one-week Aims Science Workshop this past summer for elementary school teachers and a one-week Math Their Way Workshop also for elementary school teachers. A larger number of elementary school teachers voluntarily participated in a series of one-day workshops during the summer months in a Literature Based Reading Program.

Not least by any means among the challenges facing us is how to maintain and increase current levels of spending for education in our community. Our current budget of almost 37 million dollars is further supported by grants totaling over 3 million dollars. In addition to that, I would estimate that PTO's Booster Clubs and other organizations add additional revenues of about 100,000 dollars to our 17 schools. You should know that the average cost of educating a Quincy student is \$5,741; the state average is \$4,924; the regular day Quincy student cost is \$5,117; the state \$4,175; the special needs Quincy student \$7,231; the state \$6,974; the Quincy bilingual student \$4,589; the state \$4,642; the occupational Quincy day student \$8,018, the state \$7,144. You can see that our Mayor, School Committee and the City Council are providing support for education in this community that well exceeds that of many cities and towns in this

Commonwealth. This fact cannot be taken for granted and it is a confirmation of the value placed by our community upon education. Despite the fact that these figures show us in a favorable light in comparison to state averages. Our state is not at the top of national average. We must never be content with merely being better than the state average.

Let me conclude by saying that late in the month of August I participated in the two-day workshop on Accelerated Schools with the Sterling Middle School staff. The two days were devoted to three principles of Accelerated Schools:

1. Vision
2. Empowerment Coupled with Responsibility
3. Building upon Strengths

Throughout the two days I kept thinking these three principles encapsulate everything I believe in about school.

Vision-not being satisfied with the status quo.

Empowerment with Responsibility.

Site Based Management and Participatory Decision Making Building Upon Strengths.

Let there be no doubt. The strengths of this school system are its children, its teachers and people like you.

QUINCY PUBLIC SCHOOLS **ENROLLMENT BY SCHOOLS AS OF OCTOBER 1, 1992**

ELEMENTARY SCHOOLS (K-5)

Atherton Hough	330
Charles Bernazzani	340
Lincoln Hancock Community	663
Merrymount	323
Montclair	411
F. W. Parker	425
Point Webster	597
Snug Harbor	397
Squantum	346
Wollaston	409

MIDDLE SCHOOLS (6-8)

Atlantic	427
Broad Meadows	326
Central	523
Sterling	400

HIGH SCHOOLS (9-12)

North Quincy	1181
Quincy	1171

<u>TOTAL</u>	8269
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Summary of Appropriations and Expenditures for Fiscal Year 1991/92 Quincy Public Schools

Appropriations (including Athletics & less PL 874 plus add'l funds \$120,000.) July 1, 1991	\$34,717,357
Insurance Claim Settlement	14,902
Holdover June 30, 1991	<u>3,592,342</u>
Total Available for Fiscal Year 91/92	\$38,324,601

Operations	1,476,660	1,327,953
Maintenance	584,000	571,107
Tuitions	20,000	13,425
Fixed Charges	36,055	35,589
Special Education	2,332,875	2,192,697
Center for Tech. Education	<u>74,376</u>	<u>62,241</u>
Total Expenses	\$5,907,838	\$5,640,001

<u>Regular School Salaries</u>	<u>BUDGET</u>	<u>EXPENDED</u>
Administration	\$ 652,169	\$ 656,900
Instruction	19,487,121	21,301,385
Other School Services	808,315	886,758
Operations	1,918,616	1,919,916
Maintenance	700,265	747,271
Special Education	3,193,580	3,303,632
Center for Tech. Education	1,521,121	1,475,575
Total Salaries	\$28,281,187	\$30,291,437

<u>Regular Schools</u>		
Capital Outlay	\$ 128,000	\$ 205,228

<u>Regular Schools</u>			
Travel out of State	\$	-0-	\$ -0-

Regular Schools Pensions	\$ 400,332	\$ 399,053
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Total Expended from Appropriations	\$ 36,535,719
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Holdover June 30, 1992	\$ 3,700,701
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Deferred Holdover	-\$ 1,900,000
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Returned to City Government	\$ 11,819
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<u>Regular Schools Expenses</u>		
Administration	\$ 112,200	\$ 134,454
Instruction	1,054,777	1,069,066
Other School Services	216,895	233,469



QUINCY ELEMENTARY SCHOOLS raised \$7,500 in a Penny Drive to help restore the Collins Rest-a-While Playground at Southern Artery and Hancock St. The top three fund-raising schools received flags to hang in their lobbies. From the left are: Michelle Lydon, chairperson of the Quincy Park Improvement Committee (QPIC); Michael Petruccelli with Bernazzani School Principal Morrie Hibbard; Betty Bostrom, Wollaston School Principal with Elizabeth Caley; Kathleen Morris, Merrymount School Principal with Michael Lenecki; and Lynn Houghton, QPIC treasurer.

(Quincy Sun photo by Tom Gorman)

VETERANS' SERVICES DEPARTMENT

HENRY P. BRADLEY, DIRECTOR



Aid Provided To Over 600 Veterans

The Veterans' Services Department consisting of Director Henry P. Bradley, Patricia Healey and Robert LaFleur provided aid to over 600 veterans and their dependants during the past year

There were in excess of 1,400 people who came into the office requesting various types of information or requiring assistance in addition to over 7,800 calls that came through the department.

The veterans living in Quincy receive more than \$7 million in benefits for either pension, disabilities or survivors benefits from a deceased spouse (veteran) through the department of veterans affairs. Norfolk county had 242 VA home loans approved with an estimated value in excess of \$34 million. Many of these homes are located in Quincy.

The Quincy Veterans' services department participated in many areas of assistance during the year. Our Desert Storm veterans faced a variety of problems particular to their situation as they began returning from the Persian Gulf. In addition to the routine services, this office sponsored a Veterans' Health Clinic at the George F. Bryan VFW Post which provided screenings for skin cancer, glaucoma, cholesterol, blood pressure, medication reviews and other health related topics. We continue to provide guest speakers to various groups to advise on veterans issues and available benefits. Programs were held in local schools on Memorial Day weekend and on Flag Day.

The guest speaker for Memorial Day was Quincy Police Chief Francis Mullen, a Korean Veteran. For Veterans' Day, Charles Toohey, President of the Pearl Harbor Survivors Association spoke on the Fiftieth Anniversary of Pearl Harbor. Our local veterans' posts and the Quincy Veterans' Council are very involved with these ceremonies remembering and honoring our comrades who have given so much for our country.

The Tabor Street Veterans' Memorial suffered extensive vandalism damage to the base and shaft. The memorial has been repaired and restored.

The total of funds expended
for Fiscal 1992 \$172,524.44

Total of Funds Received -
State Reimbursement @ 75% \$134,096.46

Workers' Compensation and
Assignment Cases \$20,103.84

Henry Bradley
Director

ANNUAL REPORT OF GRAVES OFFICER JULY 1, 1991-June 1992

Veterans Deceased During The Year

WWI.	7
WW1 and II	1
WW II	164
WW II and KOREAN	13
KOREAN	25
WW II and KOREAN and VIETNAM	1
VIETNAM.	17
PERSIAN GULF	2
Burials in Quincy Veterans Lot.	21
Burials in Quincy Cemeteries	92
Burials Outside of Quincy	138
Deceased Veterans Cards Filed in Dept	230
Total Flag Holders Placed & Replaced	175
Flags Placed on all Veterans Graves	Approx. 5,500
Flags Replaced at All Cemeteries due to Theft	25
Squares Flagged in Quincy.	75
Total Flags Cemeteries and Squares	5,650
Replaced Bronze Square Plaques	3
Applications for Granite Markers	67
Gov't Markers Installed in Quincy Cemeteries	53
Furnished New Flags for Various Flagpoles	18
Bronze Flag Holders	
Repaired by Graves Office	Approx. 180
Attended all Cemetery and Veterans Council Meetings	

Robert J. LaFleur
Graves Registration Officer

DEPARTMENT OF WEIGHTS AND MEASURES

MICHAEL A. SHAHEEN, INSPECTOR



\$10,889 In Fees, Licenses

FINANCIAL STATEMENT

Sealing Fees for Fiscal 1991-1992	\$10,689.00
Hawker and Peddler Licenses	200.00
TOTAL	\$10,889.00

REWEIGHING OF COMMODITIES

Total Articles Reweighed	6,760
Total Correct	2,625
Total Under	211
Total Over	3,924
Articles Removed from Sale	543

ARTICLES TESTED AND SEALED

Total Sealed	4,763
Total Adjusted	27
Total Not Sealed	35
Total Condemned	24

SUMMARY OF INSPECTIONS

Peddler Licenses	20
Fuel Oil Delivery Certificates	150
Marking of Food Packages	18,072
Miscellaneous	4,187

DEPARTMENT OF WIRE INSPECTION

THOMAS E. PURPURA, WIRE INSPECTOR



Permits For \$6,283,301 In Wiring

PERMITS AND INSPECTIONS

Permits Issued to	
Contractors and Homeowners	1806
Permits Issued to	
Massachusetts Electric Company	538
Estimated Cost of Wiring	
in New and Old Buildings	\$6,283,301.00
Inspections of New and Additional Wiring	3908
Reinspections	323
Inspections of Fire Damaged Buildings	43
Defects Noted on Installations	679

PERMANENT WIRING FOR APPLIANCES

Hot Water Heaters	82
Electric Ranges	49
Oil Burners	84
Gas Burners	85
Dryers	61
Dishwashers	86
Disposals	81
Air Conditioners	67
Built-in Ovens	1
Counter-top Units	2
Heat Pumps	87

NEW BUILDINGS - (New Wiring)

One family Dwellings	10
Two Family Dwellings	0
Three Family Dwellings	0
Four Family Dwellings	0
Multi-Dwellings	0
Condominiums	1
(Total Number of Dwelling Units)	4
Mercantile	1
Manufacturing	0
Garages	0
Miscellaneous	1

WIRING INSTALLED IN NEW BUILDINGS

Lights	848
Permanent Services	13
Temporary Services	7
Fire Alarms	10

OLD WIRING - (Additional Wiring)

One Family Dwellings	942
Two Family Dwellings	133
Three Family Dwellings	30
Four Family Dwellings	13
Multi-Dwellings	38
Condominiums	62
Mercantile	159
Manufacturing	33
Schools	40
Garages	11
Churches	4
Hospitals	25
Miscellaneous	303

WIRING INSTALLED IN OLD BUILDINGS

Lights	16,733
Motors	460
Signs	54
Permanent Services	234
Temporary Services	16
Fire Alarms	116
Swimming Pools	47

Section III

**Financial
Statistics**

BOARD OF ASSESSORS

Marion A. Fantucchio, Chairman



Quarterly Tax Bills Issued

Fiscal 1992 was the year quarterly tax bills were first issued for real and personal property taxes. Under the quarterly billing, the first two payments, due August 1 and November 1 were based on the prior years' taxes. The new fiscal year valuations and tax rate were reflected in the notice of third payment (known as the actual tax bill) which was due February 1. The fourth and final payment was due May 1. There followed some confusion on the part of the taxpayer, when in determining their increase in taxes from the prior year, the total of the third and fourth payments were doubled to arrive at the total tax for the year. This inflated the increase as it did not take into consideration the first two payments.

Based on the law governing quarterly tax bills, a taxpayer who felt their property was overvalued had 30 days from the mailing of the actual tax bill (third payment) to file an application for abatement. For fiscal 1992 there was a total of 979 applications for abatement of real and personal property. As in the previous year, the majority of them were due to the economy and the fact that "the property could not be sold today, for the assessed value." This is and will be a continuing situation that some taxpayers will find difficult to understand due to the fact that property is assessed as of January 1 of the year using the prior years' sales and information to determine valuations and the tax bills reflecting this are issued in December of the year.

The Board reviewed all the applications and held hundreds of taxpayer hearings to ensure that the taxpayer would be treated fairly and equitably and be granted an abatement if they were entitled to it. The Board also advised the taxpayers about the various exemptions that are available, that they might be entitled to.

A total of 1,697 building permits for calendar 1990 were reviewed by the Assessors. In addition approximately 2,000 records of ownership were changed, based on documents received from the Registry of Deeds, our department issued 66,504 Motor Vehicle excise tax bills and 1,867 Boat Excise tax bills and processed approximately 2,500 exemption applications of which 2,250 were approved.

TAX RATE SUMMARY

A. Total amount to be raised	128,906,168.35
B. Total Estimated Receipts and Revenue from other sources	56,033,078.00
C. Net amount to be raised by taxation	72,873,090.35
D. Classified Tax Levies and Rates	

(A) Class	(B) Levy Percentage	(C) Levy by Class	(D) Valuation by Class	(E) Tax Rates (C)-(D)X 100
I				
Residential	60.3504	43,983,928.74	3,608,197.	12.19
II				
Open Space	—	—	—	—
III				
Commercial	32.4636	23,653,342.13	904,564,400	26.12
IV				
Industrial	4.0002	2,914,649.83	111,586,900.	26.12
V				
Pers. Property	3.1858	<u>2,321,169.95</u>	<u>88,865,607.</u>	26.12
TOTAL	100%	\$72,873,090.35	\$4,714,214,507.	

E. Real Property Tax	70,551,920.70
F. Personal Property Tax	<u>2,321,169.65</u>
G. Total Taxes Levied on Property	\$72,873,090.35

VALUATION

Real Estate	4,625,348,900.
Tangible Personal Property	88,865,607.
Total Valuation of the City as determined as of January 1, 1991	4,714,214,507.
Total Valuation of Motor Vehicles as of December 31, 1991	120,895,040.
Total Valuation of Boats as of December 31, 1991	<u>14,425,700.</u>
Total Valuation of City including Motor Vehicles and Boats	4,849,535,247.

TAX RATES

Residential \$12.19	Commercial, Industrial & Personal Property 26.12
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CITY APPROPRIATIONS

Total Appropriations to be raised	
by taxation	\$121,299,747.00
Other local expenditures	
(not requiring appropriations)	
Total of overlay deficit of	
prior years	346,747.19
Total Cherry Sheet offsets	126,864.00
Revenue Deficits	138,948.00
State and County charges	3,649,459.00
Overlay Reserve for tax abatements	
and statutory exemptions	3,344,403.16
Total amount to be raised	\$128,906,168.35

ESTIMATED RECEIPTS AND AVAILABLE FUNDS

From State	29,013,523.00
Local Estimated Receipts	24,584,948.00
Other Available funds	2,434,607.00
Total estimated Receipts and Revenue	-
from other sources	56,033,078.00

LOCAL ESTIMATED RECEIPTS

1. Motor Vehicle Excise	\$3,869,000.00
2. Other Excise	111,000.00
3. Penalties and Interest on Taxes and Excises	461,000.00
4. Payments In Lieu of Taxes	828,000.00
5. Charges for Water	4,900,000.00
6. Charges for Sewer	8,200,000.00
7. Urban Redev Excise	600,000.00
8. MWRA	1,442,948.00
9. Planning	92,000.00
10. Quincy College-JPTA	424,000.00
11. Rentals, Parks	51,000.00
12. Departmental Revenue-Schools	82,000.00
13. Departmental Revenue-Libraries	26,000.00
14. Departmental Revenue-Cemeteries	177,000.00
15. Departmental Revenue-Recreation	40,000.00
16. Other Departmental Revenue	229,000.00
17. Licenses and Permits	256,000.00

18. Special Assessments	6,000.00
19. Fines and Forfeits	172,000.00
20. Investment Income	650,000.00
21. Misc Interest Income	59,000.00
22. General Govt	663,000.00
23. Protection Persons & Prop	436,000.00
24. Parking Violations	512,000.00
25. School/Lib-Indirect/Insur	<u>298,000.00</u>
Totals	\$24,584,948.00

Statutory Exemptions Granted for Fiscal Year 1992
under Provisions of the following clauses:

	<u>Number</u> <u>Exemptions</u>	<u>Amount</u> <u>Abated</u>
Seventeen D		
Surviving Spouses and		
Certain Elderly Persons	519	\$90,387.50
Twenty Two		
Veterans (a-f)	999	173,950.00
Twenty Two A	10	3,500.00
Twenty Two B	2	1,400.00
Twenty Two C	3	2,625.00
Twenty Two E	37	16,887.50
Thirty Seven A		
Blind	94	47,000.00
Forty One C		
Certain Elderly Persons		
70 years of age and over	562	278,000.00
Forty One A		
Deferred Taxes-Persons		
65 years of age and over	19	26,016.43
Forty Two and Forty Three		
Spouses and minor		
children of Police Officers		
and Firefighters killed in		
the line of duty	5	7,769.50
<hr/>		
TOTALS	2,250	\$647,535.93

AUDITING DEPARTMENT

ROBERT E. FOY, III, CITY AUDITOR



Assets And Liabilities

ASSETS

Cash - General Fund	7,754,393.21
Petty Cash	4,350.00

Outstanding Real Estate & Personal Property Taxes

Taxes 1992	1,760,445.16
Taxes 1991	120,764.52
Taxes 1990	80,373.48
Taxes 1989	42,360.25
Taxes 1988	35,331.78
Taxes 1987	226,998.27
Taxes 1986	46,925.03
Taxes 1985	20,882.37
Taxes 1984	17,657.10
Taxes 1983 & Other	<u>759,462.16</u>
Total Real Estate & Personal Property Taxes	3,111,200.12
Tax Liens Receivable	4,558,750.17
Deferred Property Taxes Receivable	152,662.14
Taxes Receivable in Litigation	42,418.30
Water in Litigation	404.17
Tax Foreclosures	285,772.98
Due from Commonwealth of Massachusetts Departmental Receivable - Veterans	362,010.00 40,917.56

Outstanding Motor Excise Taxes

1992	566,416.02
1991	461,119.59
1990	320,711.46
1989	319,864.51
1988	330,823.66
1987	280,759.25
1986	178,958.47
1985	178,242.11
1984	115,053.94
1983 & Other	2,755,147.55
Dealer Plates	<u>18,114.22</u>
Total Motor Excise & Dealer Plates	5,525,210.78

Outstanding Vessel Excise

1992	45,339.27
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1991	45,458.52
1990	14,099.76
1989	31,151.53
1988	23,346.79
1987	24,580.90
1986	25,545.79
1985	43,797.30
Other	<u>66,138.10</u>
Total Vessel Excise	319,457.96

LIABILITIES/FUND BALANCE

Unclaimed Items	174,439.60
Guarantee Deposits	75,475.00

Deferred Revenue-Real Estate/

Personal Property Tax

1992	713,549.49
1990	80,373.48
1988	35,331.78
1987	226,998.27
1986	46,925.03
1985	20,882.37
1984	17,657.10
Other	759,462.16

Provision for Abatements & Exemptions

1992	1,046,895.67
1991	643,790.25
1989	154,103.53

Deferred Revenues:

Tax Liens	4,558,750.17
Deferred Property Taxes	152,662.14
Taxes in Litigation	42,418.30
Tax Foreclosures	285,772.98
Motor Vehicle Excise	5,525,210.78
Vessel Excise	319,457.96
Utility Lien	268,646.96
Water in Litigation	404.17
Water	1,014,019.01
Sewer	1,365,827.78
Departmental-Veterans	40,917.56
Total Deferred Revenue	13,574,087.81
Fund Balance Reserved for Encumbrances	7,047,618.88
Unreserved Fund Balance	4,695,086.53

ASSETS**LIABILITIES/FUND BALANCE**Water Liens Receivable

1992	267,110.50
1991	1,716.42
1990	(186.49)
1989	6.53

Total Water Liens 268,646.96

Outstanding Water Bills

Water Rates	960,752.56
Water Connections	53,266.45

Total Outstanding Water Bills 1,014,019.01

Outstanding Sewer Bills

Sewer Use	1,365,827.78
Sewer Connections	-0-

Total Outstanding Sewer Bills 1,365,827.78

Fund Balance Designated for

Unprovided Abatements 1,817,965.15**

Fund Balance Designated

for Unprovided Abatements - 1990	123,551.02
1988	21,553.54
1987	2,633.96
1986	6,163.13

Fund Balance Designated for

Authorized Deferral of Teachers' Pay 1,900,000.00

Deferred Revenue - Real/Personal

Property Tax - 1991 523,025.73

1989 111,743.28

Total	29,312,676.95	Total	29,312,676.95
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*Police Career Incentive 362,010.00

Received 7-08-92

Commonwealth of Massachusetts Warrant #052 7-06-92

**See Auditor's Letter

Special Assessments (Fund 54 & 55)

Unapportioned Special Assessment/Sewer	1,514.96	Deferred Revenue Special Assessments	1,669.28
Sewer Betterments 1992	128.00		
Street Betterments 1992	16.60		
Committed Interest 1992	9.72		
Total Special Assessments	1,669.28	Total	1,669.28

Deferred AssessmentsAssessments Not Due:

Sewer Betterments	12,315.90	Deferred Assessments	69,234.95
Street Betterments	56,919.05		
Total	69,234.95	Total	69,234.95

Indebtedness (Fund 90)

Bond Indebtedness 20,115,598.00

Inside Debt Limit

Sewer Loans	315,000.00
New Police Station	4,945,000.00
Purchase Park Land	30,000.00

ASSETS**LIABILITIES/FUND BALANCE**

		Major Renovations 1992	1,310,000.00	
		Departmental		
		Equipment 1992	220,000.00	6,820,000.00
		<u>Outside Debt Limit</u>		
		Schools	2,980,000.00	
		Water	2,735,000.00	
		Refunding Bond 1992	2,595,000.00	
		Gen. Dynamics		
		Tax Abatement	<u>4,985,598.00</u>	<u>13,295,598.00</u>
Total	20,115,598.00	Total		20,115,598.00

City - State Grants (Special Revenue) Fund 21

Cash - Police D.A.R.E. Program	2,119.14		
Cash - Secretary of Elder Affairs	22,468.62		
Cash - Norfolk County Regional Law Enforcement Grant	85.00		
Cash - Translation Services - Police	5,816.00		
Cash - Police - Target Cities	1,783.30		
Cash - Right to Know	246.77		
Cash - Library (LIG 1990)	18,487.47		
Cash - Library (MEG 1990)	128.28		
Cash - Library (LIG 1991)	41,320.00		
Cash - Library (MEG 1991)	40,700.03		
Cash - Library - LSCA Title VI	.40		
Cash - Library - LSCA Project Lead	2,059.65		
Cash - Library (LIG 1992)	41,320.00		
Cash - Library (MEG 1992)	36,574.51		
Cash - Parking Grant	121.69		
Cash - Mass Art Lottery	<u>47,705.34</u>		
TOTAL	260,936.20	Fund Balance	260,936.20
		Total	260,936.20

School Lunch Revolving (Fund 22)

Cash	(199,569.22)	Deferred Revenue - Intergovernmental	105,067.13
Due from Commonwealth of Massachusetts	<u>105,067.13*</u>	Fund Balance	<u>(199,569.22)</u>
Net Total	(94,502.09)	Total	(94,502.09)

*School Lunch Reimbursement 61,808.07
Received 7-08-92 Commonwealth of Massachusetts
Warrant #052 7-06-92

Highway Improvement Fund (Fund 23 - Chapter 33)

Cash	(405,161.85)	Deferred Revenue - Intergovernmental	407,543.35
Due from Commonwealth of Massachusetts	407,543.35	Fund Balance	<u>(405,161.85)</u>
Net Total	2,381.50	Net Total	2,381.50

Community Development Block Grant (Fund 24 - Special Revenue)

Cash	28,487.19	Fund Balance	28,487.19
Total	28,487.19	Total	28,487.19

ASSETS**LIABILITIES****School Athletics Revolving (Fund 25)**

Cash	100,767.26	Fund Balance	100,767.26
Total	100,767.26	Total	100,767.26

Reserve for Appropriation (Fund 26) - Special Revenue

Cash - Parking Meter Receipts	46,428.56		
Cash - Sale of Real Estate	90,580.98		
Cash - Mount Wollaston Cemetery (Sale of Lots)	158,890.27		
Cash - Pine Hill Cemetery (Sale of Lots)	508,568.00		
Cash - Waterway Improvement Reserve	45,938.71		
Cash - Lincoln Hancock Pool - Recreation	12,599.86		
Cash - Park Reserve	325.00		
Cash - Recreation - General Reserve	19,894.35		
Cash - Sewer Rehab	141,330.75		
Cash - U.D.A.G. Monarch III	445,992.10		
Cash - City of Quincy U.D.A.G.	30,149.73		
Cash - Wetland Protection Reserve	17,869.70	Fund Balance	1,518,568.01
Total	1,518,568.01	Total	1,518,568.01

J.T.P.A. (Fund 27 - Special Revenue)

Cash	125,329.08	Fund Balance	125,329.08
Total	125,329.08	Total	125,329.08

Sewer - Capital (Fund 28 - Special Revenue - EPA/State)

Cash - So. West Quincy - Mass Project 225	49,821.06		
Cash - Sewer Alrick Road II	6,274.22		
Cash - Town River Bay Interceptor	12,611.91		
Cash - Sewer System Evaluation - Town River	55,947.12		
Cash - Quincy Bay Program	162,696.13		
Cash - Undistributed Sewer Transfer- Sewer Rehab.	1,901.88		
Cash - Quincy Point Pump/Interceptor - Mass Project 696	16,119.52		
Cash - Roadway Improvement - East Squantum	13,589.91	Fund Balance	318,961.75
Total	318,961.75	Total	318,961.70

Federal and State Education Grants (Fund 29) - Special Revenue

Cash	112,206.68*	Deferred Revenue- Intergovernmental	430,635.00
Chapter I (Federal thru State)	430,635.00	Fund Balance	(112,206.68)
Total	542,841.68	Total *See Supplemental Pages for Detailed Breakdown	542,841.68

Capital Projects - (Bonds - Fund 30)

Cash	3,084,258.71	Bond Anticipation Note Payable	6,000,000.00
		Fund Balance	(2,915,741.29)
Total	3,084,258.71	Net Total	3,084,258.71

Planning - Capital Projects (Fund 34) Special Revenue**Transfers from Reserve for Appropriation Fund 26**

Cash - Historic Lights - Monarch III	4,689.59
Cash - Restore Post Island Salt Marsh	1,599.91
Cash - Improvements - Trees - Sale of Real Estate	3,392.00

ASSETS

Cash - Public Works Economic Development	33,111.78
Cash - Collins Rest "A"/"While" Sale of Real Estate	15,000.00
Cash - Adams Academy -	
Air Conditioning - Monarch III	50,000.00
Cash - C.D.A.G. Presidents Place	<u>253.52</u>
Total	108,586.80

LIABILITIES

Fund Balance	<u>108,586.80</u>
Total	108,586.80

Enterprise Fund - Hospital (Fund 63)

Cash	2,452,357.24		
Cash - Capital Replacement Fund	798,396.70		
Cash - Mortgage Insurance Fund	161,775.85		
Cash - Certificates of Deposit -			
Capital Replacement	<u>3,865,000.00</u>	Fund Balance	<u>7,277,529.79</u>
Total	7,277,529.79	Total	7,277,529.79

Enterprise Fund - Quincy College (Fund 66)

Cash	1,878,980.31		
Cash - Major Repair Fund	140,000.00		
Cash - Admin. Computer Purchase Fund	100,000.00		
Cash - Science Lab/Furniture Fund	174,900.00		
Certificates of Deposit	<u>700,000.00</u>	Fund Balance	<u>2,993,880.31</u>
Total	2,993,880.31	Total	2,993,880.31

City Trust - Non Expendable - Fund 80**Cemetery Perpetual Care & Scholarship Accounts**

Cash - Restricted Savings	<u>2,528,121.72</u>	Fund Balance	<u>2,528,121.72</u>
Total	2,528,121.72	Total	2,528,121.72

City Trust - Expendable Income - Fund 82**Cemetery Perpetual Care & Scholarship Accounts**

Cash	<u>278,310.43</u>	Fund Balance	<u>278,310.43</u>
Total	278,310.43	Total	278,310.43

City Trust - Expendable Income - Fund 83

Cash	434,847.61	Fund Balance	434,847.61
Total	434,847.61	Total	434,847.61

Agency - Fund 87

Cash - Owner's Account	13,276.27	Due to Owner's Contractors	13,276.27
Cash - Hunting Licenses	1,624.00	Due to Commonwealth of Massachusetts	2,280.11
Cash - Fire Dept. Details	29,590.69	Due to Employees - Salary	75,184.44
Cash - School Custodial Detail	1,852.55	Due to Animal Control	5,116.00
Cash - Park Dept. Detail	3,385.22	Due to Deputy	1,783.00
Cash - Police Detail	40,355.98	Due to Insurance Companies	596,403.36
Cash - Meal's Tax to State	656.11	Due to City Suppliers	12,500.00
Cash - Animal Control Deposits	5,116.00	Due to Employees - Savings Bonds	13,203.25
Cash - Deputy Fees	1,783.00		
Cash - Insurance Withholdings	596,403.36		
Cash - Bid Deposit	12,500.00		
Cash - Savings Bonds Withholdings	<u>13,203.25</u>		
Total	719,746.43	Total	719,746.43

ASSETS**LIABILITIES/FUND BALANCE****Library Trusts - Non Expendable - Fund 88**

Cash - Restricted Savings	<u>98,403.56</u>	Fund Balance	<u>98,403.56</u>
Total	98,403.56	Total	98,403.56

Library Trusts - Expendable Income - Fund 89

Cash	<u>331,253.83</u>	Fund Balance	<u>331,253.83</u>
Total	331,253.83	Total	331,253.83

TREASURER'S REPORT

DANA CHILDS, TREASURER



Receipts, Payments, Funds

Cash on Hand - July 1, 1991 \$32,065,190.60
Payments \$296,581,506.84

RECEIPTS

GENERAL REVENUE:

Taxes - Current Year	68,133,456.23
Taxes - Previous Years	2,385,671.94
Taxes - Motor Excise	3,644,019.18
Taxes - Boat Excise	93,714.42
Tax Liens Redeemed	1,752,945.65
Licenses	39,618.50
Alcohol Licenses	116,347.50
Permits	23,528.00
Court Fines	130,160.00
Tax Anticipation Notes	4,000,000.00
Certificate of Deposits	1,300,000.00
Deferred Taxes	37,317.71
Taxes in Litigation	3,077.77
Water in Litigation	138.20

SPECIAL ASSESSMENTS:

Sewer Assessment	1,018.50
Street Betterments	12,134.82

GENERAL GOVERNMENT:

Board of Health	41,176.50
Building Inspector	389,178.00
City Clerk	63,315.95
Fire Department	109,558.25
Gas Inspector	9,921.00
Library Fines Etc.	30,343.00
Other General Revenue	2,310,423.02
Plumbing Inspector	13,753.00
Police Department	27,381.49
Public Safety Inspector	7,484.00
Sale of C.O.P.	1,400.00
School Department - misc.	17,191.30
School Department - tuition	9,344.00
Sealer Weights & Measures	13,851.00
Tax Collector & Treasurer Costs	130,068.15
Veterans Benefits	164,411.69
Wire Inspector	63,317.01

ENTERPRISE ACCOUNTS:

Hospital	66,776,421.62
Hospital - New Building	410,664.55
Hospital Capital Replacement	3,232,326.04
Hospital Mortgage Insurance	159,544.00

Quincy College 6,650,746.01

PUBLIC SERVICES:

Water Rates	3,914,927.67
Water Connections	55,775.80
Water Liens	1,552,213.89
Sewer Rates	7,449,871.61
Sewer Connections	900.00
Cemetery	265,960.00

DETAIL FUNDS:

Fire Alarm 87-035-327-908-850	121,011.31
Fire Watch 87-035-328-908-850	45,834.53
Police Detail	1,184,332.97
Park Detail	27,599.94
School Custodial Detail	121,482.78
School Custodial 5% Fee	5,747.66
Police Alarms 01-908-875	24,450.00

DEPOSITS:

City Clerk's Hunter's Licenses	15,903.25
Sewer	6,600.00
Tax Possession Deposits	71,250.00
Water	7,800.00

WITHHOLDINGS:

Federal Withholding	13,501,676.81
State Withholding	5,293,665.47
FICA 1.45%	764,327.34

EDUCATIONAL GRANTS:

No. 006 Impact Aid	4,378.00
No. 007 Early Childhood	42,451.45
No. 012 Chapter 1	1,601,294.00
No. 013 Chapter 1-Capital Expenses	6,527.00
No. 063 Business Adm. Support	19,128.00
No. 027 Displaced Homemaker	79,280.00
No. 059 C.T.E. Assessments Center	7,300.00
No. 099 Preschool Special Needs	235,209.00
No. 102 Applied Biology/Chem.	10,000.00
No. 105 Expnd. Vo. Altern.	58,572.00
No. 106 Group Processing	2,580.00
No. 107 School Recovery	10,100.63
No. 108 Adult Educ. Evening Pgm.	41,115.00
No. 110 Drug Free School	105,985.00
No. 111 Asian Substance Abuse	2,300.00
No. 112 Active Parenting	2,750.00
No. 113 Mgmt/Entrepreneurial	26,259.00
No. 114 GED Program	11,833.00

No. 115 Expanding Motor Pgm.	41,393.00
No. 116 Special Needs Assess.	55,065.00
No. 117 Q.C. Mass State Scholar	229,225.00
No. 120 Special Ad. Suppl.	34,873.00
No. 123 Convers of Com. In-Serv.	1,449.00
No. 126 Conflict Resolution & Med	1,433.00
No. 127 Academic Assessment CTR	38,976.00
No. 128 Mass Bay Pgm-C	1,000.00
No. 129 Mass Bay Pgm-R	1,000.00
No. 130 Community Health Work	32,084.00
No. 131 Elec./Electronics Assis	16,539.00
No. 132 Automotive Technology	26,288.00
No. 133 Career Center	35,713.00
No. 134 D.A.R.E.	4,251.00
No. 135 Ext. Voc. Alt. Counselor	22,489.00
No. 136 S.T.E.P.	43,516.54
No. 137 Mass Teacher of the Year	5,000.00
No. 139 Health Education QTMP	1,000.00
No. 140 Q.C. Adult Basic Educ.	21,247.19
No. 142 Q.C. Academic Support	20,400.00
No. 147 QC Skills Training - ESL	6,068.00
No. 148 QC Day Care Training	57,084.92
No. 149 Environmental Technology	7,031.00
No. 151 QC Handicapped/Guidance	3,373.00
No. 152 QC Day Care Teacher Skills	5,000.00
No. 153 QC Computer Operative Train.	23,011.00
No. 154 QC Surgical Tech Training	8,536.00
No. 155 QC Part Time LPN Train Prog.	5,671.00
No. 156 QC Making Connections	3,205.40
No. 157 QC Labor Shortage Initiative	10,496.00
No. 158 QC Disadvantaged Guidance	4,830.00
No. 162 E.C.I.A. Chapter II	68,906.00
No. 163 Comp. Health & Human Serv.	40,500.00
No. 166 Emergency Immig. Educ. Assist.	14,438.00
No. 170 Math Science in Service	26,502.00
No. 173 Creative Living	27,551.00
No. 176 C.T.E. Student Activity	16,328.97
No. 177 Summer Scene	34,609.69
No. 178 Extended Day PGM	2,295.00
NO. 179 Summer Gifted	33,005.00
No. 184 Myles Standish Rental	10,000.08
No. 187 Exploring Technology	5,526.20
No. 188 Friends of Quincy Teen Mothers	4,196.26
No. 189 Quincy Teen Mothers	52,775.86
No. 190 Q.C. Literacy Education	5,150.00
No. 192 QC Work Study	329.00
No. 194 QC Gilbert Matching Grant	300.00
No. 195 Q. C. Drinking Water Tr.	14,622.70
No. 196 Q.C.P.T.R.N. Train Pgm.	11,344.00
No. 197 Q.C. Vestibule Training	
No. 201 Mass Part Time	
No. 300 P.M.S.	1,439,754.76
No. 389 FD 87 School Meal Tax	1,951.43
No. 626 FD 29 Essential Skills	28,800.00
No. 637 FD 29 Early Start Succ.	126,379.00
No. 647 FD 29 Dropout Prevent.	14,400.00

INTEREST

Tax Collector-Taxes & Assessments	308,451.87
Treasurer-Tax Title	233,718.36
City-Investment Accounts	115,262.87
City-Operating Accounts	492,720.28
C.D.B.G.	1,443.67
Premium-Accrued Bond Issue	9,786.96
P.M.S.	2,499.30
Rental Rehabilitation	10.02

ENTERPRISE ACCOUNTS:

Hospital-Investment Accounts	7,986.73
Hospital-Operating Accounts	124,059.02
Q. C. Investment Accounts	8,289.05
Q.C. Operating Accounts	126,197.50
Hospital Capital Replacement	61,636.72
Hospital Mortgage Insurance	2,231.85

GRANT ACCOUNTS:

Mass Arts Lottery	1,806.12
Off Street Parking Grant	2,084.84
Owner's Account-C.D.B.G.	405.50
PW Economic Development Grant	1,393.64
UDAG-City of Quincy	2,020.40
UDAG-Monarch III	12,800.56

REVOLVING ACCOUNTS:

School Athletics	4,106.34
School Lunch	5,126.00

SPECIAL REVENUE ACCOUNTS:

JTPA-Investment Accounts	744.05
JTPA-Operating Accounts	2,157.94

OTHER:

Perpetual Care Fund	23,400.00
Trust Funds-Principal	34,558.56
Trust Funds-Expendable	197,493.73

FEDERAL & STATE RECEIPTS

Arts Lottery 21-035-704-906-680	46,262.00
C.D.B.G. 24-000-000-905-515	1,819,000.00
Cherry Sheet:	
Abate to Vets. 01-800-000-906-612	18,113.00
Abate SSP. 01-800-000-906-613	243,256.00
Abate to Blind 01-800-000-906-614	8,575.00
Abate to Elder 01-800-000-906-615	323,010.00
Lottery 01-800-000-906-624	4,251,012.00
Local Aid 01-800-000-906-625	14,555,556.00
Highway 01-800-000-906-626	805,019.00
Urban Redev. 01-800-000-906-627	522,382.00
School Aid 01-800-000-906-642	3,546,042.00
Regional Pub. Lib. 01-800-000-906-644	119,727.00
Trans. Pupil 01-800-000-906-646	210,108.00
School Constr. 01-800-000-906-648	1,915,586.00
Tuition State Wds. 01-800-000-906-651	1,000.00
Public Libraries 01-800-000-906-660	38,650.00
Commonwealth Fines 01-908-877	30,125.00
F.E.M.A. 01-035-301-905-565	317,294.00
Chap 90	2,381.50
City Clerk-Elec. Reimbursement	8,584.00
Restore Post. Marsh Fund 34#670	100,000.00

JTPA 27-000-000-905-531	2,728,368.66	Legal Recov. 83-035-526-903-325	19,095.00
Lib. Lig 1992	41,320.00	Lincoln Han. Pool-Recreation	36,587.50
Lib. Meg. 1992	36,574.51	Lincoln Han. Pool-School	17,490.18
Lib. LSCA "Proj. Lead" #658	34,796.77	Owner's Acct 87-035-314-908-850	2,500.00
Lib. Title VI Family Reading #652	13,000.00	Parking Clerk	99,914.26
Lib. Comp. Literacy #651	3,800.00	Parking U.S. Trust	347,033.00
Lib. Literacy Pgm .92 #657	18,371.00	Parking Meters	384,080.26
PLANNING:		Park-Reserve for Appropriation	
Sec. Elderly 21-035-342-906-680	37,204.00	Pres. Place 34-035-689-908-850	
Emerg. Shelt. 24-063-430-905-540	80,100.00		
POLICE DEPARTMENT:		PUBLIC WORKS:	
Em Trans 21-035-660-906-680	7,279.00	Sewer Rehab 26-035-513-903-325	306,306.50
Target Cities #366 & 368	40,132.00	Street Open 01-300-000-908-890	27,136.20
SCHOOL DEPARTMENT REVOLVING:		Sewer Fees 01-067-000-908-890	7,700.00
School Athl. 25-000-090-903-372	126,072.28	So. West Quincy 28-067-553-906-670	36,682.00
School Lunch 22-000-000-903-371	716,319.88	Sewer-Water Bond Anticipation	2,000,000.00
School Lunch 22-000-000-906-664	436,121.60	Sewer-North & Central Quincy #559	38,467.00
School Bus 25090-351-903-372	30,871.70	Road Improvements	104,000.46
C.T.E. Tuit. 83-200-298-908-850	79,140.20	Recovery 26-035-269-903-325	103,931.51
		Rents 01-000-000-903-360	40,666.68
LOCAL RECEIPTS:		Rec Reserve for Appropriation	44,393.50
Animal Control - Mis. 01-133-401-908-890	6,629.00	Sons of Italy-Mayor	12,000.00
Animal Control Dep. 87-133-401-908-850	1,495.00	Sale of Bonds	6,640,000.00
Animal Shelter 83-035-301-908-850	20.00		
Bid Deposits 87-035-896-908-850	2,500.00	ESTIMATED RECEIPTS:	
City Clerk-Dog Licenses-Dog	21,374.75	General Dynamics	253,397.76
Civil Defense 01-131-000-908-890	22,520.00	JTPA	91,833.86
Continental Cable 01-000-000-904-414	13,505.50	Quincy College	400,603.08
Deputy Fees 87-035-801-908-850	24,366.83	Planning	83,724.25
Employees Insur. WH	4,250,919.12	Mass. Water Resources	2,136,229.38
Employees Savgs Bonds WH	147,117.00		
Historic Lights FD 83#678	8,500.00	TOTAL RECEIPTS:	286,991,516.35
In Lieu of Taxes	289,583.64	Cash on Hand June 30, 1992	22,475,200.11

TREASURER'S ANNUAL REPORT OF FUNDS

Annual Report Fiscal Year 1992

R.C. BILLINGS SCHOLARSHIP FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1991	63,884.63	\$7,270.37
Income from Investments		4,977.74
Scholarships Paid		-3,500.00
Bank Service Fees		-885.18
Balance June 30, 1992	\$63,884.63	\$7,862.93

AMBROSE C. DUGGAN SCHOLARSHIP FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1991	\$25,000.00	\$2,886.07
Income from Investments		1,276.39
Scholarships Paid		-2,400.00
Balance June 30, 1992	\$25,000.00	\$1,762.46

KOCH CLUB SCHOLARSHIP FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1991	\$26,950.00	\$2,953.84
Income from Investments		1,593.43
Scholarships Paid		-1,800.00
Balance June 30, 1992	\$26,950.00	\$2,747.27

ENSIGN JAMES MULROY SCHOLARSHIP FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1991	\$3,000.00	\$493.03
Donations	2,000.00	
Income from Investments		251.75
Scholarships Paid		-300.00
Balance June 30, 1992	\$5,000.00	\$444.78

PAUL NIGRO SCHOLARSHIP FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1991	\$2,050.00	\$188.00
Donations	30.00	
Income from Investments		104.80
Scholarships Paid		-150.00
Balance June 30, 1992	\$2,080.00	\$142.80

BEATRICE PRIEST SCHOLARSHIP FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1991	\$65,850.00	\$11,914.97
Income from Investments		3,575.90
Scholarships Paid		-4,900.00
Balance June 30, 1992	\$65,917.47	\$10,590.87

EDWARD RILEY SCHOLARSHIP FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1991	\$1,500.00	\$1,889.18
Income from Investments		158.05
Balance June 30, 1992	\$1,500.00	\$2,057.23

WILLIAM T. RYAN SCHOLARSHIP FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1991	\$3,847.25	\$1,165.08
Income from Investments		247.37
Balance June 30, 1992	\$3,847.25	\$1,412.45

LORRAINE SCHOLLER SCHOLARSHIP FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1991	\$3,423.32	\$428.34
Donations	100.00	
Income from Investments		180.40
Balance June 30, 1992	\$3,523.32	\$608.74

ADAMS TEMPLE AND SCHOOL FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1991	\$306,832.17	\$2,954.85
5% Earnings Transfer	1,400.00	-1,400.00
Loss on sale of Investments	-2,638.31	
Income on Investments		22,281.98
Income from Rentals		1,200.00
Administrative Costs		-3,300.00
Bank Service Fees		-1,067.91
Crypt Maintenance and Insurance		-150.00
Expense for Wreath Laying Ceremony		-302.81
Transfers to Woodward School		-18,050.00
Balance June 30, 1992	\$305,593.86	\$2,166.11

CHARLES FRANCIS ADAMS FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1991	\$17,451.46	\$656.81
Income from Investments		1,393.70
Bank Service Fees		-761.47
Transfers to Woodward School		-360.00
Balance June 30, 1992	\$17,451.46	\$929.04

DAWES MEMORIAL FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1991	-0-	\$4,398.80
Income from Investments		209.88
Income from Rentals		250.00
Balance June 30, 1992	-0-	\$4,858.68

AMELIO DELLA CHIESA VOCATIONAL FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1991	-0-	\$1,410.46
Income from Investments		434.64
Balance June 30, 1992	-0-	\$1,845.10

FRIENDS OF QUINCY TEEN MOTHERS

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1991	-0-	\$44,071.48
Income from Investments		2,263.52
Donations		23,264.55
Expenses		<u>-12,092.31</u>
Balance June 30, 1992	-0-	\$57,507.24

HOUGHS NECK MEMORIAL FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1991	\$4,600.00	\$1,722.55
Income from Investments		293.94
Balance June 30, 1992	\$4,600.00	\$2,016.49

C.C. JOHNSON POOR FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1991	\$26,000.00	\$898.44
Income from Investments		1,224.03
Charitable Gifts		<u>-1,385.00</u>
Balance June 30, 1992	\$26,000.00	\$737.47

C.C. JOHNSON TURKEY FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1991	\$2,000.00	\$78.25
Income from Investments		94.40
Charitable Gifts		<u>-115.00</u>
Balance June 30, 1992	\$2,000.00	\$57.65

KOCH CLUB CHRISTMAS CHARITY FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1991	\$21,109.26	-0-
Income from Investments	<u>981.42</u>	
Balance June 30, 1992	\$22,090.68	-0-

Interest to accrue to Principal until November 30, 1997
First assistance shall be provided in December 1998.

RICHARD M. (DEE DEE) MORRISSEY CHRISTMAS CHARITY FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1991	\$4,187.18	-0-
Income from Investments	<u>194.67</u>	
Balance June 30, 1991	\$4,381.85	-0-

Interest to accrue to Principal until November 30, 1994
First assistance shall be provided in December, 1995.

PERPETUAL CARE FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1991	\$1,610,312.09	\$123,871.69
Loss on Trade of Investment	-2,710.69	
Sale of Lots	24,400.00	
Income from Investments		114,943.65
Bank Service Fees		-2,232.78
Transfers to General Fund(Cemetery Dept.)		<u>-144,000.00</u>
Balance June 30, 1992	\$1,632,001.40	\$92,582.56

LOUISA C. SMITH FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1991	\$5,831.66	\$422.49
Income from Investments		231.49
Income from Vending Machine		380.42
Charitable Gifts		<u>-706.36</u>
Balance June 30, 1992	\$5,831.66	\$328.04

ANNA STRAUGHN FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1991	\$1,500.00	\$753.37
Income from Investments		97.49
Charitable Gifts		<u>-350.00</u>
Balance June 30, 1992	\$1,500.00	\$500.86

ROCK ISLAND FUND

	<u>Principal</u>	<u>Expendable</u>
Balance July 1, 1991	\$1,000.00	\$356.90
Income from Investment		<u>67.70</u>
Balance June 30, 1992	\$1,000.00	\$523.63

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